

The **APA Sustainable Communities Division** supports planners who are committed to planning for **sustainable communities** by **integrating all aspects of sustainability** into our work through the combined **economic, social, and ecological factors** that shape our communities.

**SUSTAINABLE COMMUNITIES
DIVISION**



Thank you to the 2016–2017 Sustainable Communities Division Sponsors!

CLARION



FARR
ASSOCIATES



JACOBS



Nitsch Engineering

Robinson+Cole SMITHGROUP JJR



Montgomery Associates
Resource Solutions



TransformativeTools.org

Division Contact Information

- Official Website:
planning.org/divisions/sustainable
- Blog (sign up for e-bulletin):
www.sustainableplanning.net
- LinkedIn: APA Sustainable Communities Division
- Facebook/Twitter: APASCD
- Scott Turner, SCD Chair: APASCD@gmail.com
- Jenny Koch, SCD Secretary-Treasurer:
JennyKoch@RhodesInstituteHarvard.edu

SUSTAINABLE COMMUNITIES

DIVISION

Sustain

Today – Regenerative Urbanism Rising: Next-Generation Practice

- Scott T. Edmondson, AICP – Strategic Sustainability Planner–Economist, San Francisco Planning Department, CA
- Joshua Foss – President at The Ecala Group, Minneapolis, MN
- Charles Kelley, AIA – Associate Partner at Zimmer Gunsul Frasca (ZGF) Architects, LLP, Portland, OR

SUSTAINABLE COMMUNITIES
DIVISION



Regenerative Urbanism Rising NEXT GENERATION PRACTICE



Salz;kjfd;

CC Flickr Daniel Mott

P

planning webcast series

July 15, 2016 ([click](#))

Scott T. Edmondson, AICP | SF Planning
Joshua Foss | The Ecala Group
Charles Kelley | ZGF Architects LLP

A By-right Session | Sustainable Communities Division | APA National Conference 2016

Agenda

- Introduction
- The Necessary Sustainability “Pivot”
- Planning Restorative, High-Performance Places
- Implications for Planning
- Discussion



Team

Scott T. Edmondson, AICP | SF Planning

- A strategic sustainability planner-economist
- Planning urban systems sustainability

Joshua Foss | The Ecala Group

- A restorative urban development strategist
- “Making” a market to go beyond best-practices

Charles Kelley | ZGF Architects LLP

- An architect and urban design innovator
- 30-year pioneer designing high performance districts

National — Sustaining Places Initiative

- Context
- Focus: Sustainable "Comp" Plans
 - PAS 578 — Best Practices

Sustainable Communities Division (SCD)

- Members? Join!
- SCD's Mission: An Integrative Approach
 - Planning "as" sustainability, not a separate silo
 - Need to develop that Integrative Framework

Today we hope to illuminate...

The Challenge | Restore the planet AND prosper

The Need | “Pivot” from “less bad” to “good”

Planning’s emerging “regenerative” response

Our Method | Recognize, Pivot, Amplify!

Our Value Proposition—Leapfrog to sustainability

- Lead sustainability with better places, *what people value*
- Enabled by and paid for with regenerative design
- The built environment as key part of sustainable economy

This session arose . . .

From a search for effective approaches for SF

Options were limited:

- Codifications of traditional planning/good enviro.
- Ad-hoc greening, often focused on strategic econ devel
- One Planet Framework
- Living Building Challenge
- Living Cities Green Roof/Walls
- The Natural Step's ICSP & Neighborhoods programs
- The *exploding* EcoDistricts approach.

Found Josh and Charles work, recognized the theme of regeneration, and started exploring the potential.

Invite you into that exploration with this session.

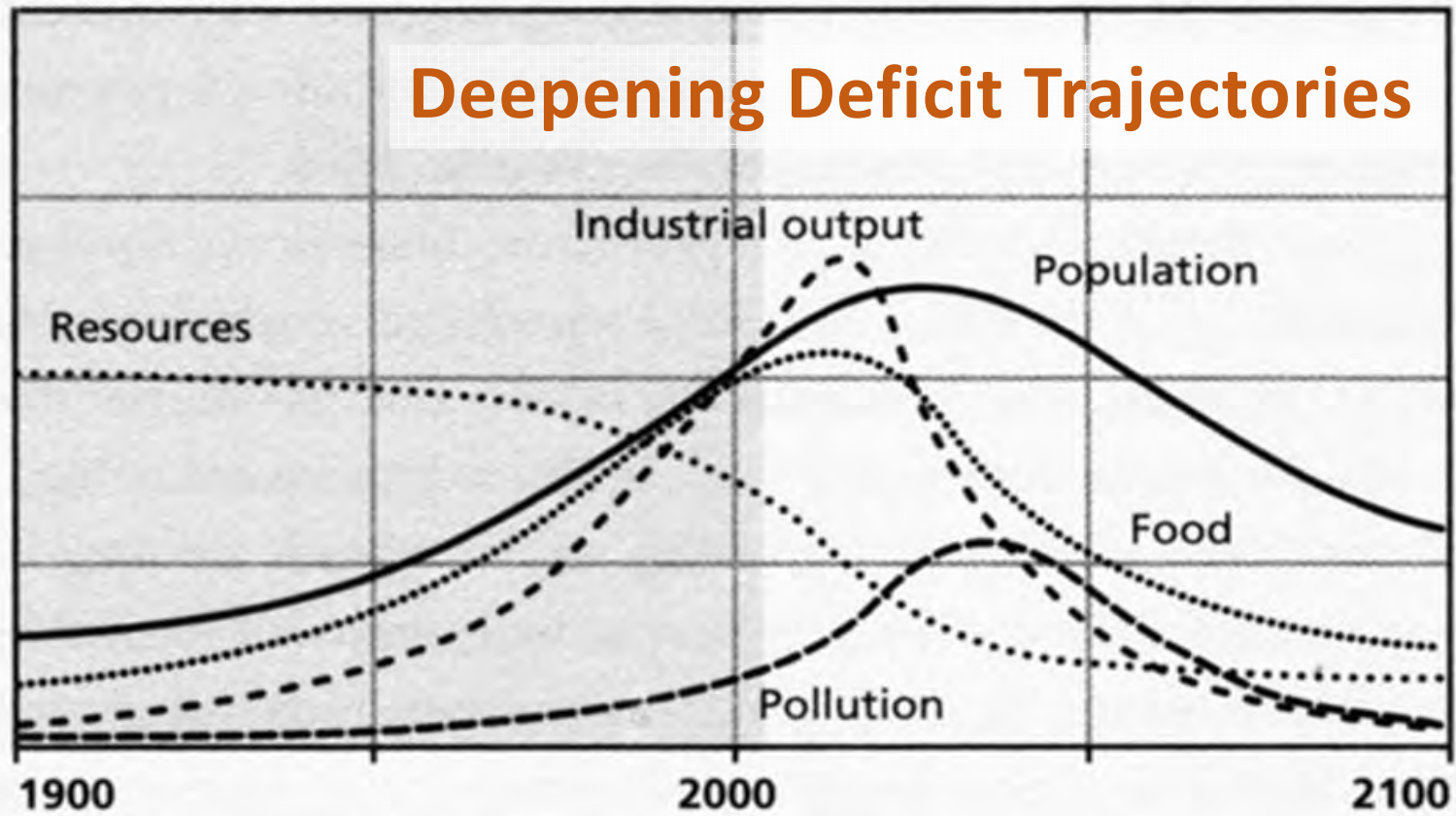
THE NECESSARY SUSTAINABILITY PLANNING “PIVOT”

From Net Negative Mitigation
to Net Positive Regeneration

Reality is Clear

FACING END-OF-INDUSTRIAL AGE CHALLENGE

State of the World



5 Key Trends

END-OF-INDUSTRIAL AGE CHALLENGE

1 Unprecedented Population Growth & Level

- 50% in 50 years
- 6B to 9B+ by 2050
- Current economy supports only 20%

2 An Economy in Ecological “Overshoot”

- 1.5 earths now
- 3 by 2050
- Can't happen

5 Key Trends

END-OF-INDUSTRIAL AGE CHALLENGE

- 3 **Crashing Global Ecosystems**
 - Liquidating Natural Capital calling it net profit
- 4 **Catastrophic BAU Climate Trajectory**
 - +0.3–4.8°C global warming by 2100+
- 5 **Fraying Society & Growing Inequality**

These trends will affect all local communities *directly or indirectly.*

Therefore, need to respond, prepare.

Trends Cannot Continue

WITHOUT CRASHING THE BIOSPHERE

What to do? Address the *SOURCE* of the problem!

Need to *INVENT* an ecological economy

- In 20 years
- x5+ greater productivity
- Environmentally decoupled
- No negative impacts
- Abundance for all

New minimum standards?



Change Course!

Pivot to net positive!

There's a role for everyone.

What is Planning's Role?

Planning's Role

LEADERSHIP TO CAPTURE THE NEW VALUE

**With innovation
for regenerative
urbanism**

**that is also a key
component of
an ecological
economy**

**AND, more
importantly, the
TRANSITION to it.**

A new "integration" moment

- Nature + nurture
- Planning + (built) enviro. + economy
EQUALS a new "eco"-prosperity!

**Merge 4.8B years of nature's learning
+ 7,000 years of human learning**

From unintentional to intentional

**Create better *great* places, communities
and "eco"-prosperity through regenerative
planning & design that also creates the
new ecological econ.**

**PLANNERS ROLE: Enable this invention—
the tools and approaches—and convene
new conversations.**

Planning's End-of-IA Agenda

Create regenerative urban systems as a core component of creating the ecological economy & sustainability.

- Build 1 new “*regenerative*” city of 1M/week for 50+ years
- Restore aging infrastructure
- Re-sculpt existing land use patterns for sustainability
- Refashion, enhance, activate great urban places
- Create Oases: “Harden(?!)” “*regenerative*” cities for new climate-extreme “normal” (comms., econ., built enviro.)
- Catalyze ecological (e.g., “*regenerative*”) economic development & economy through planning
- Restore (*invest in*) natural capital (*nature*) lost over 200 years of industrialization and 10,000 years of agriculture.

But How to “do” it? To Respond?

LOTS OF INNOVATION, IDEAS & FRAMEWORKS

Confusing?
Which to choose?
Why?



Definition Matters

MANY DEFINITIONS IN USE

- **Always present**—implicit/explicit
- **Defines ("frames")** the problem & solution
- **Unexamined**, may not lead to sustainability
- Therefore, **know** which definition is in play
- **Develop** the definition you need!

Only Two Real Differences

UNDERSTAND CONSEQUENCES & REQUIREMENTS

PREVALENT APPROACH	EMERGING APPROACH
Net negative (pathogenic)	Net Positive (salutogenic)
Do less damage	Do “good”
Reduce Negative; CONTINUES increasing systematically	Eliminate Negative; STOPS systematic increase
Tinker with “end-of-pipe”	Design out “upstream” at source
Efficiency	Effectiveness
Subsystem Optimization	Whole Systems Optimization
“Siloed” Planning & Design	Integrated Planning & Design
Physics Model	Biology “Ecosystems” Model
“False-Positive” Prosperity Scenario	Authentic Prosperity Scenario
DEGENERATIVE	REGENERATIVE
On Auto Pilot	Requires Invention

How to choose?

MATCH DEFINITION & METHOD TO PURPOSE

- Understand your definition?
- Which definition for regenerative urbanism?
- What are you trying to accomplish?
- Does definition point in the right direction?
- Does it lead to a flexible platform for future?
- Is the “SYSTEMS” ROI > than the “SILO” ROI?

Theme of Regeneration Emerging

ACROSS THE PLANNING, DESIGN, AND BUILD PROFESSIONS

Planning | High-performance EcoDistricts, Cities, and Regions; Biophilic Design & Planning, Health & Land Use

Urban Design | Add water and habitat for next-generation place making (biophilia)

Architecture | 2030 Challenge, Living Buildings/Walls/Roofs, Passive House

Landscape Architecture | From ornamentation to habitat cultivation (Biodiversity)

Utilities | Shift from gray to green is underway, and even to living infrastructure, new concept of urban metabolism

Theme of Regeneration Emerging

ACROSS THE PLANNING, DESIGN, AND BUILD PROFESSIONS

Hidden CROSS-SILO Potential

- Passive House energy efficiency standard (80-90%)
- Enables on-site renewables
- Enables no carbon economy when scaled
- Adds 2nd function to the built environment
 - energy production
- Dramatically enhances the value of building energy efficiency.
- Dramatically changes the value proposition
- Won't choose without it being visible.

What are the Prospects FOR A REGENERATIVE URBAN PLANNING?

Not fully **formed**

Emerging theme has many **threads**

Needs to be *invented*

Will *we* **enable** it?

We explore two “threads,” or **cases** today that *pivot* from net negative to net positive.

As you listen, think about...

ADVANCING THIS “WORK IN PROGRESS”

The **challenge** of **pivoting**?

The theme of regeneration in **your city**?

What's **do-able** and what's **not** (why & when)?

How we could **do** the “impossible”?

What would you **like to do**?

PLANNING & DESIGNING RESTORATIVE, HIGH-PERFORMANCE PLACES

Practice Cases

1

Restorative Urban Development

Josh Foss | The Ecala Group

2

High-Performance Districts

Charles Kelley | ZGF Architects

IMPLICATIONS FOR PLANNING?

Engage—and LEAD—this “work in progress”

- Learn.
- Do our regulatory “business” differently.
- Raise the bar.
- Enable “routine” innovation for regeneration
 - *as “routine,” expected* part of project development, review, approval.
- Convene the new conversations.

PLANNING'S ROLE – Leadership

CREATE NEW VALUE & NEW “REGENERATIVE” ECONOMY

- 1.** Understand regenerative system performance imperatives & establish related goals.
- 2.** Develop policy support for regenerative performance.
- 3.** Convene cross sector collaboration as needed.
- 4.** Identify “investment” opportunities with high public regenerative development value.
- 5.** Innovate routinely with research & demo projects.

ACTIONS

- 1.** Prepare a strategic city action plan figure out how to achieve restorative whole city system performance.
- 2.** Reflect regenerative principles in RFPs/RFQs.
- 3.** Approve projects based on regenerative performance, not prescriptive standards.
- 4.** Create higher value by working across multiple scales.
- 5.** Use the off-the-shelf innovations proved elsewhere.

Buy Off-the-Shelf Sustainability?



Today *DID* we illuminate...

The Challenge | Restore the planet *AND* prosper

The Need | “Pivot” from “less bad” to “good”

Planning’s emerging “regenerative” response


Our Method | Recognize, Pivot, Amplify!

Our Value Proposition—Leapfrog to sustainability

- Lead sustainability with better places, *what people value*
- Enabled by and paid for with regenerative design
- The built environment as key part of sustainable economy

Discussion Ideas

VISION: ECO-PROSPERITY?

- 
1. Resonate? (how or why not)?
 2. Your experience of “regenerative” urbanism?
 3. Degree of interest & engagement?
 4. Key opportunities, barriers, “moves?”
 5. What do differently “back at the office?”
 6. How could we/APA/SCD support you?

THANK YOU | CONTACT

APA SCD WEBSITE for follow up and resources

- <https://apascd.wordpress.com/>
- <http://norcalapa.org/sustainability-blog/regenerative-urbanism-rising/>

Scott.Edmondson@sfgov.org

Joshua@ecalagroup.com

charles.kelley@zgf.com

PIVOT PRACTICE CASE No. 1

Restorative Urban Development

JOSHUA FOSS, THE ECALA GROUP

Public Interest Mission: Shifting urban innovation from net-negative incremental greening to net-positive transformational regeneration



Approach: Systems-based, integrated, circular, and distributed for high performance, restorative communities

Ellen MacArthur Foundation CE100

MISSION: *Accelerate the transition to a Circular Economy*

EMF invited Ecala to be a CE100 Program **Emerging Innovator.**



A Circular Economy (CE) is:

- Restorative and regenerative *by design*
- Keeps materials at their highest value at all times
- Distinguishes between technical and biological cycles

The CE100 Program: A pre-competitive incubation and collaboration program to accelerate innovation.



MAYOR OF LONDON



A Turnkey Approach to RESTORATIVE CITY PLANNING, DEVELOPMENT & FINANCE

Design, Build & Operate

nexusTM
UTILITY HUB



Integrated Utility System



Finance

+ Restorative
Infrastructure FundTM



Plan & Manage

ecala
InsightsTM



Nexus Integrated Utility Hub (IUH)

A NEIGHBORHOOD SUSTAINABILITY CENTER

Inputs = Waste

1. Municipal solid waste
2. Wastewater
3. Agriculture waste

Outputs = Resilience

1. Pure drinking water
2. Renewable energies
3. Ultra-fresh seafood & veg
4. Nutrient-rich fertilizer
5. Recycled materials
6. High quality urban places



Nexus Integrated Utility Hub (IUH)

TECHNOLOGIES ENHANCE PERFORMANCE



Tech Vetted Per:

1. Integration

- Work within closed-loop, circular model

2. Performance

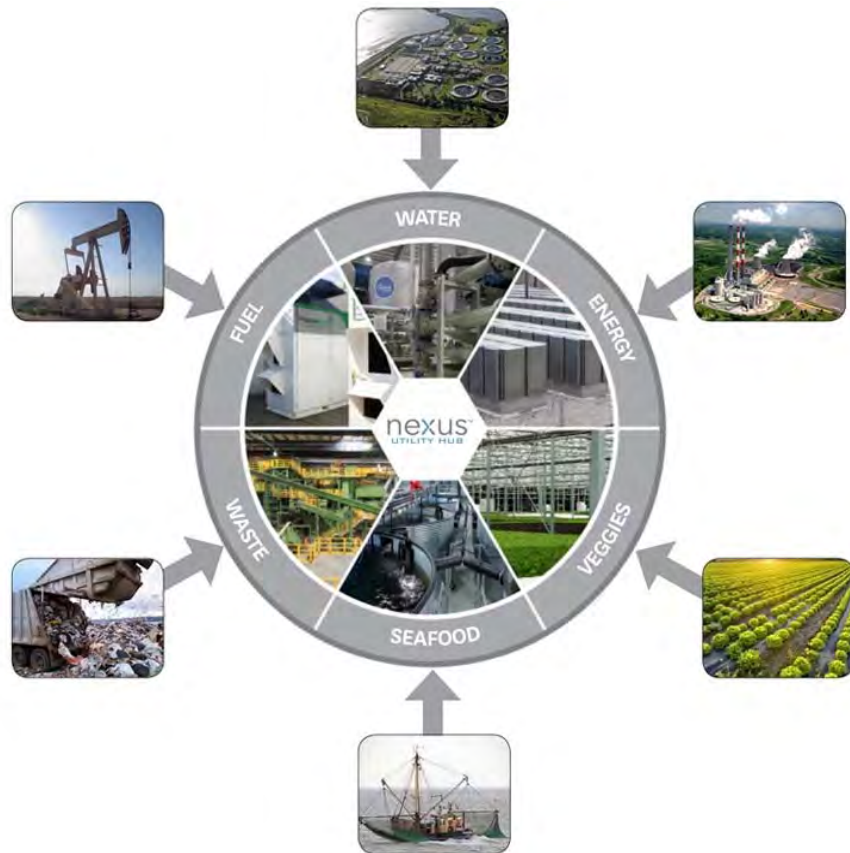
- Industry leading
- Market-tested

3. Siting

- Urban core/mixed use
- Small footprint, zero pollution

Nexus Integrated Utility Hub (IUH)

A 21ST CENTURY INFRASTRUCTURE BUSINESS MODEL

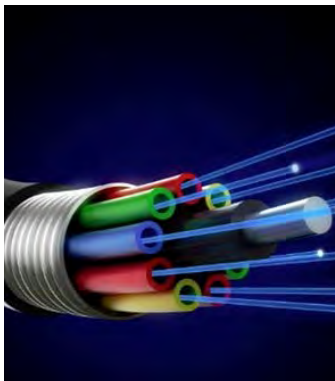
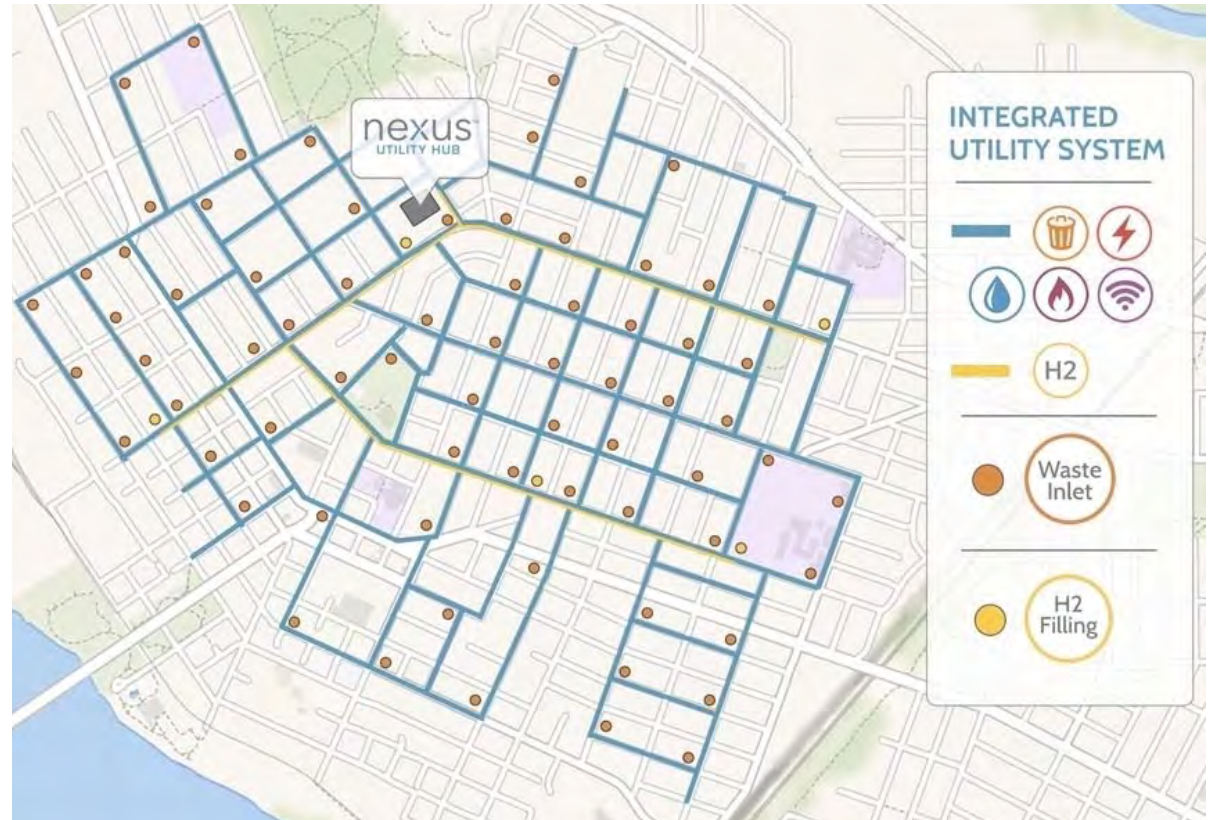


SINGLE FACILITY INTEGRATES MULTIPLE PROCESSES TO PRODUCE GREATER BENEFITS THAN BAU

- Recycling center & transfer stations
- Organic waste processing facility
- Wastewater treatment plant
- Water supply & treatment plant
- Power station
- Vegetable farm
- Ocean fishing vessel
- Food market, offices, labs

The HUB + GRID = IUS (Integrated Utility System) OPTIMIZING VALUE AT A DISTRICT SCALE

- Connects Nexus to local grid
- Optimizes energy, water, waste, IT & mobility at district scale
- Powers Smart City
- Coordinated installation and management
- Resilience & systems-wide cost savings



Pivoting From the Conventional Model

A FAILING INFRASTRUCTURE BUSINESS MODEL

SHARE THIS PAGE

AMERICA'S
INFRASTRUCTURE G.P.A.

D+

Each category was evaluated on the basis of capacity, condition, funding, future need, operation and maintenance, public safety and resilience.

METHODOLOGY >

AVIATION	D	PORTS	C
BRIDGES	C+	PUBLIC PARKS AND RECREATION	C-
DAMS	D	RAIL	C+
DRINKING WATER	D	ROADS	D
ENERGY	D+	SCHOOLS	D
HAZARDOUS WASTE	D	SOLID WASTE	B-
INLAND WATERWAYS	D-	TRANSIT	D
LEVEES	D-	WASTEWATER	D

A = Exceptional
B = Good
C = Mediocre
D = Poor
F = Falling

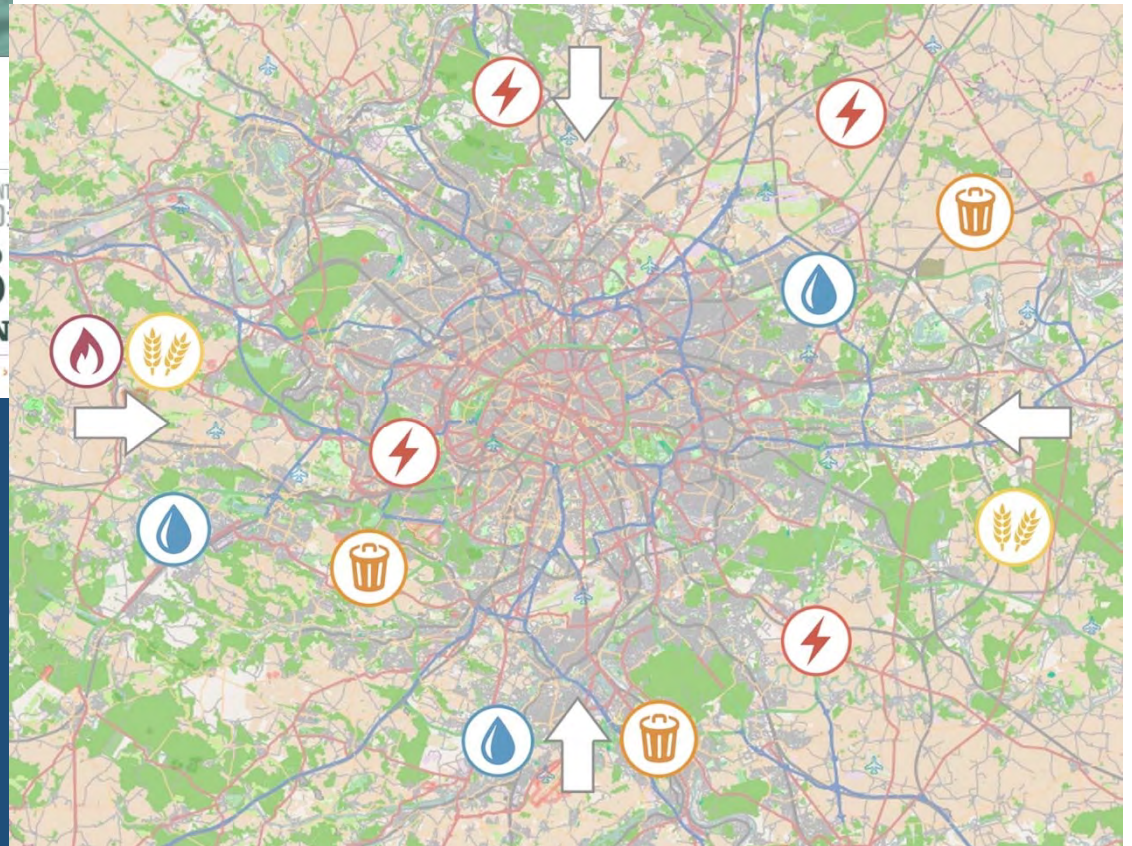
ESTIMATED INVESTMENT
NEEDED BY 2020

\$
3.6
TRILLION

LEARN MORE >

CHARACTERISTICS

- Linear 'take, make, waste' resource management
- Single-function & dispersed utilities
- 'Siloed' city management
- Sunk costs / depleting capital



*City converts natural resources
into waste*

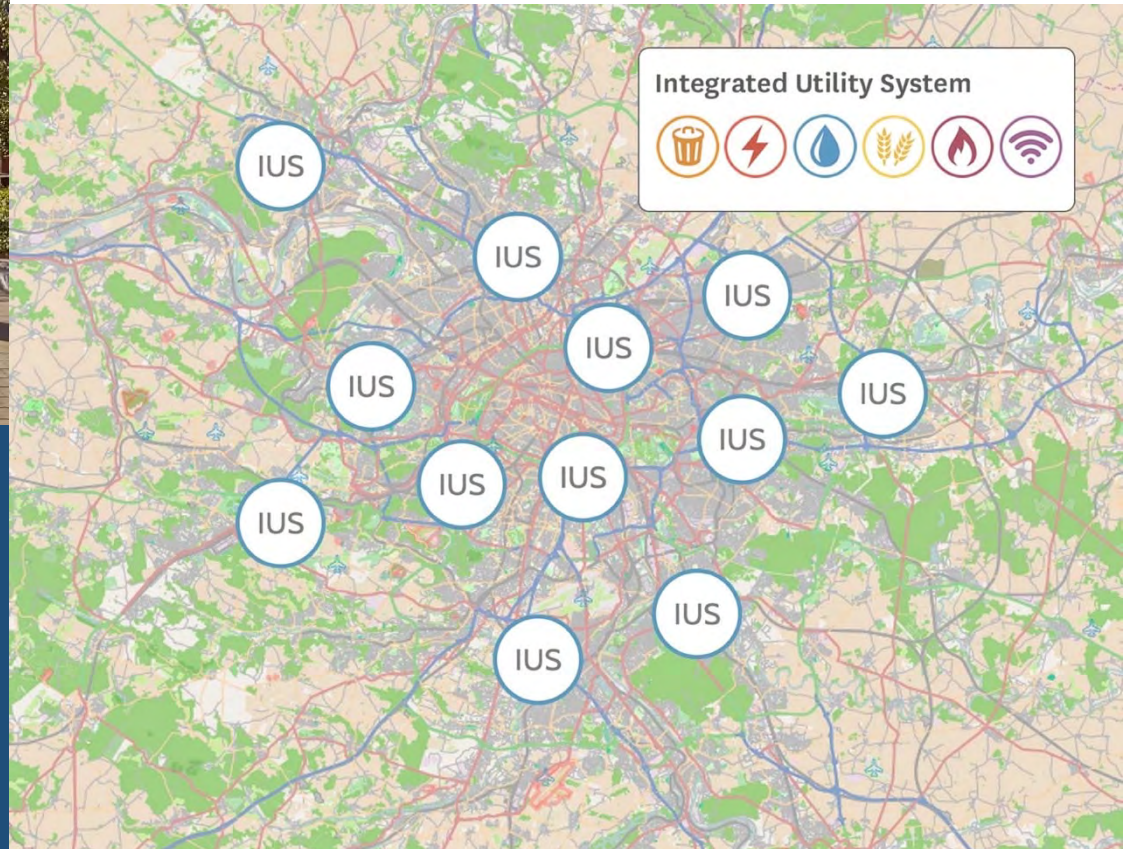
Pivoting Towards a Restorative Model

INTEGRATED, CIRCULAR & NET POSITIVE



CHARACTERISTICS

- Circular resource management
- Distributed, localized and integrated utilities
- Strong public-private partnerships
- Quality of life / place based



City is resource secure and resilient

Financing Restorative Infrastructure Projects

THE RESTORATIVE INFRASTRUCTURE FUND

+ Restorative
Infrastructure Fund™



- Public / Private equity fund
- Federal loan guarantee program
- EB-5 Centers
- Carbon markets, RECs, stormwater credits
- Leverages local, state and federal grants and incentives
- 40% Capex reduction

ECALA INSIGHTS

A Restorative City Planning Platform

Benchmarking

Assessment

Strategy

Management




- Assesses a city's ability to become restorative
- Provides custom implementation pathways
- Manages long-term progress

The Restorative City Standard

PROVIDING NET POSITIVE VISION & IMPERATIVES

The Restorative City Standard™

Providing the goals and vision of net-positive urban development



The Restorative City Standard™
The Ecala Group | www.ecalagroup.com

ENERGY

A restorative city produces a surplus of renewable, emissions-free energy for local use, storage, and export.

Definition

A restorative city is an energy independent city. Energy is derived from 100% renewable, emissions-free, and local sources. It is accessible, affordable, and reliable for all sectors and users, utilizes aggressive efficiency measures, and provides significant on-site storage capacity. Excess energy, captured, stored, and used in transit, and surplus production is delivered back to the grid, stored, or exported.

Performance Indicators

- + Source (competition, locality, decentralization)
- + Storage (capacity, decentralization)
- + Access (availability, affordability, reliability)
- + Use (emissions, efficiency)
- + End of Use (capture and sequestration, conversion)
- + Integration (water, waste, food, IT, mobility, public realm)

Fuel cells at Google's campus in Mountain View, California
Photo Credit: CC Flickr Bioenergy

Impact

A restorative energy grid is the foundation for regional prosperity. While the conventional grid is at risk of perpetual price increases, a renewable grid does not need to raise prices as costs are predominantly accounted for up front, stabilizing energy prices for decades to come. Local, distributed production also enhances resilience and energy independence. Furthermore, a restorative energy grid eliminates the public health burden from fossil fuels, which is estimated at \$500 billion a year in the US (source: USEPA).

Integration Opportunities

- + Water // Polluted water can be converted into hydrogen using off-peak energy
- + Solid Waste // Bio-gasifiers can convert solid waste into emissions-free energy
- + Access + Mobility // Vehicles can be powered by emissions-free electricity, hydrogen, and biogas
- + IT // Electricity and IT can share network and distribution through high-speed fiber-based networks

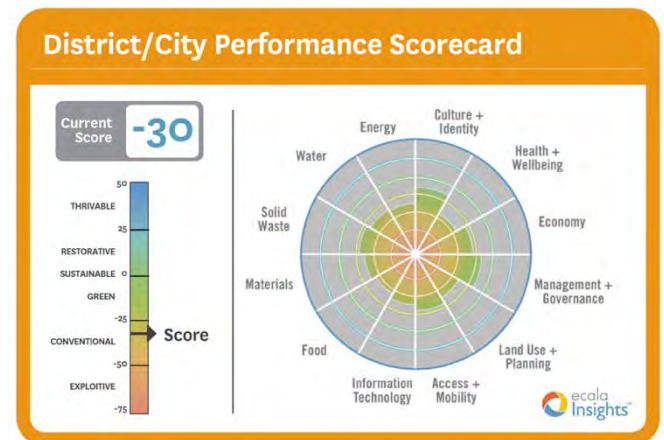
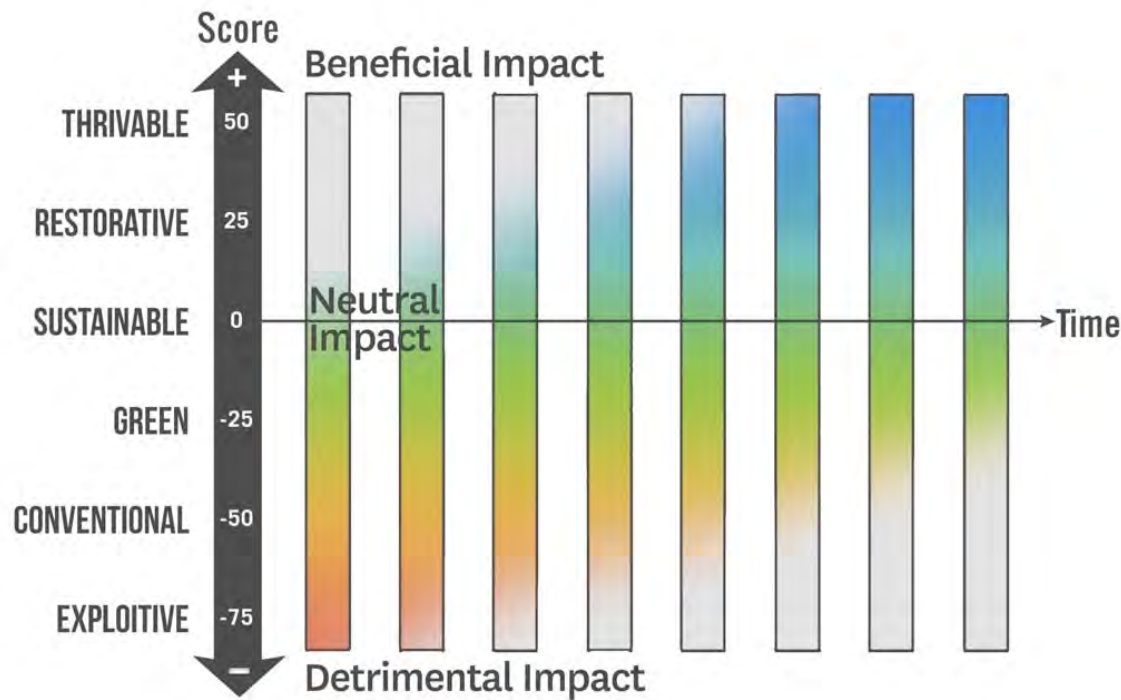


Creating a Virtuous Cycle

- Resources and Assets
- Quality of Life
- Management of Assets
- Identity of Place

Performance Benchmarking & Analysis

BRIDGING CURRENT PERFORMANCE & RESTORATIVE GOALS



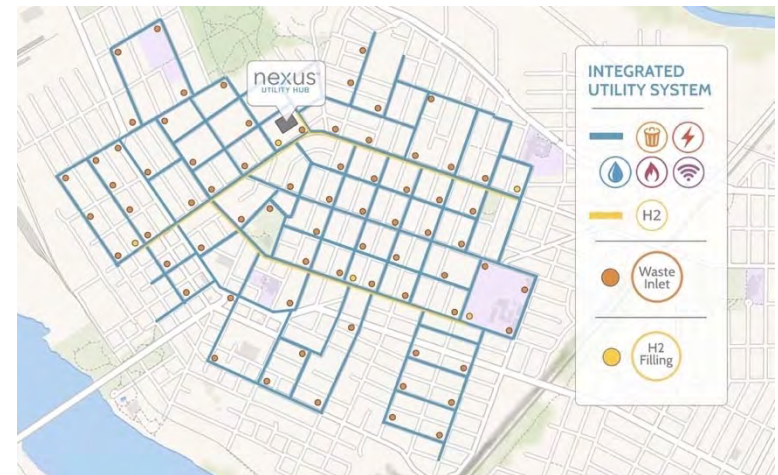
Integrated Reporting & Implementation

CUSTOMIZED ROADMAPS FOR RESTORATIVE SUCCESS

State of the City | 2015

Denver

An integrated report on Denver's environmental, social, economic, and brand performance



District / City

Has successfully achieved the Restorative City Certification™ established by the Ecala Group, and can now be recognized as a:

RESTORATIVE CITY

Mayor X
City of _____

February, 2015

Bjorgvin Saevarsson
CEO of the Ecala Group

CASE STUDY: Central SoMa EcoDistrict San Francisco, CA

Insights Assessment + Customized Nexus Hub

Restorative District Development
at **Central SoMa**



Utilizing an integrated grid approach to deliver restorative city goals

The Ecala Group: Delivering the World's Most Advanced Urban Developments
www.ecalagroup.com | grow@ecalagroup.com



260-acre district on edge of downtown

By 2040, will support:

- 20,000 new residents
- 80,000 new jobs

GOAL: Be the first regenerative neighborhood in San Francisco

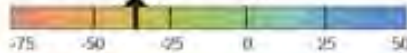
Central SoMa Performance

BASELINE PERFORMANCE SCORE

ENERGY

Overview: Central SoMa's energy is part of a citywide grid that is derived from 40% renewable sources (including large hydro) with the remaining 60% a combination of nuclear, fossil fuels, and additional market purchases. The vast majority of energy for the transport sector is petroleum and gas, and majority of energy is generated and processed in centralized facilities 50-500+ miles away. Energy costs are high (42% above national average), yet efficiency codes and ordinances help reduce energy consumption across all sectors. There is very little renewable production, energy storage, or integration of energy with waste, water, and IT within the district.

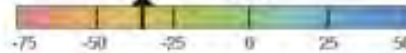
Preliminary Score: -35



WATER

Overview: All of Central SoMa's water is sourced from snowmelt and collected within a regional reservoir system that is at 54% of capacity (as of May 2015). Water and sewer rates are high (37% more than average major US city) and are expected to more than double over the next 10 years to pay for system upgrades. Strong conservation and efficiency measures enable SF residents and businesses to have the lowest water use in CA. There is little to no water storage or reclamation within Central SoMa. All wastewater is collected within a combined sewer system, treated locally at the Southeast Treatment Plant, and discharged into the Bay.

Preliminary Score: -33



SOLID WASTE

Overview: Central SoMa currently generates 43k tons of solid waste a year. Waste is collected within a citywide three-cart system that is supported by a mandatory recycling and composting ordinance. All waste is managed regionally by a sole entity, Recology. The average family household spends \$408 a year for waste collection (1.75x the national average), while waste tipping fees are \$147/ton (3x the national average). Across its entire waste stream, SF's landfill diversion rate is 62%, and waste not recycled or composted is sent to a landfill 50+ miles outside of the city.

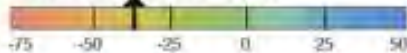
Preliminary Score: -28



MATERIALS

Overview: Central SoMa does not employ specific material procurement policies, yet falls within city and statewide programs that promote responsible material sourcing. San Francisco enforces an Environmentally Preferable Purchasing (EPP) Ordinance across its 80 departments that must purchase commodities from an Approved Alternatives List. A state Safer Consumer Products (SCP) program has banned several harmful chemicals, while the vast majority of products on the market are permitted. Within the built environment, the city has adopted a Green Building Ordinance that mandates low-emitting materials.

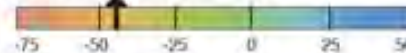
Preliminary Score: -35



FOOD

Overview: There is very little food production within Central SoMa, and access to affordable, healthy food within the district is low. According to the SF Department of Public Health, the index of unhealthy to healthy food sources is 92% to 8% in the South of Market neighborhood and none of the food stores meet the Neighborhood Food Store Quality standards. 22% of residents within District 6 (of which Central SoMa is within) are at the highest risk for food insecurity based on income below 100% of the poverty level. A citywide Healthy and Sustainable Food Directive is advancing nutrition standards, urban agriculture, farmers markets, food security, and local food businesses.

Preliminary Score: -42



IT

Overview: There are several IT providers within Central SoMa offering numerous performance and pricing options. The average cost for residential internet (6Mbps, unlimited data, cable/ADSL) is \$47.40/month, which is slightly above the national average of \$46.95. 80Mbps speed for business customers average \$150/month. Free wi-fi hotspots are offered in public parks, plazas, and open spaces, and all parking meters in Central SoMa are smart, as are digital water meters for homes and businesses. In addition, electric and gas SmartMeters are provided for all PG&E residential and business customers within Central SoMa.

Preliminary Score: -35



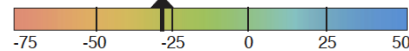
Central SoMa Performance

BASELINE PERFORMANCE SCORE

ACCESS + MOBILITY

Overview: More than 4 out of 5 trips within Central SoMa are made by walking, biking, or using a transit system that includes BART, Caltrain, Muni Metro, and numerous bus lines. Pedestrian infrastructure is poor as most sidewalks in the district do not meet minimum city standards, marked crosswalks are few, and many crosswalks at major intersections are closed to pedestrians. Additionally, there are few transit-only lanes on Central SoMa streets, and the ratio of bike path and lane miles to all road miles is .37. Numerous electric vehicle charging stations are provided within district either for free as a city-run service or at a cost when offered privately.

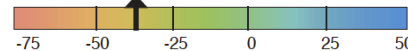
Preliminary Score: -28



LAND USE + PLANNING

Overview: Central SoMa features a diverse mix of building typologies, uses, and densities. Housing, offices, industry, retail, and cultural institutions are located within close proximity of each other, with no single use predominating. Land use however is dominated by impervious surfaces (90% of district footprint), and the tree canopy in Central SoMa is one of the lowest in San Francisco. Only 4.7% of land cover is open space, natural, or green, compared to 22.8% throughout San Francisco. Ecosystem services and habitat function are therefore low, placing significant strain on a combined sewer system that manages stormwater runoff.

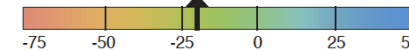
Preliminary Score: -36



MGMT + GOVERNANCE

Overview: District planners and city government leaders have established aggressive goals for resource use, emissions reduction, and land use in Central SoMa and San Francisco, yet existing policies are only moderately capable of delivering determined goals. Conventional development and management approaches remain default options while cross-sectorial collaboration, public-private partnerships, and systems-level, integrated planning strategies are not effectively employed. City data, laws, and performance is reported within SF Open Data Portal, a publicly accessible website that improves government services and transparency.

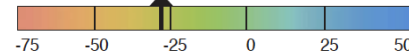
Preliminary Score: -21



ECONOMY

Overview: Central SoMa's economy is booming through new construction and a high-tech sector in SF that has grown 45% since 2010. Subsequently, increasing density and higher real estate values are generating strong tax revenues for the city. This economic boom however is not all-inclusive, as District 6 has the lowest median income by household in SF and highest rates of residents in poverty. To afford a market rate 1 bedroom apartment in Central SoMa, one would have to earn \$35/hr, which is 2.85x higher than the current minimum wage (\$12.25). Central SoMa however retains 94% employment, and contains 15% of city's minority and women owned local businesses.

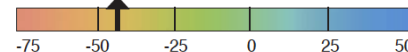
Preliminary Score: -27



HEALTH + WELLBEING

Overview: Due to poor land use planning, unsafe pedestrian infrastructure, and socio-economic disparity, Central SoMa is not supportive of many core health and wellbeing indicators. In addition to high levels of poverty and resource insecurity, 97% of the district's population is exposed to average outdoor noise levels above 60dB and 13% to unsafe levels of suspended particle pollution. There are 70 severe/fatal traffic accidents per 100 roadway miles compared to an average of 21 throughout San Francisco, and the lack of green and open spaces prohibit residents and visitors from realizing biophilic and recreational benefits.

Preliminary Score: -41



CULTURE + IDENTITY

Overview: Central SoMa has an eclectic mix of commerce, industry, residential, and civic spaces. Within the district, there are several historic and cultural landmarks on preservation lists, as well as modern institutions that anchor San Francisco's \$10+ billion a year tourism industry (Moscone Center, SFMOMA). New development and high tech industry presence in Central SoMa are shaping a 21st century district identity that is attractive for density, housing, jobs, and investment opportunities. This identity however is in flux with a diverse socio-economic population (48% residents white, 33% Asian, and 9% black) that is increasingly at risk of being displaced.

Preliminary Score: -18

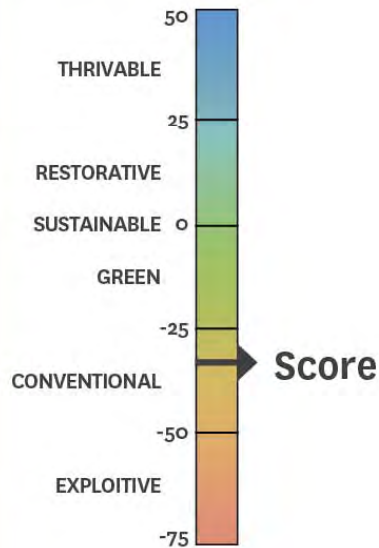


Central SoMa Performance

BASELINE PERFORMANCE SCORE

Central SoMa Performance Scorecard

Current Score **-32**



Central SoMa Nexus Hub

CUSTOMIZED FOR COMMUNITY'S UNIQUE NEEDS

Optimized for District Water

- 5MGD treatment and supply

Supplemented w Organic Solids

- 150 tons/day

Renewable Energy Generation

- 12MW clean electricity
- Generates H2 for 7.5k vehicles

Local Food Production

- 1M lbs/seafood & 4M heads/lettuce

Public Amenities

- Incorporates food market + offices & exhibition spaces

Sited on 2 acres (or within mixed-used development)



Central SoMa Nexus Hub

FINANCIALS

STRONG ROI THROUGH CIRCULAR RESOURCE MANAGEMENT

System Cost | \$183M

Accumulated Profits | Year 10 - \$60 Million
Year 20 - \$377 Million

*Amortized in 10 years

**Grants and incentives not included

Component Cost Breakdown



BUILDING
\$20M



BIODIGESTER
\$15.5M



GENSET
\$17.2M



HYDROGEN
\$20.5M



WATER
\$53M



FOOD
\$11.5M

Central SoMa IUS Opportunities

EXTENDING VALUE THROUGHOUT DISTRICT

- **Street Repair Program** over next 20 years
- **Purple recycled water pipes already connected** to many district buildings
- **Regenerative neighborhood planning framework** and zoning under development



Ecala's Pivot Contributions

SUMMARY

A New Multiple-Benefit Profitable Utility Business Model (repl. current failing BAU)

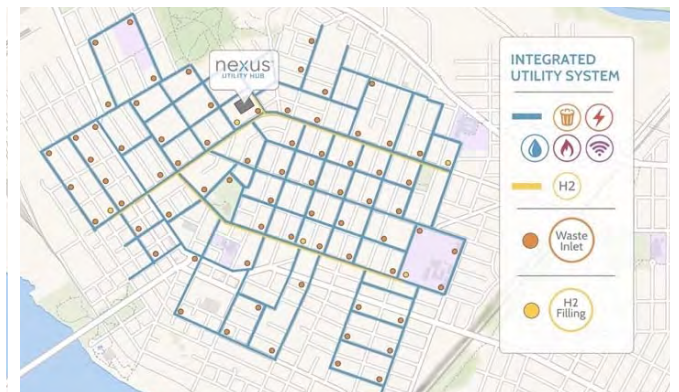
- Nexus Hub as a Neighborhood Center
- IUS as smart, renewable, resilient, 'good' grid
- Makes aggressive development goals achievable with less effort

Net Positive Change Management Platform

- *Insights* platform uniquely designed to guide communities to restorative success

Off the Shelf and Ready for Primetime!

- Pilot next-generation circular planning and development model at little risk or cost
- Seeking partner cities and developments



PRACTICE CASE 2

Planning & Designing High-Performance Districts

CHARLES KELLEY, ZGF ARCHITECTS

*Leading with great places that people want,
enabled by and paid for with regenerative design.*

High-Performance Districts

INTEGRATED DESIGN



ECO nomy



ECO logy



X

Regenerative

MANAGING THE UNSEEN FORCES

WEBUILD
GREENCITIES
PORTLAND

LIFESTYLE / CULTURE
COMMUNITY SERVICES

TECHNOLOGY
INFRASTRUCTURE
REAL ESTATE



Visible

Invisible

Goals

Configurations

Governance

Catharsis: New Goals

Improving Air and Water Quality through Redevelopment



SW 6th & Main
4:00pm, Fall 1970

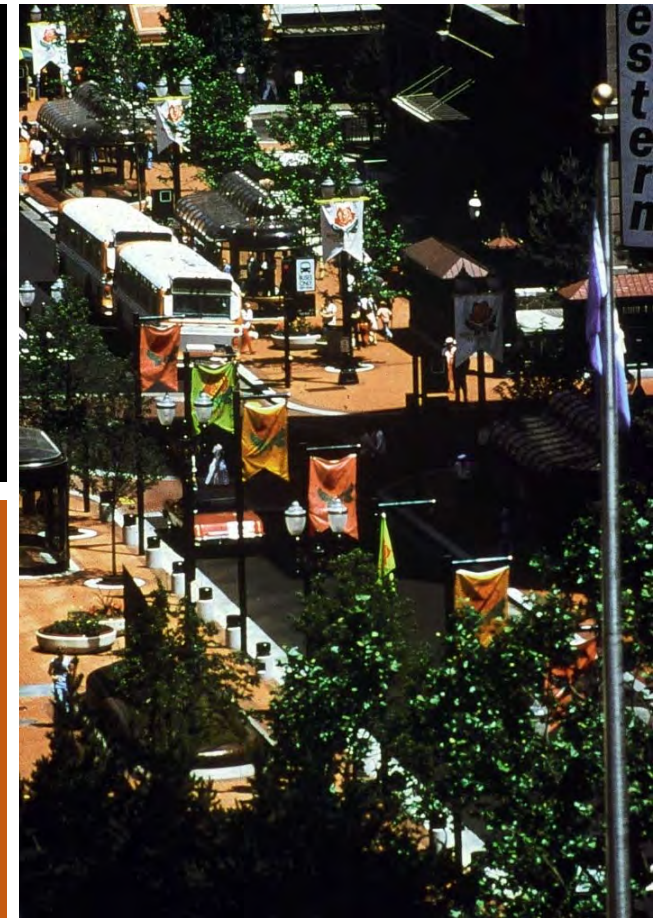
Enable New Configuration

FIXING THE PROBLEM

Implementing a Central City Plan & Building the Transit Mall



By 1972



Enable New Configurations

BUILDING WHERE CARS WERE

Removing the Harbor Freeway & Building Waterfront Park



Establish a Governance Structure

BUSINESS ORGANIZATIONS



PORTLAND BUSINESS ALLIANCE
Commerce • Community • Prosperity

Join | Relocating? | Member Directory |

EVENTS | MEMBERSHIP | ADVOCACY | NEWS & MEDIA | ABOUT | PROGRAMS

EMERGING PROFESSIONALS OF PORTLAND

Portland is Techlandia
Urban Airship, Puppet Labs & Metal Toad talk future of tech, March 16.

WHAT'S HAPPENING
Events | Latest News

- March 9, 2016 | 5:00 PM
Business After Hours Sp at the Skype Live Studio
[Register now >>](#)
- March 16, 2016 | 7:30 A
March Forum Breakfast:
[Register now >>](#)
- March 16, 2016 | 5:00 PM
EPOP Exclusive: Portlan
[Register now >>](#)
- March 22, 2016 | 7:30 A
Building Business Conn Center
[Register now >>](#)

become a MEMBER | sign-up FOR EMAILS | how do we GROW JOBS?

District Scale Planning

LEVERAGING INVISIBLE & VISIBLE STRATEGIES

Goals (BHAGs)

Set Big Hairy and Audacious Goals



Configurations

High Performance with Visual Benefit



Governance

Cost Sharing

$$\frac{\text{COST}}{\text{BENEFICIARIES}} = \text{DESIRABLE CHANGE}$$

GOALS

Common to All Successful Neighborhoods

Foundational Tools: Community Engagement

New Tools : Complete Streets

Regenerative Tools : Jobs to Housing Ratio

Foundational: Community Engagement

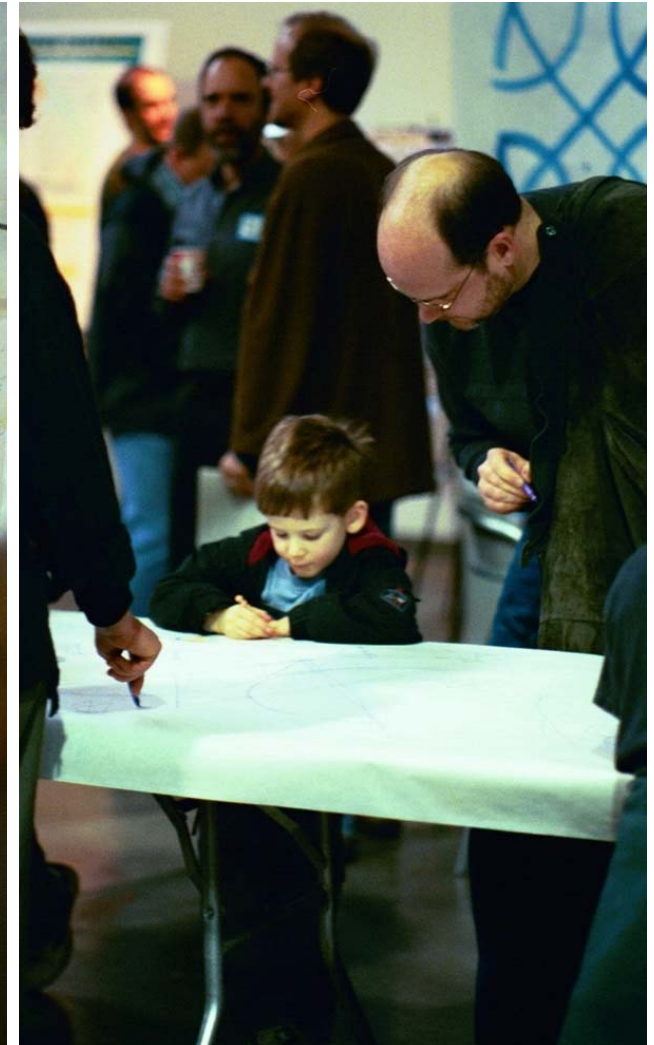
INTEGRATED DESIGN



Public Relations



Public Involvement



Public Engagement

New: Complete Street (Smart Street)

10TH STREET SW—From Low to High Performance Street



Regenerative: Occupant Based

4:1 JOBS TO HOUSING — Balance Day/Night Loads

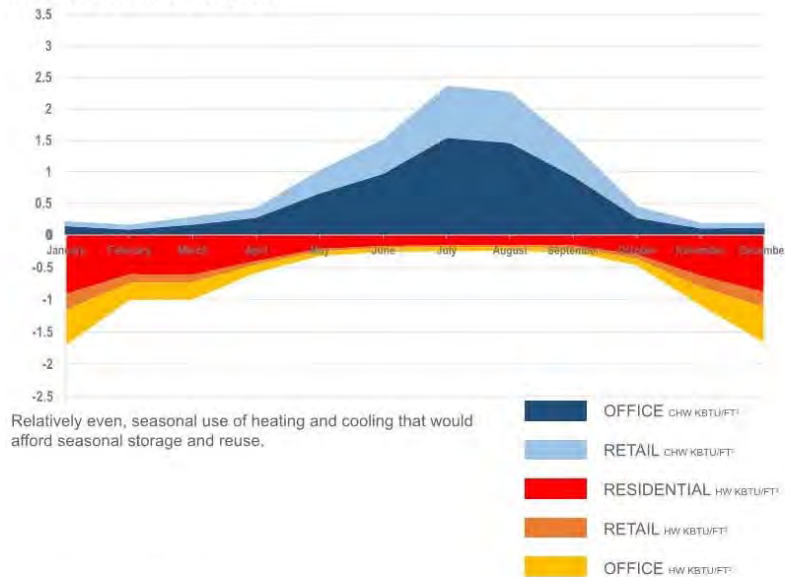
OPTION 3: GREENWAYS

INDICATORS

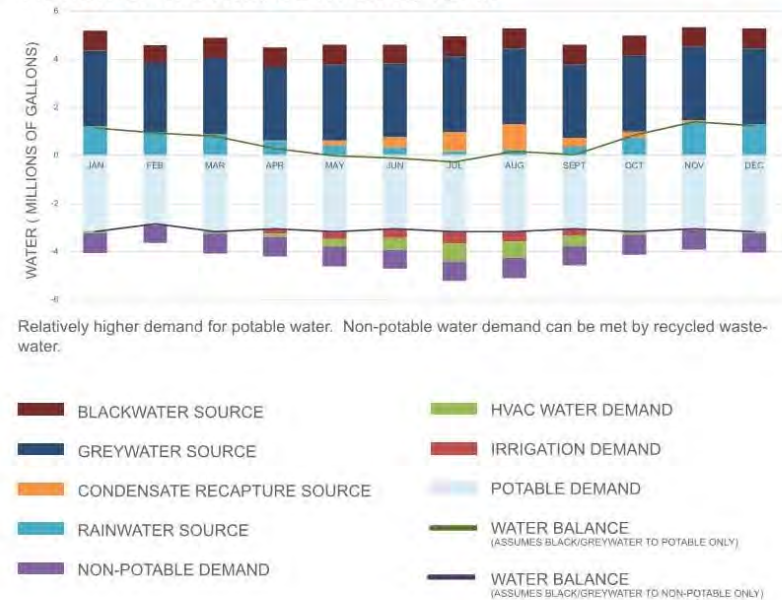
Like Option 2, Option 3 has a mix of office and residential uses having the capacity to manage parking demand on-site and reducing the impact on the surrounding traffic system. It also has the ability to catalyze and expand a low temperature energy and recycled water system. The mix of uses creates a balance in jobs to housing, supporting day and evening use of community-oriented services.



ENERGY BALANCE



WATER BALANCE: 52 M GAL/YEAR



GOVERNANCE

Community Stewardship

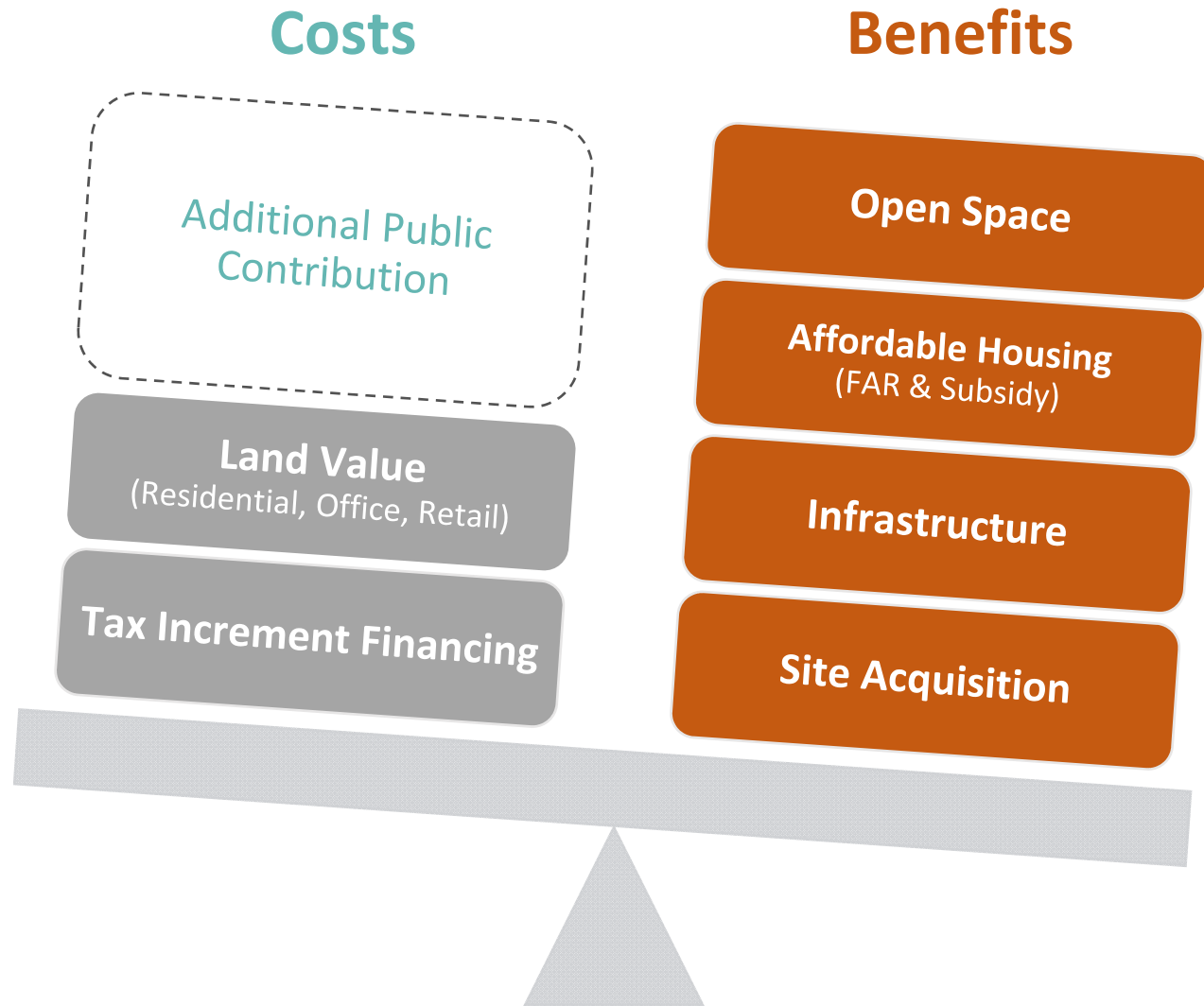
Foundational Tools: Sharing Costs

New Tools: Scale Jumping

Regenerative Tools: Internet Technology

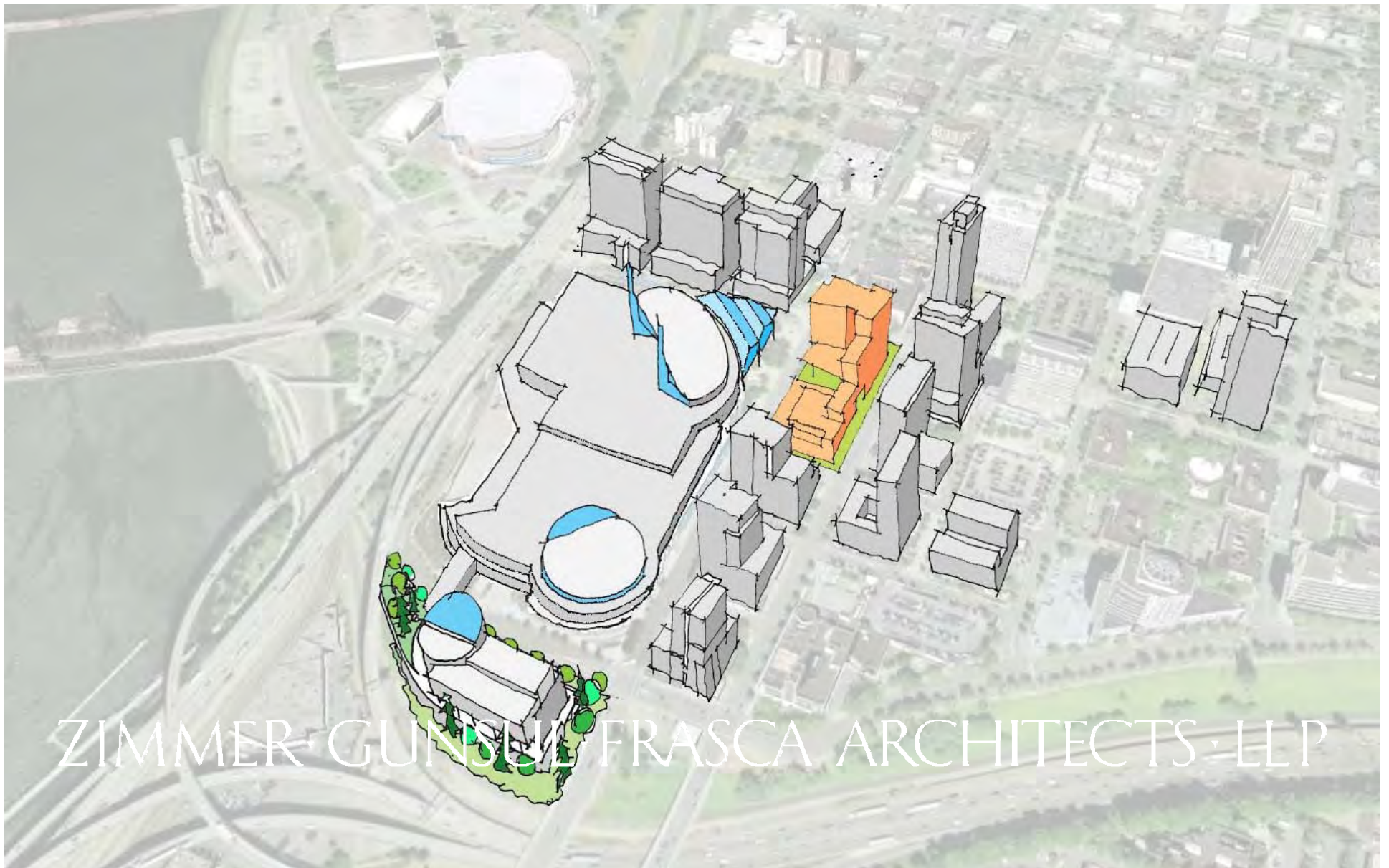
Foundational: Sharing Costs

FINDING VALUE BY SHARING COSTS



New: Scale Jumping

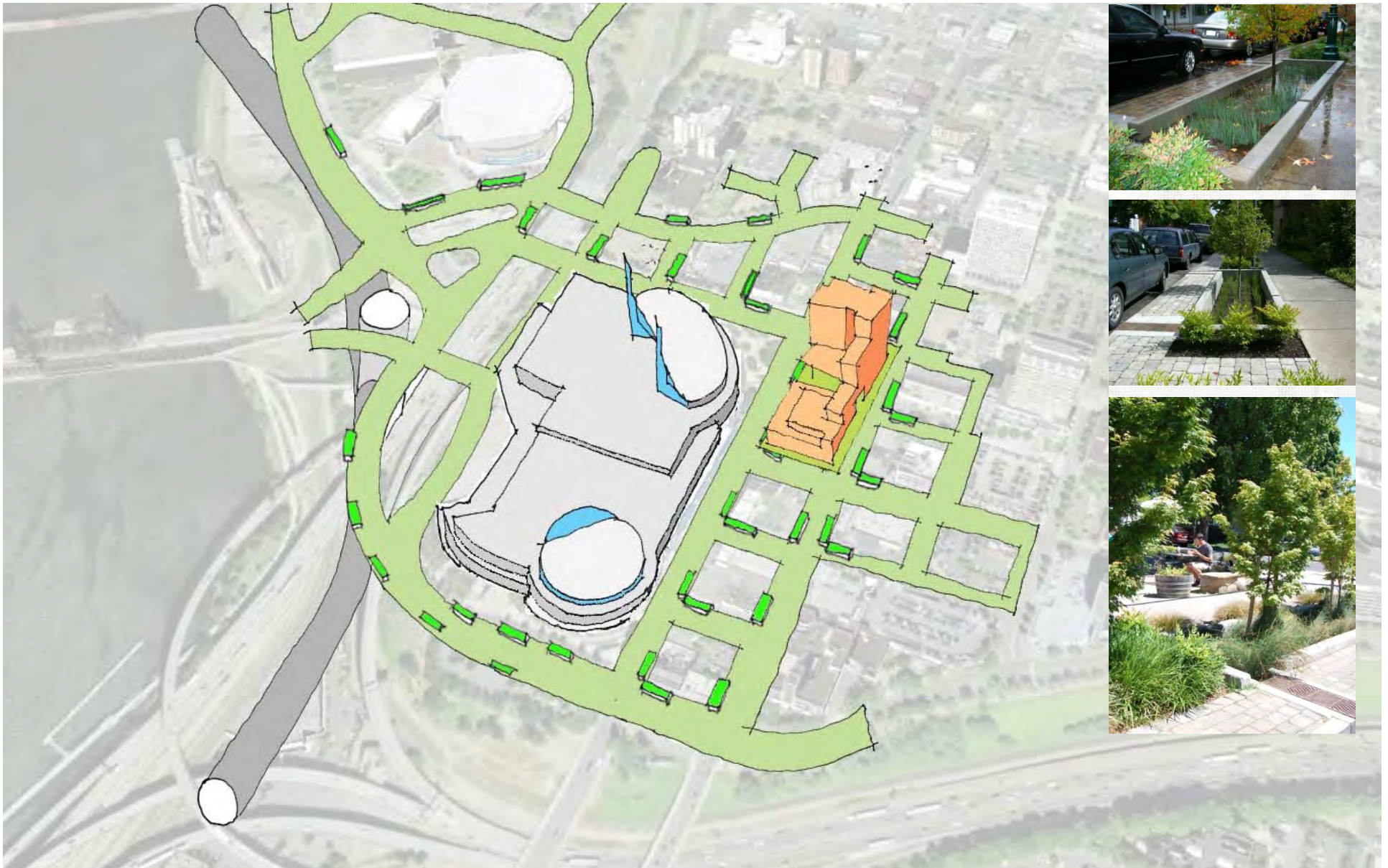
MORE THAN SINGLE BUILDINGS



ZIMMER GUNSUL FRASCA ARCHITECTS · LLP

New: Scale Jumping

GREEN STREET FLOW-THROUGH PLANTERS



New: Scale Jumping

OPEN SPACE & HABITAT CORRIDORS



New: Scale Jumping

PURPLE PIPE NON-POTABLE REUSE SYSTEM

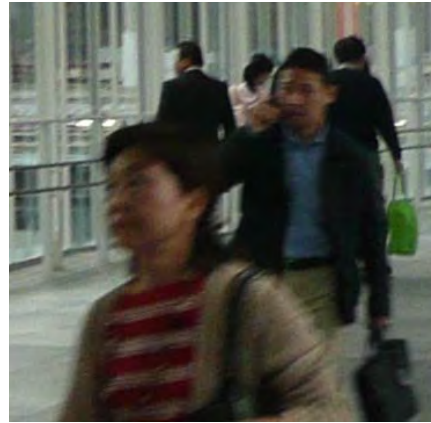


Regenerative: Internet Technology

SENSING & MODIFYING HUMAN BEHAVIOR



Occupant

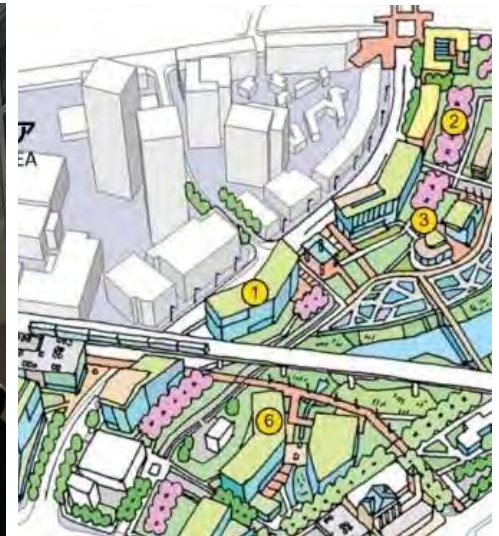


Building



Block

District



Information must be applied at a scale that makes the most impact.

CONFIGURATION

Integrated Design

Foundational Tools : Pearl

(Public Private / Partnership)

New Tools : SWECO (SW Ecodistrict Wash. DC)

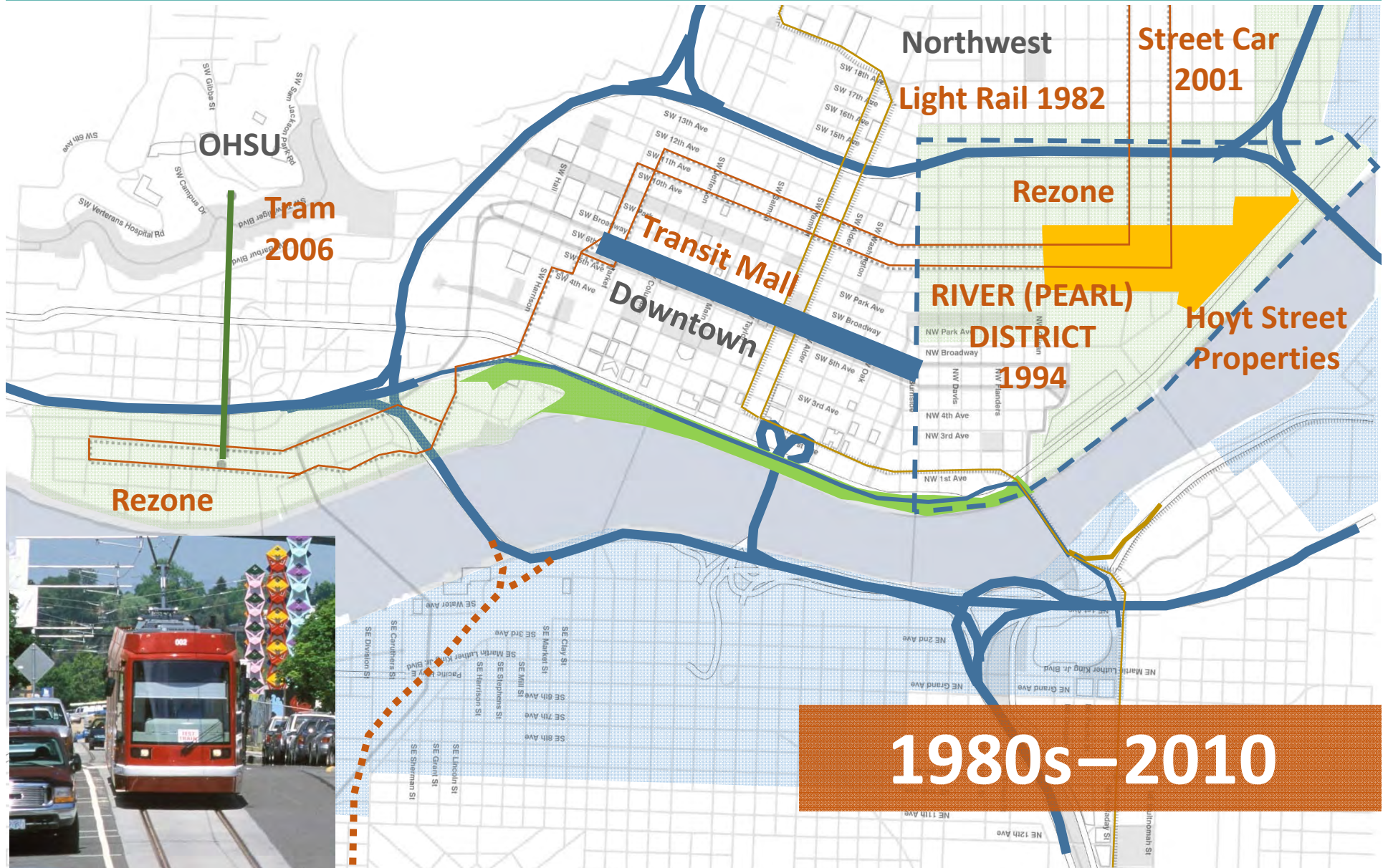
(High Performance District)

Regenerative Tools : Kashiwa-no-ha

Resilience Planning

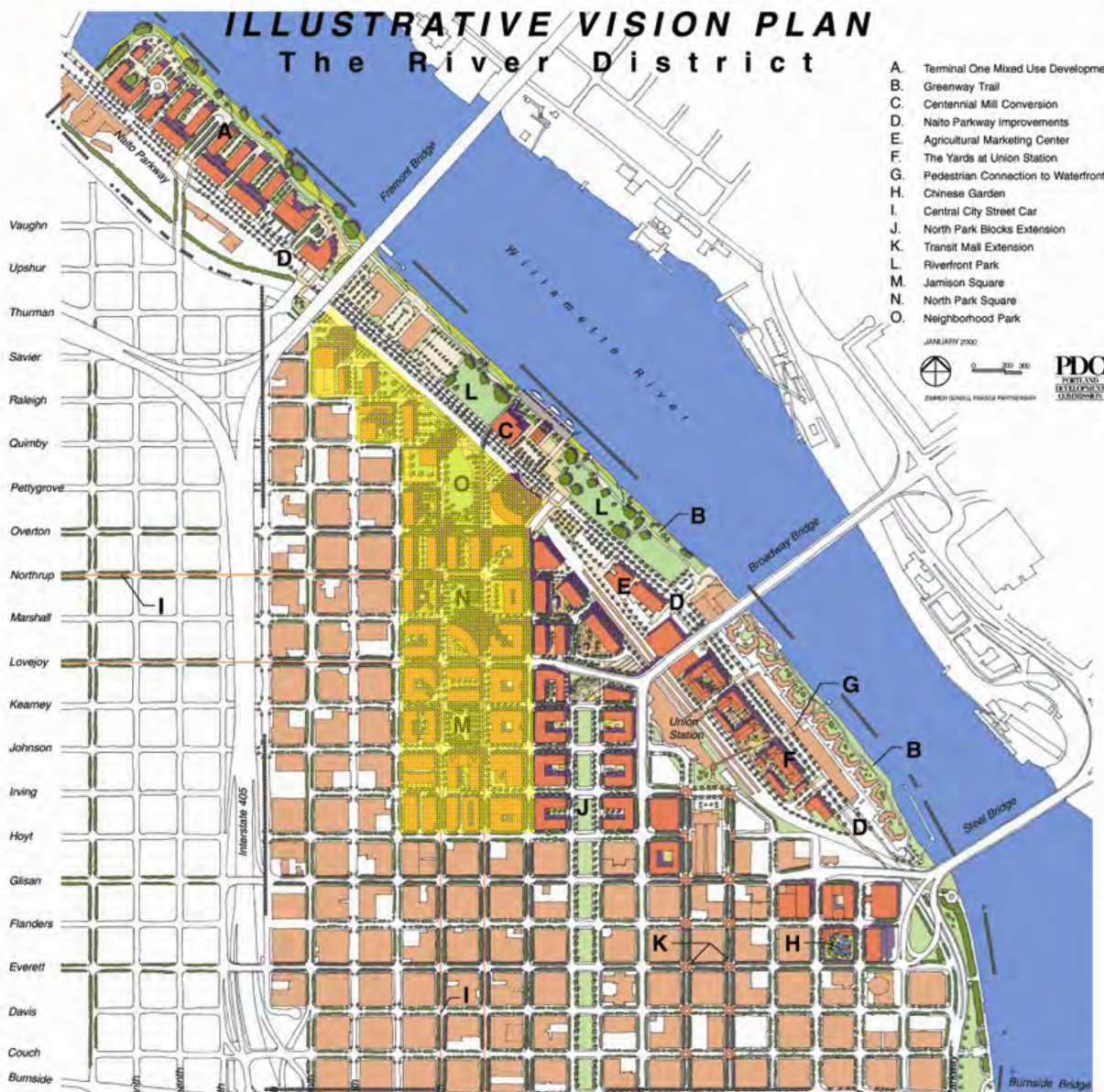
Foundational: Public Private Partnership

MORE ALTERNATIVE MODES



Foundational: Public Private Partnership

PEARL DISTRICT PLAN



(1 Job / 3.5 Resident)

SIZE: 100,000 SM

USES: 85 % RESIDENTIAL

10% COMMERCIAL & RETAIL

5% COMMUNITY SERVICES

Foundational: Public Private Partnership Partnerships and Agreements

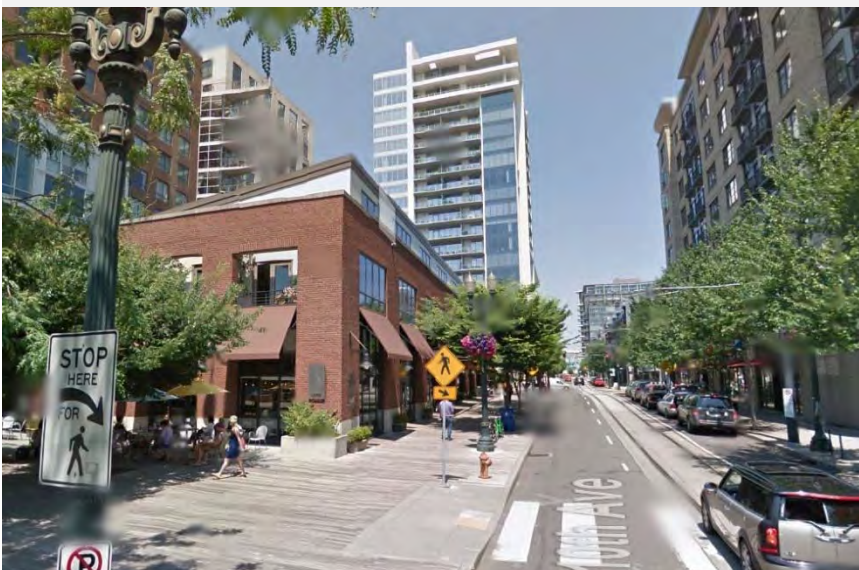


Developer Contribution (131 Du/Acre, Land Dedication, and participation in LID)
Existing Zone From 14 Du/Acre
Removal of the Love Joy Ramp to 87 Du/Acre
Construction of First Neighborhood Park to 109 Du/Acre
Street Car to 131 Du/Acre

City Contribution
(\$150,000,000 in Tax Increment Financing and Urban Renewal District Grants)

High Performance

Focus Areas for Community Activities



New: SW ECODISTRICT WASHINGTON D.C.

National Capital Planning Commission



ZGF AKUP HR&A

(15 Jobs / 1 Resident)

SIZE: 1,400,000 SM

USES: 15 % RESIDENTIAL

77% COMMERCIAL & RETAIL

8% COMMUNITY SERVICES



Federal Leadership in Environmental,
Energy, and Economic Performance

Executive Order 13514

New: SW Ecodistrict Washington, D.C.

THE PATH TO SUSTAINABILITY



New: SW Ecodistrict Washington, D.C.

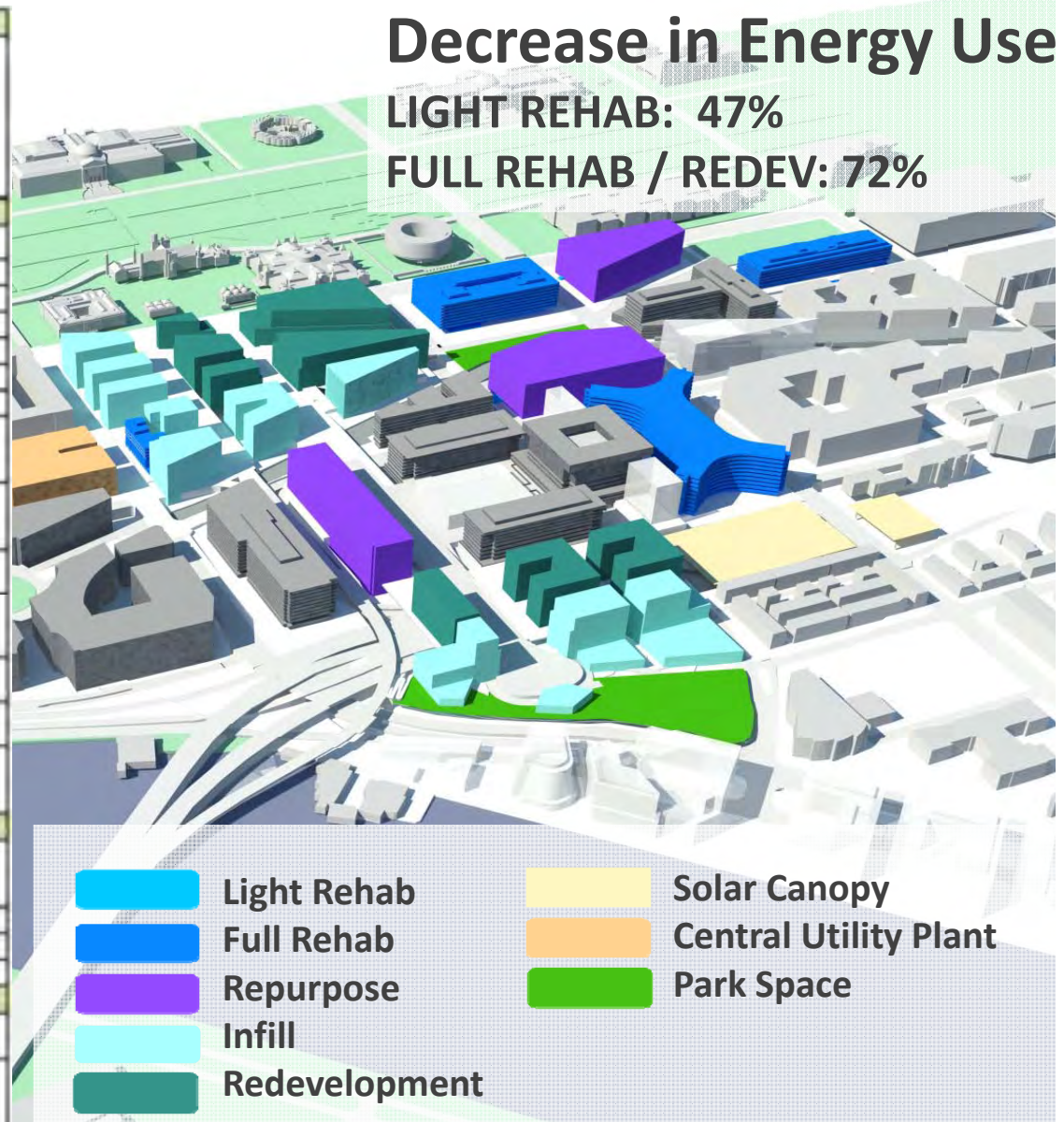
MULTIPLE DEVELOPMENT STRATEGIES

	Building Strategy				
	Light Rehab	Full Rehab	Repurpose	Infill	Redevelop
Energy					
Tenant Improvement					
Lighting System Upgrade	X	X	X	X	X
Plug Load Reduction	X	X	X	X	X
Sustainable and Certified Materials	X	X	X	X	X
Radiant Heating and Cooling		X	X	X	X
Low Volume Air Distribution		X	X	X	X
Core and Shell					
Upgrades to building systems during natural cycle of obsolescence	X				
New Mechanical and Electrical System - Hydronic thermal energy distribution		X	X	X	X
High performance building envelope		X	X	X	X
Maximize the use of renewable energy resources (PVI) and shared energy technology		X	X	X	X
Maximize building energy use efficiency		X	X	X	X
Capitalize on Ground Source Heat Below Building Site				X	X
Capitalize on Ground Source Heat Below Open Space and Streets					X
Water					
Replace plumbing existing fixtures with high efficiency fixtures	X	X	X		
Install high efficiency fixtures		X	X	X	X
Collect rainwater		X	X	X	X
Install non-potable water system		X	X	X	X
Waste					
Provide waste sorting stations at point of use locations	X	X	X	X	X
Reclaim, recycle, and compost the majority of waste (solid and organic) generated within the area		X	X	X	X

Decrease in Energy Use

LIGHT REHAB: 47%

FULL REHAB / REDEV: 72%



New: SW Ecodistrict Washington, D.C.

SETTING GOALS TO ACHIEVE RESULTS.



**62%
Reduction**

**70%
Reduction**

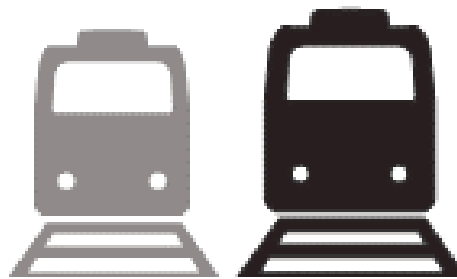
**80%
Reduction**

**75%
Reduction**



DAILY
POPULATION

33% Increase
Employees & Residents



NEW PEAK
HOUR TRIPS

7% Increase
New Metro & Auto Trips



MIXED USE
DEVELOPMENT

21% Increase
In GSF, including new residential,
hotel, cultural and commercial

New: SW Ecodistrict Washington, D.C.

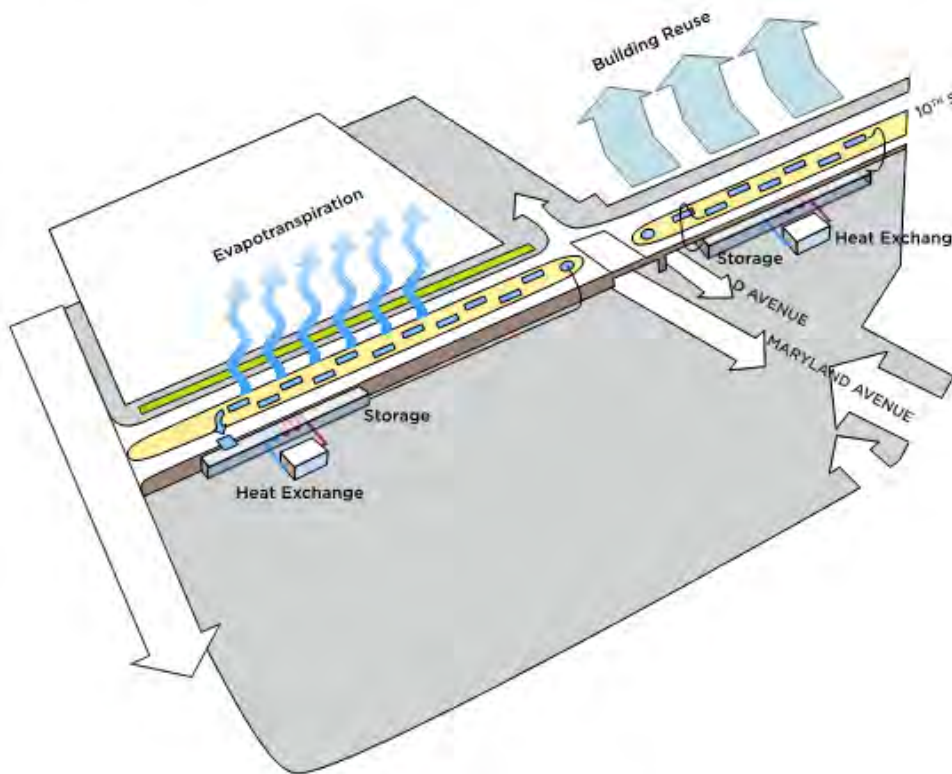
10TH STREET SW — A HIGH-PERFORMANCE STREET



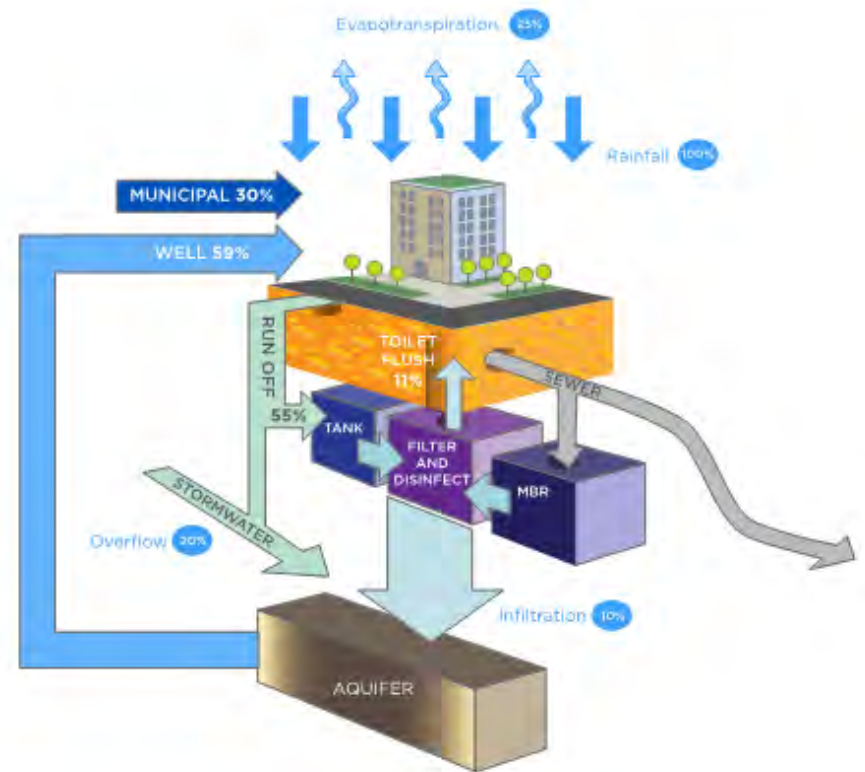
New: SW Ecodistrict Washington, D.C.

10TH STREET SW — A HIGH-PERFORMANCE STREET

10th Street Water Resources



Treating Waters to Close the Gap:
Meeting a 30% Municipal Water Target



Regeneration: Kashiwa-no-ha

SMART CITY NEIGHBORHOOD/INNOVATION CAMPUS

Best in class area energy management system with internet communication technology.

Station



20 Ha

(2 Jobs / 1 Resident)

SIZE: 365,000 SM

USES: 25 % RESIDENTIAL

13% RESEARCH

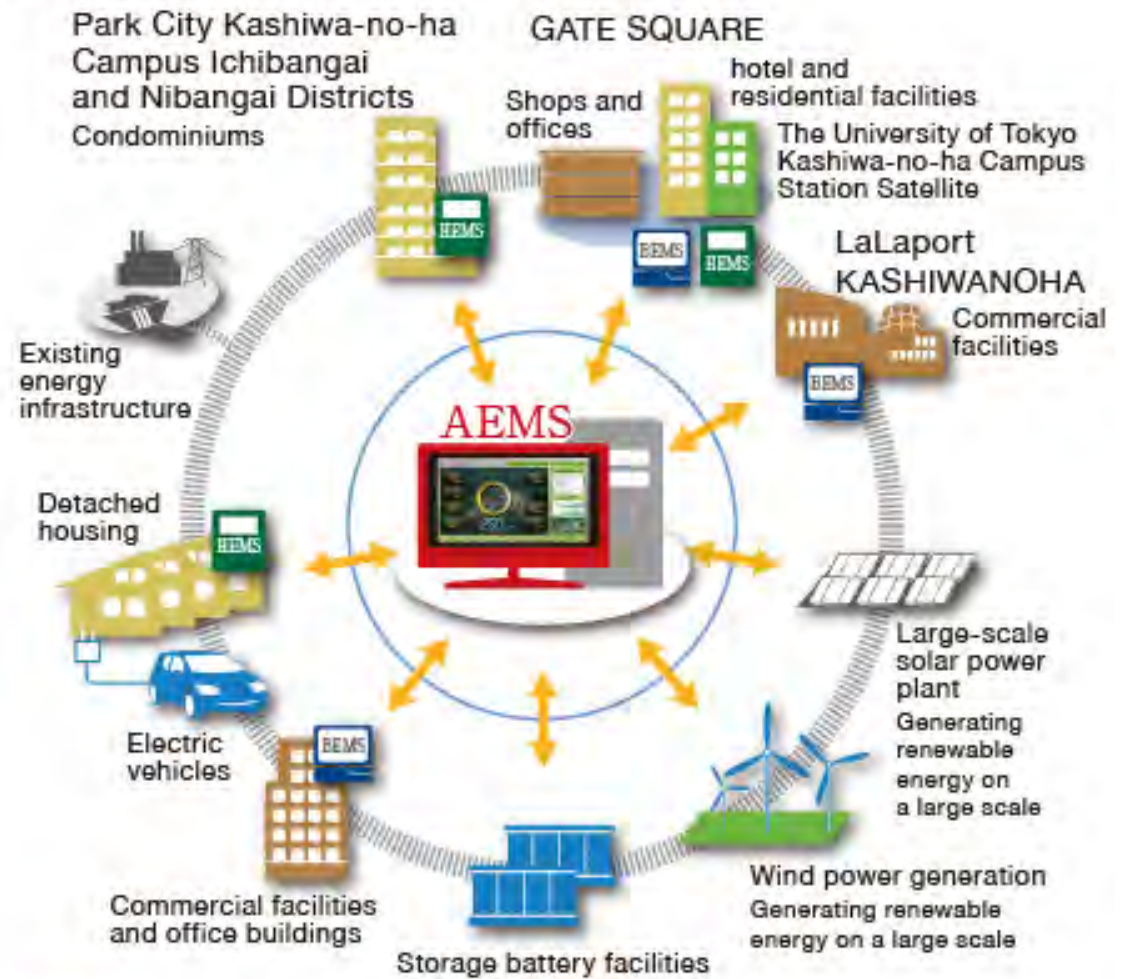
50% COMMERCIAL & RETAIL

12% COMMUNITY SERVICES

Regeneration: Area Energy Management

CONNECTING DISTRICT AREA RESOURCES

●AEMS (Area Energy Management System)



AEMS: Area Energy Management System

BEMS: Building energy management system

HEMS: Home Energy Management System

||||||| : Energy flow

↔ : energy information

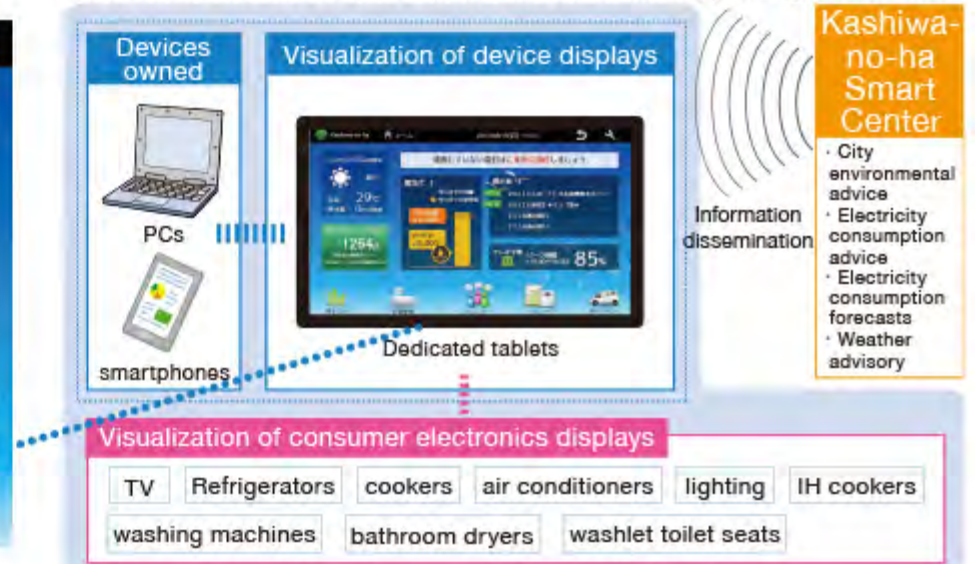
Regeneration: Resilience

SOCIAL COHESION

●Kashiwa-no-ha HEMS/ Screen image



●Kashiwa-no-ha HEMS visualization of energy usage overview



Regeneration: PUBLIC ENGAGEMENT

Kashiwa-no-ha Urban Design Center (UDCK)



Drawing Ideas for the Community



Regeneration: New Equation

PROPOSED NEW LIFESTYLE SETTING

New
Kashiwanoha
LIFESTYLE


$$\text{NATURE} \times \text{URBAN}$$

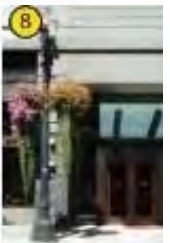
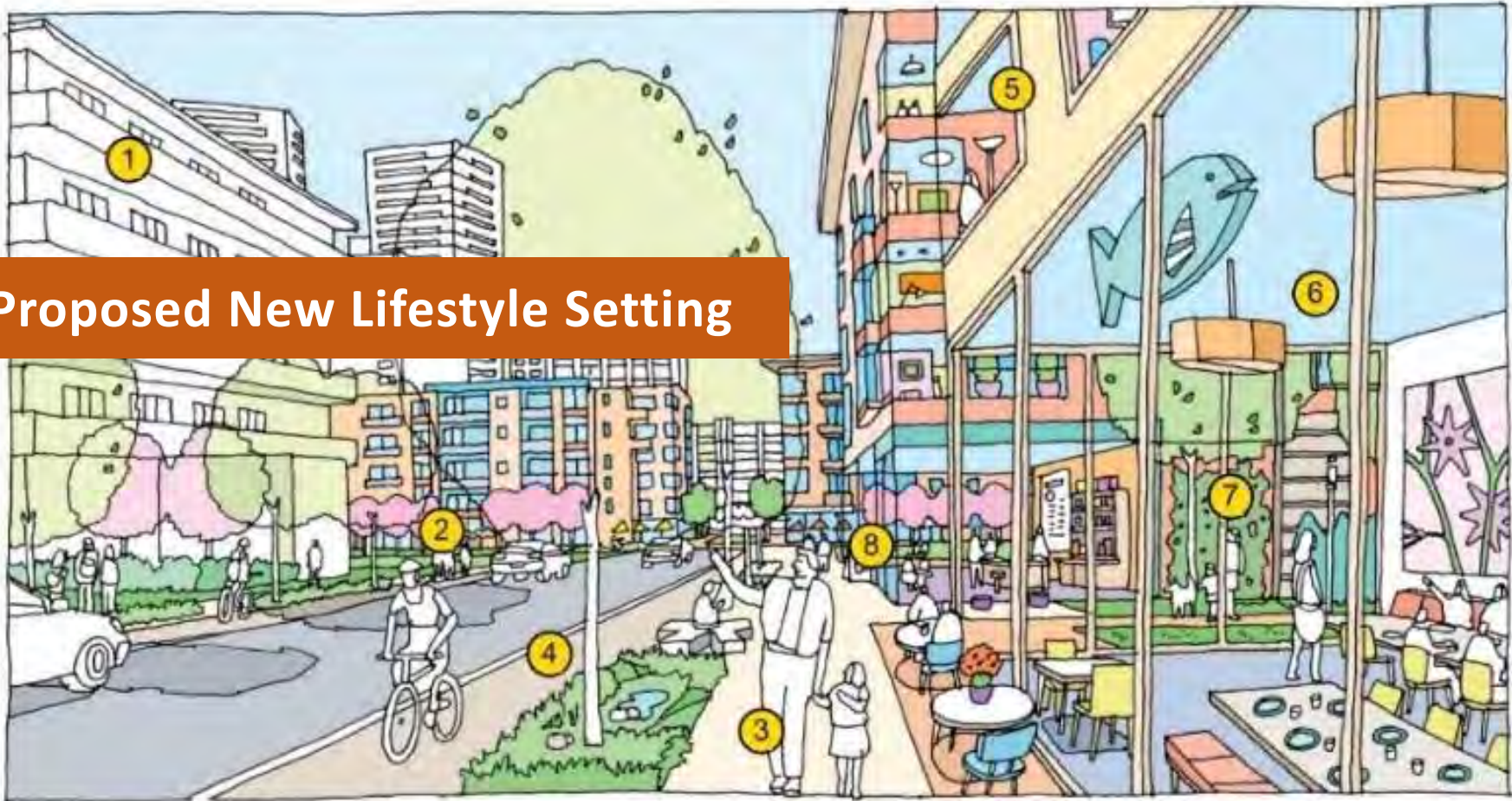
Community and Business Interests



Regeneration: Passive Urban Design

GROUND LEVEL ACTIVITIES

Proposed New Lifestyle Setting



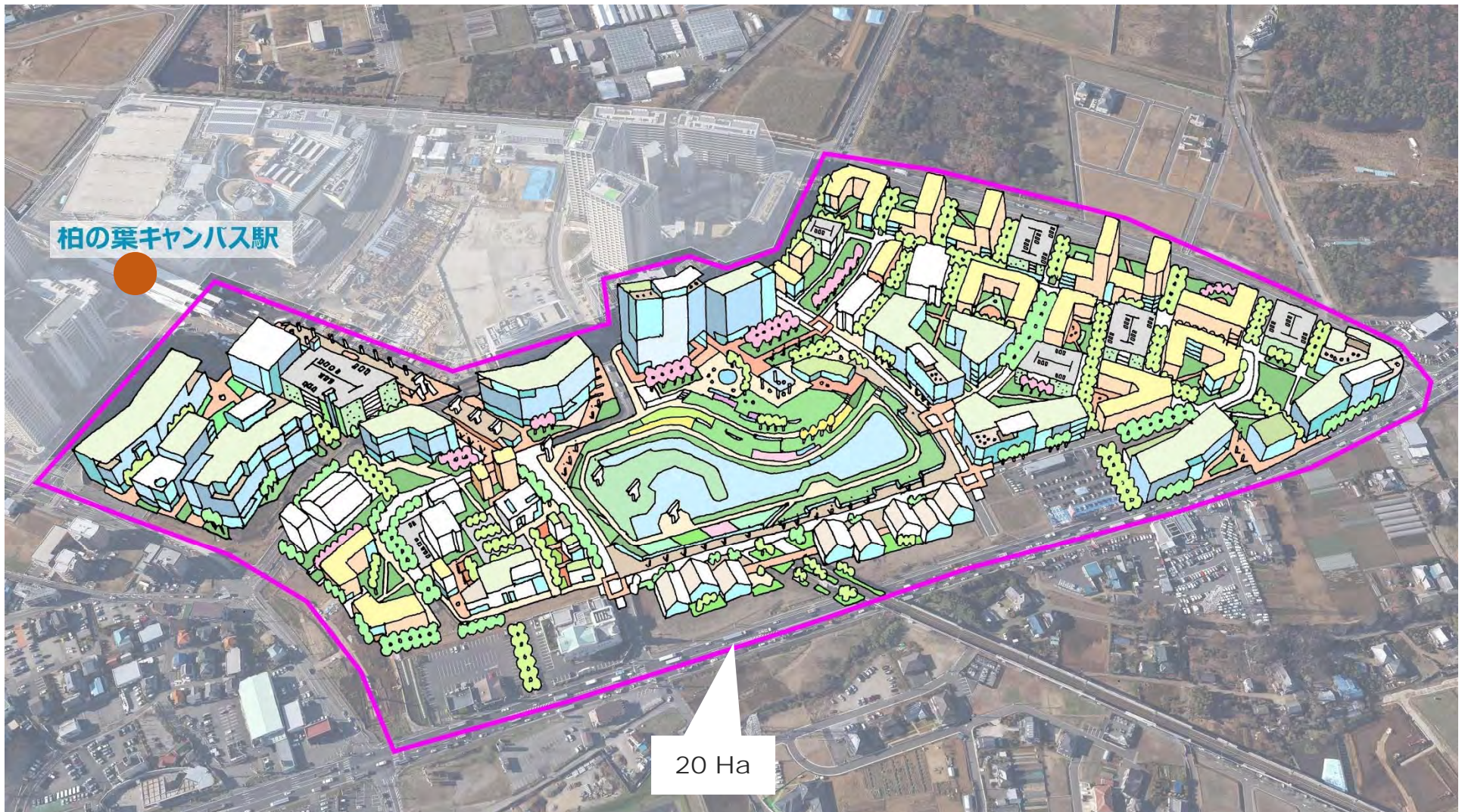
Regeneration: Mixed-Use

CONTINUITY

Residential

Lab & Office

Commercial



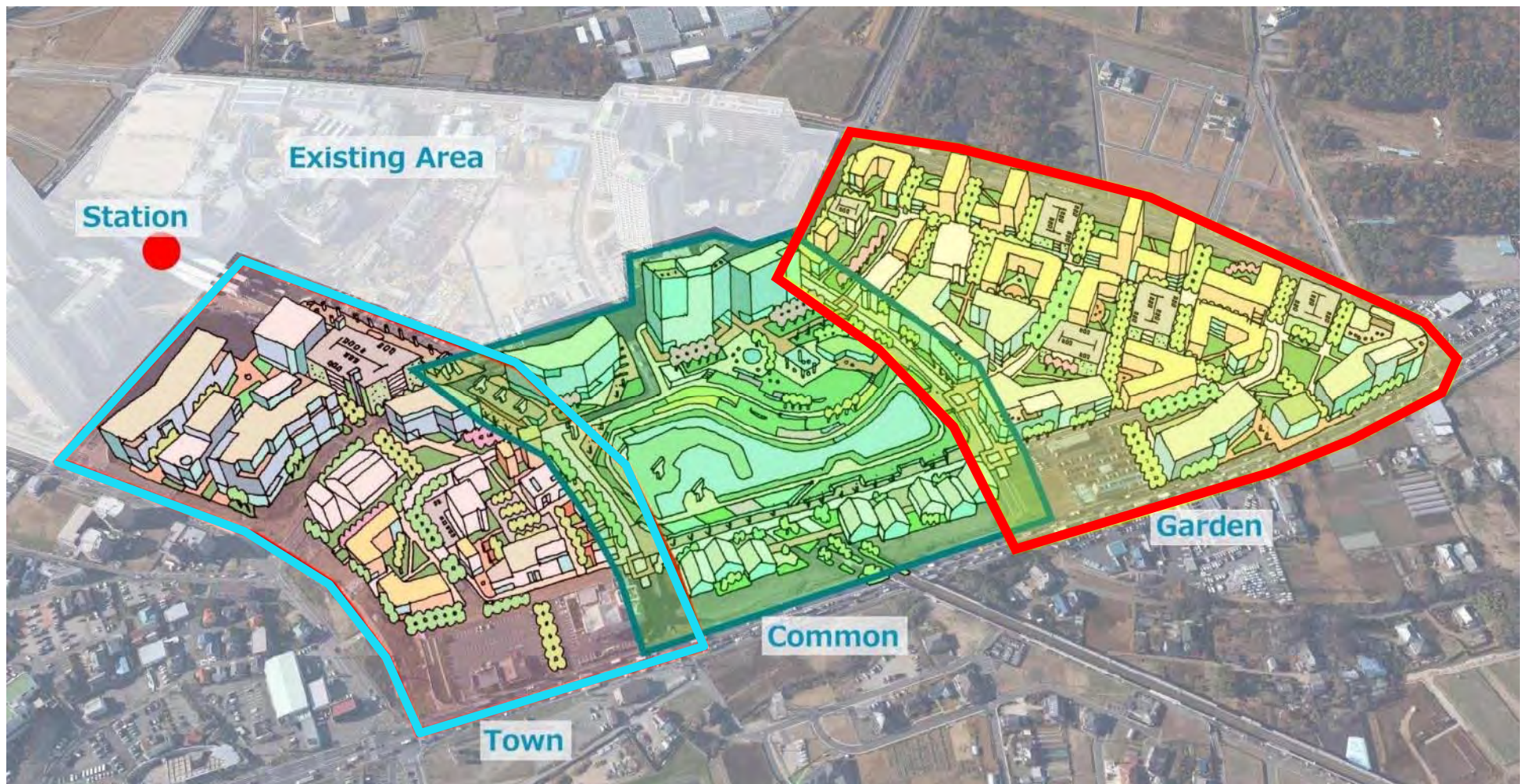
Regeneration: Diverse Neighborhoods

CHARACTER

 Town

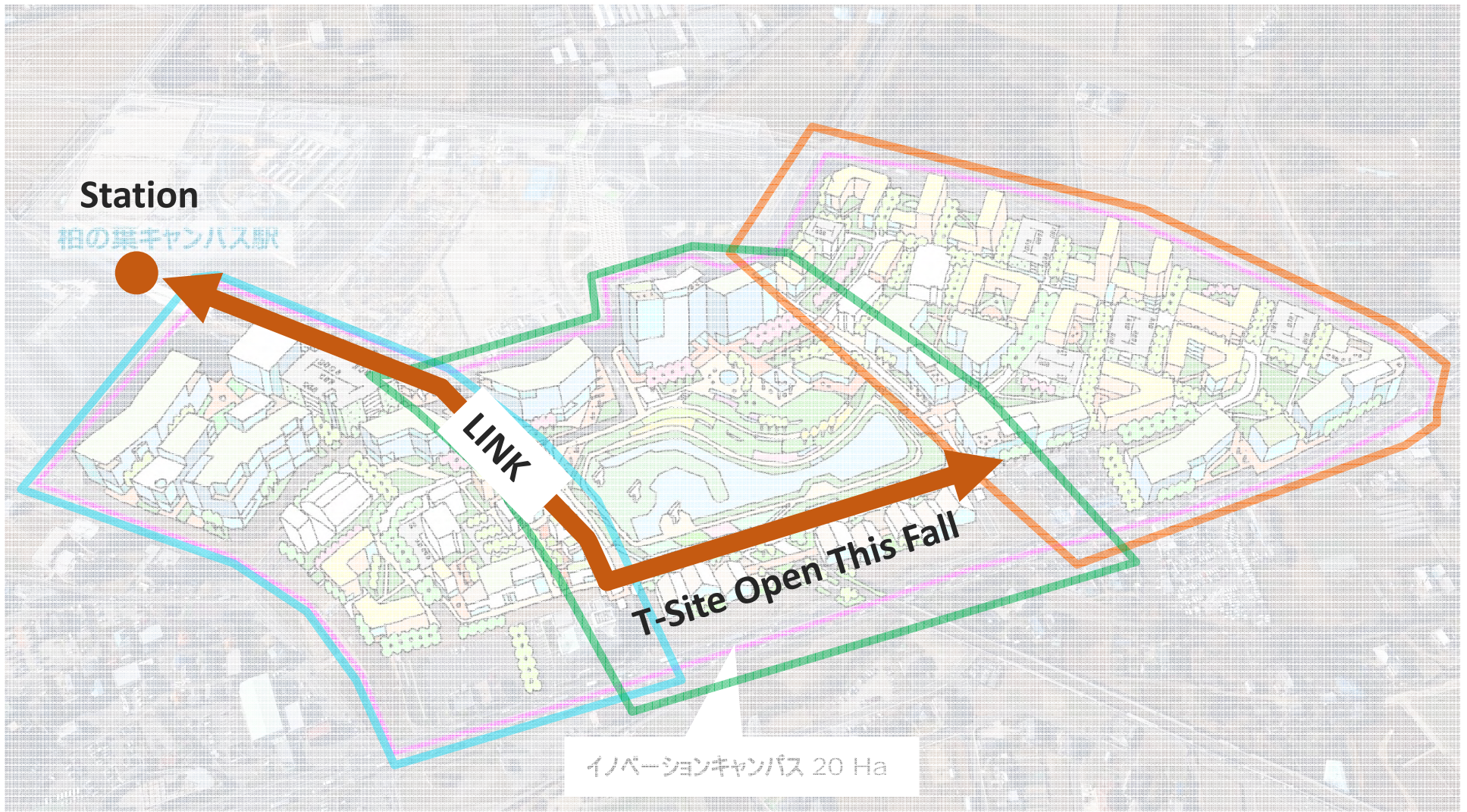
 Common

 Garden



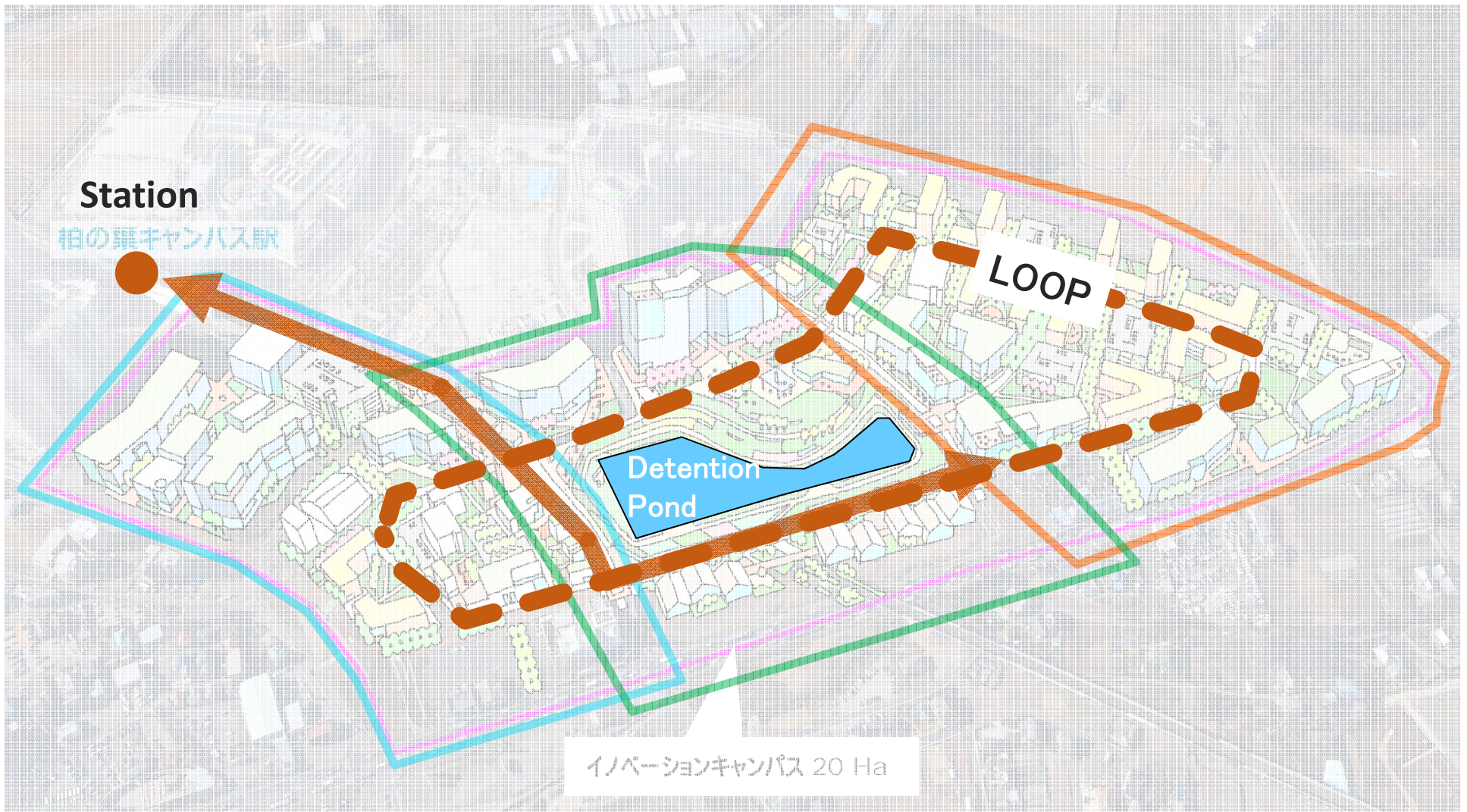
Regeneration: Connecting Communities

CONNECTIONS



Regeneration: Connecting Communities

CONNECTIONS



Regeneration: Activities on the Streets

PARKWAY



アフター/After



ビフォー/Before

Regeneration: Activities on the Streets

LINK



アフター/After



ビフォー/Before

Meaningful Benefits

WE BUILD GREEN CITIES

WE BUILT GREEN CITIES
PORTLAND

MAKING VISIBLE BENEFITS

90%

LIFESTYLE / CULTURE

COMMUNITY SERVICES

TECHNOLOGY

INFRASTRUCTURE

REAL ESTATE



Community Organizations
Tenants/Residents

Unique Cost Sharing
Opportunities



PUBLIC-PRIVATE
PARTNERSHIPS

Business Districts
Utilities
Public Safety

10%

Goals

Configurations

Governance

Community Benefits

GREAT PLACES | REGENERATIVE NEIGHBORHOODS

Sustainability ideas have the greatest value when they provide a visible transformative benefit to the community being served.



BICYCLING



OPEN AIR
STREET CAFES



SAFE STREETS
FOR CHILDREN



WALKABILITY



STRONG
RETAIL BASE



STORMWATER
MANAGEMENT



PUBLIC TRANSIT