



# HIGHWAYS to → PARKWAYS

by Ryan Kucinski

APA Planning Webcast Series:  
State of Transportation Planning

25 September 2020





## **CNU Freeways Without Futures: 2014**







  
**NIAGARA FALLS**

  
**DOWNTOWN  
BUFFALO**

**BUFFALO RIVER**

**BUFFALO SKYWAY**

**LAKE ERIE**

  
**TIFT  
NATURE  
PRESERVE**

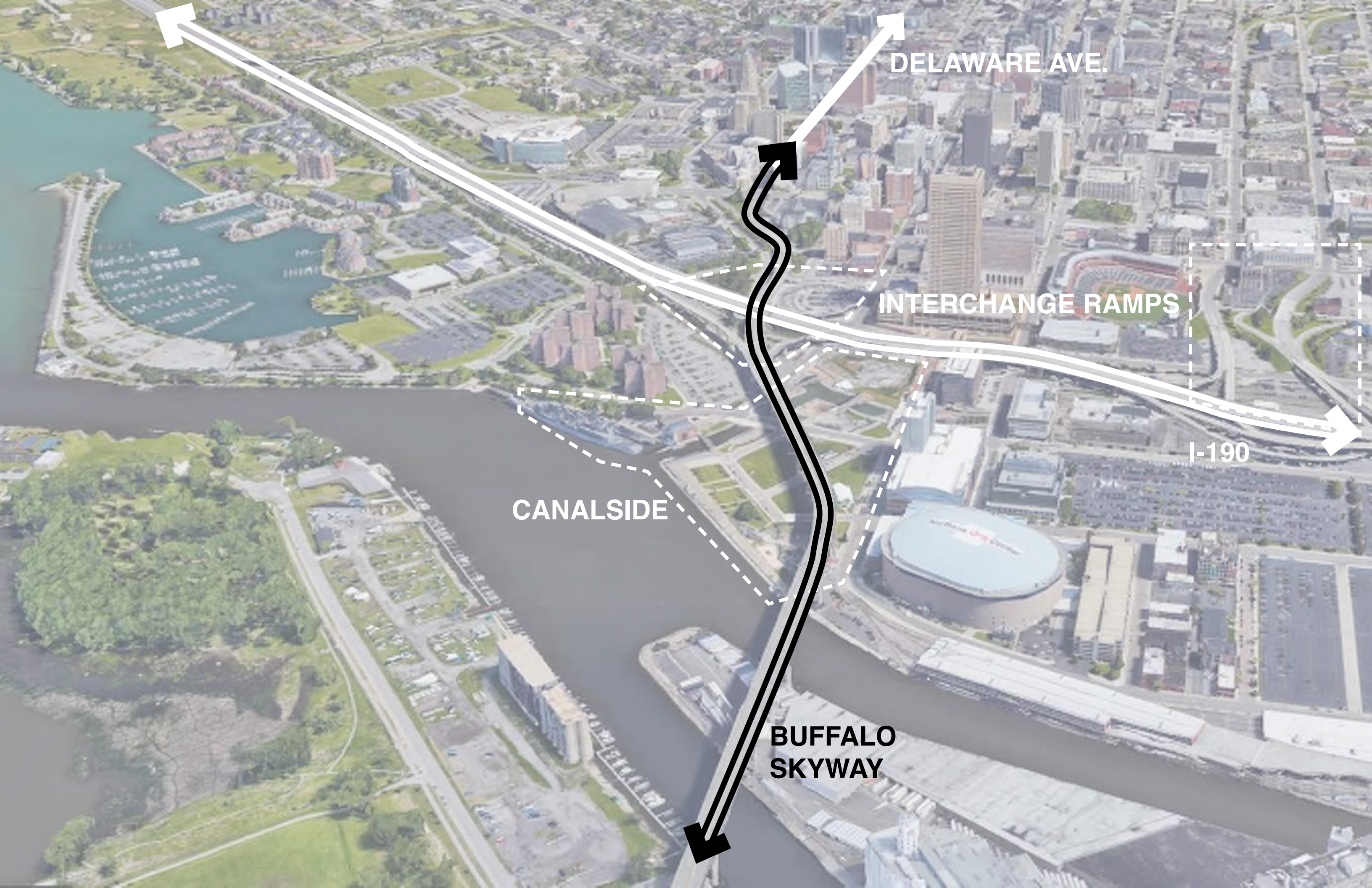
  
**BETHLEHEM STEEL  
BROWNFIELD**











DELAWARE AVE.

INTERCHANGE RAMPS

I-190

CANALSIDE

**BUFFALO  
SKYWAY**



# BUFFALO SKYWAY Existing Conditions





# DESIGN OBJECTIVES Addressing Systemic Impacts



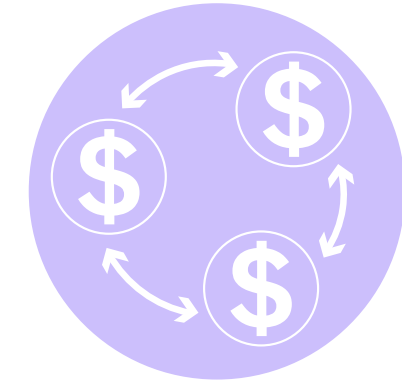
- Human created climate change
- Eliminate Transportation Pollution & Emissions
- Urban growth boundaries
- Sustainable industrial processes
- Renewable energy generation
- New energy grid



- Environmental Justice
- Address historic systematic discrimination
- Reverse housing segregation
- Equitable distribution of investments
- Housing affordability
- Global vs Declining cities
- Police and criminal justice reforms to stop over-policing and police brutality



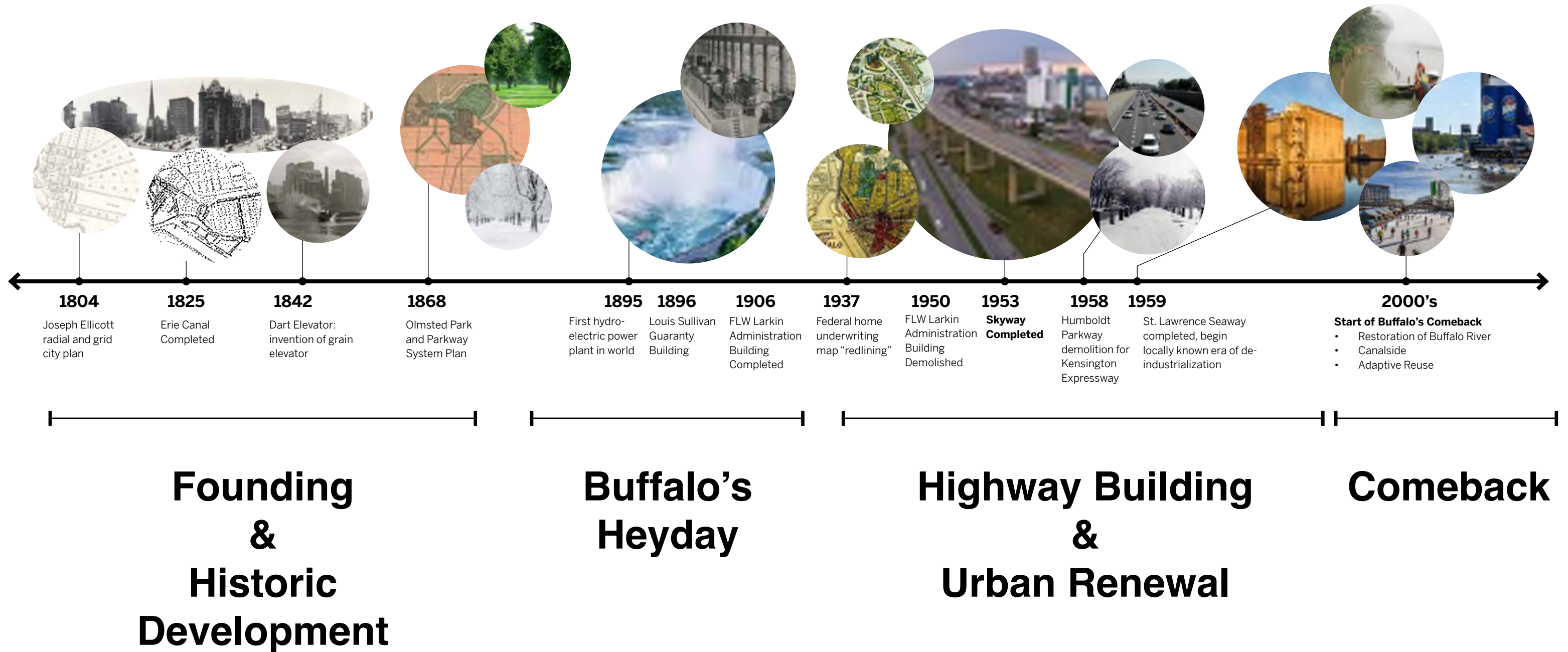
- Physical activity integrated with daily life
- Community Health and Safety (Vision Zero)
- Increase Biodiversity
- Organic Local food network (farm-to-table)
- 8-80 Cities
- Local Live-Work-Play Balance



- Land Value Tax
- Groww emerging economic industries
- Equitable distribution of wealth
- Expand stake in new economic growth
- Leverage existing and prior projects and planning
- Sustainable funding sources
- Adaptable / resilient

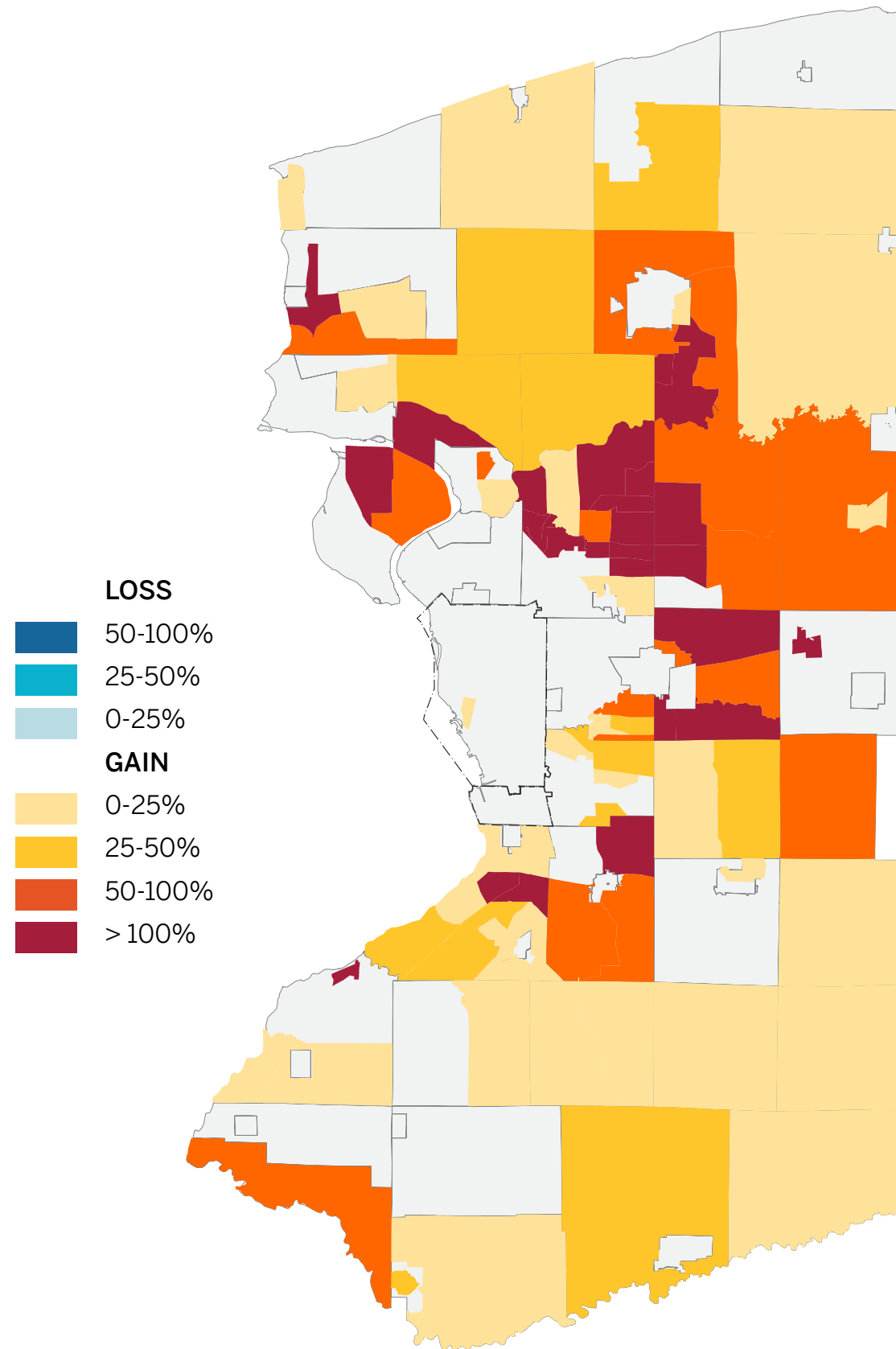


# DEVELOPMENT HISTORY Buffalo and WNY Region





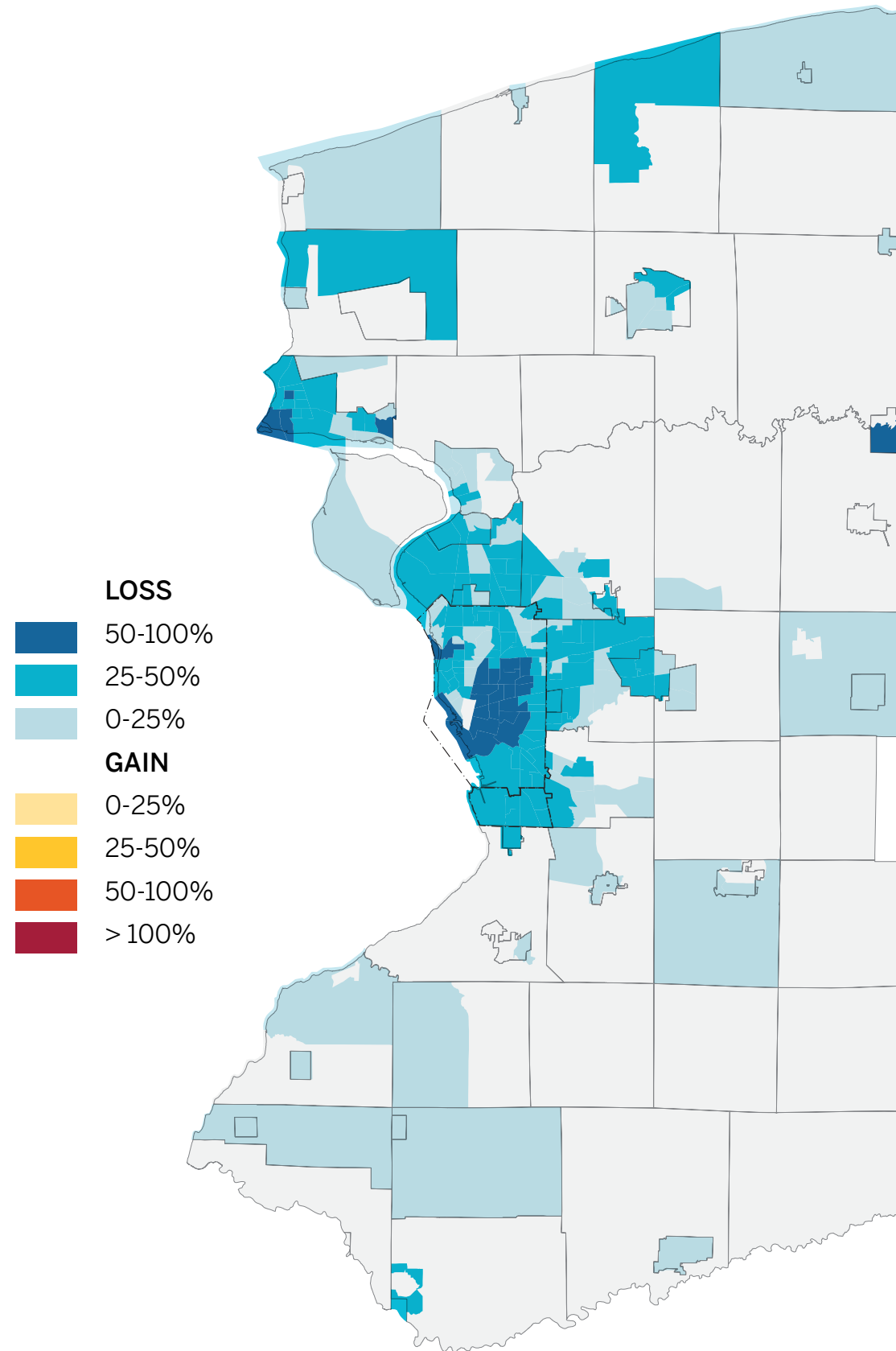
# ERIE COUNTY, NY Population Growth 1970-2010



City of Buffalo Population 1950:  
**580,000 people**



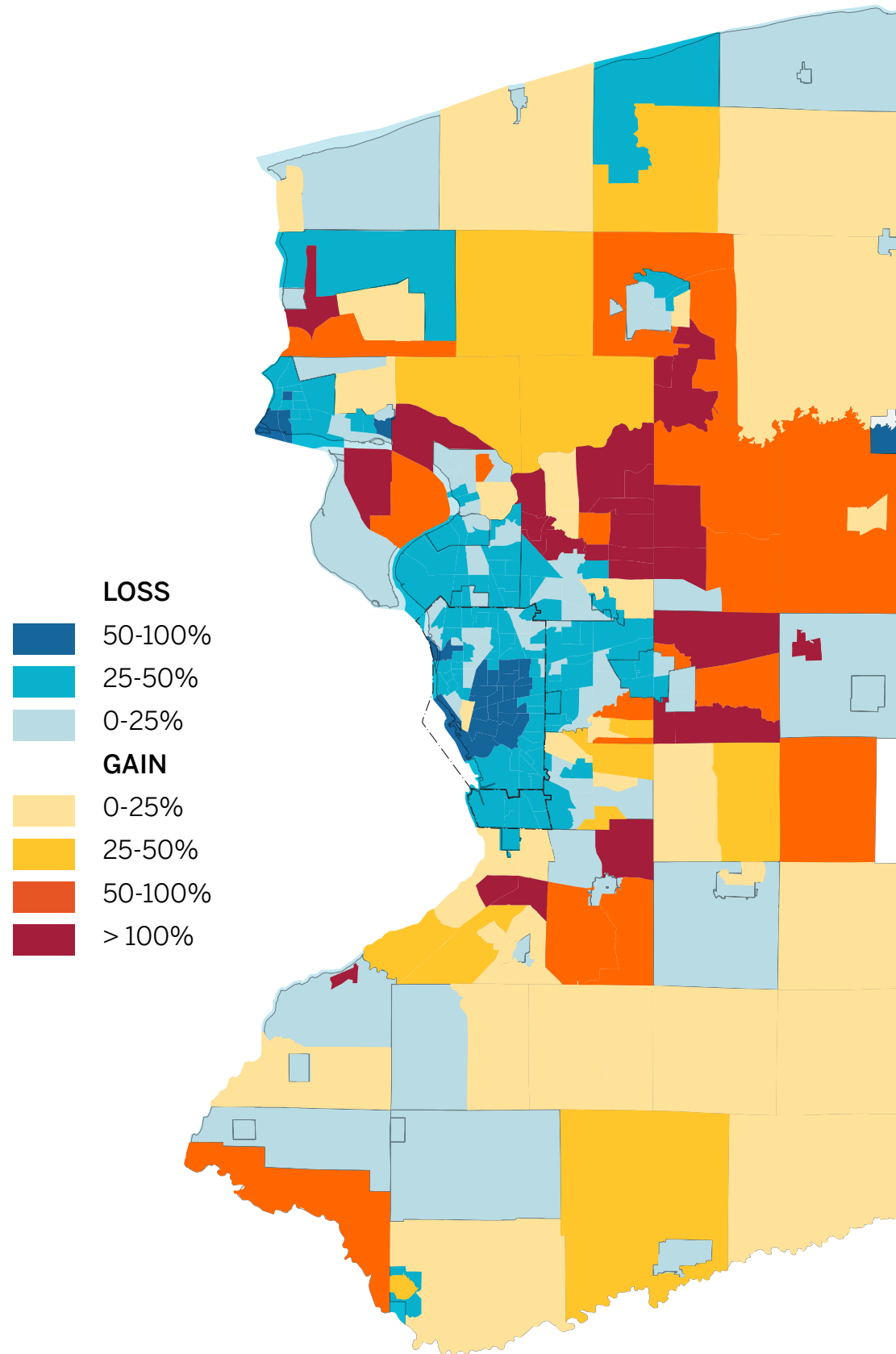
# ERIE COUNTY, NY Population Decline 1970-2010



City of Buffalo Population 2010:  
**261,000 people**



# ERIE COUNTY, NY Population Sprawl 1970-2010



Population decreased by



-16%



Urbanized land increased by 78%

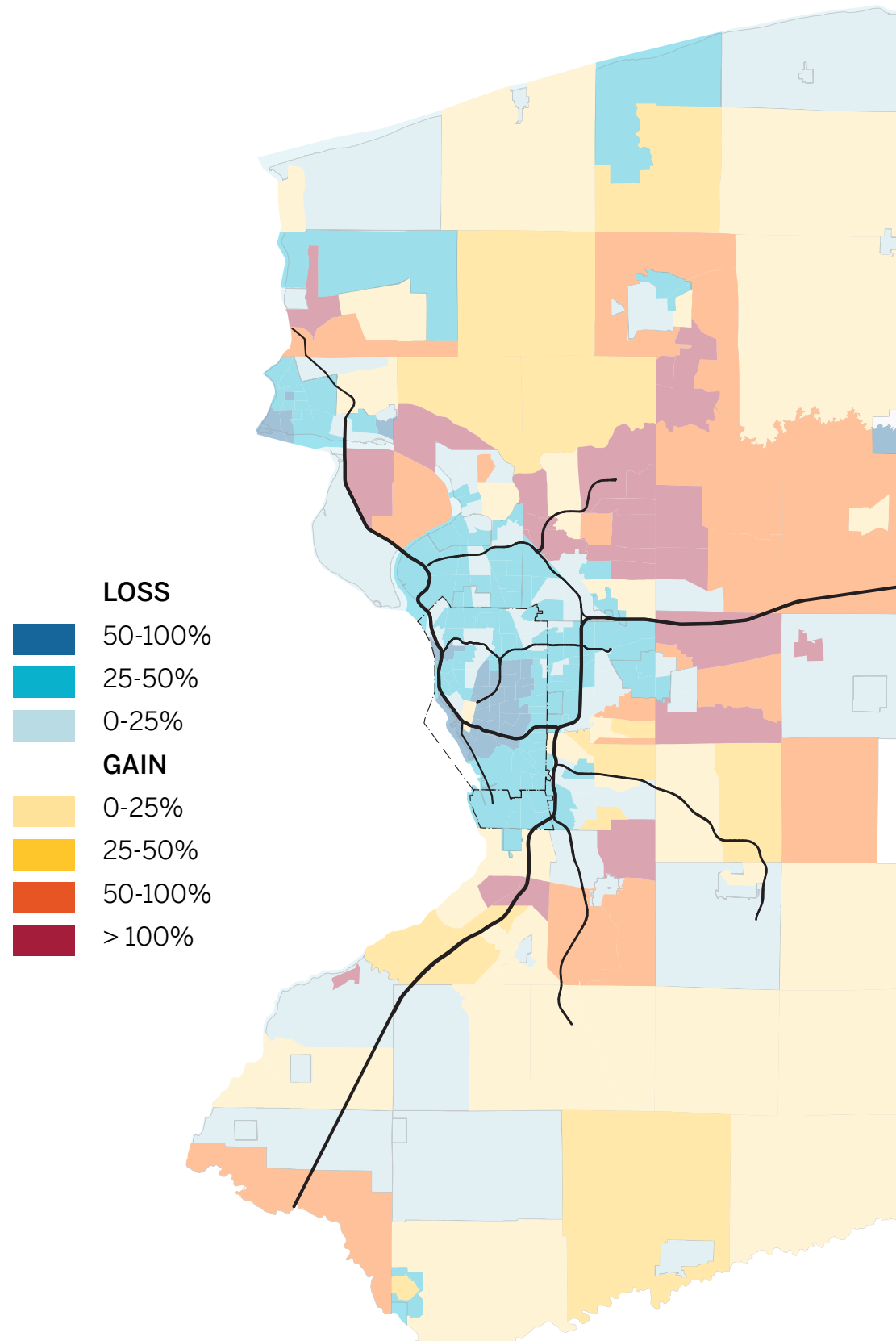


**160 SQ. MILES**  
of natural land

Source: One Region Forward, University at Buffalo Regional Institute



# ERIE COUNTY, NY 1993-2017



**POPULATION CHANGE**

**-12%**

**HIGHWAY LANE MILES CHANGE**

**1%**

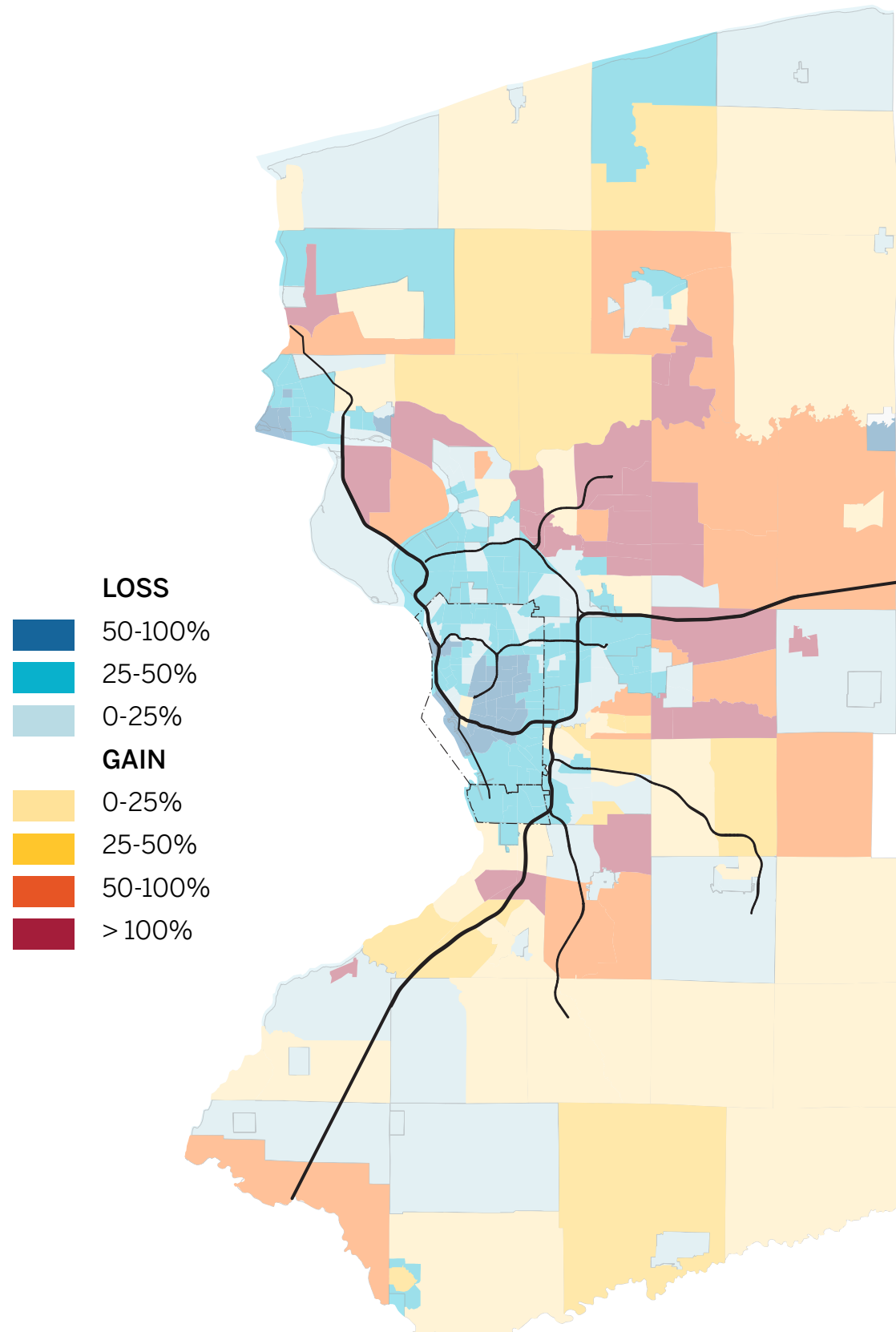
**TRAFFIC DELAY CHANGE**

**175%**

Source: The Congestion Con, Transportation for America, 2020.



# ERIE COUNTY, NY Intra-city Highway Building 1950-1993





# HIGHWAY IMPACTS 1950's to Today

Case Study: Buffalo to NY State

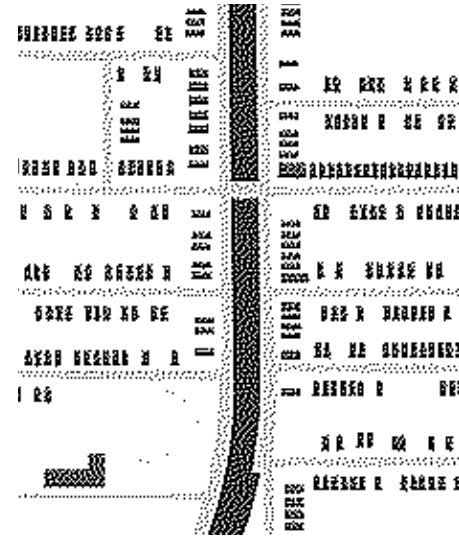
Humboldt Parkway, 1951



- street
- building
- Humboldt Parkway

Source: Sanborn Maps

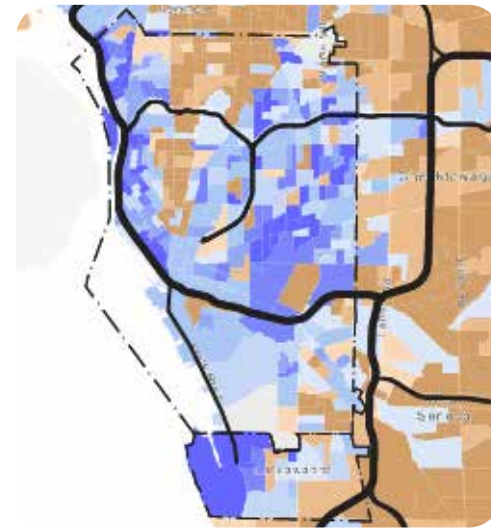
Highway =  
Loss of Urban Fabric



- street
- building
- Kensington Expressway

Source: Google Earth, 2019

Increasing Poverty  
Concentration

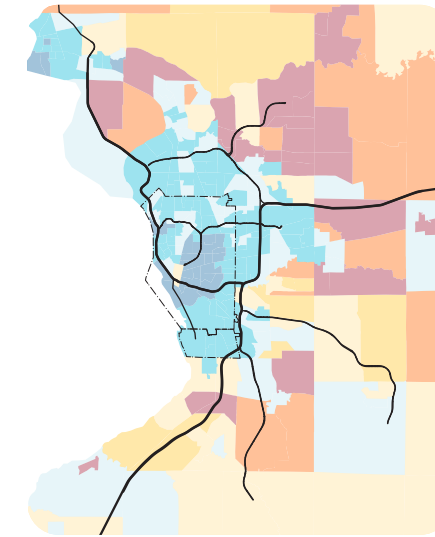


Poverty Rates

- |       |          |        |
|-------|----------|--------|
| N/A   | 10-12.3% | 25-33% |
| < 5%  | 12.4-18% | 33-40% |
| 5-10% | 18-25%   | > 40%  |

Source: Social Explorer

Increasing Suburban  
Sprawl

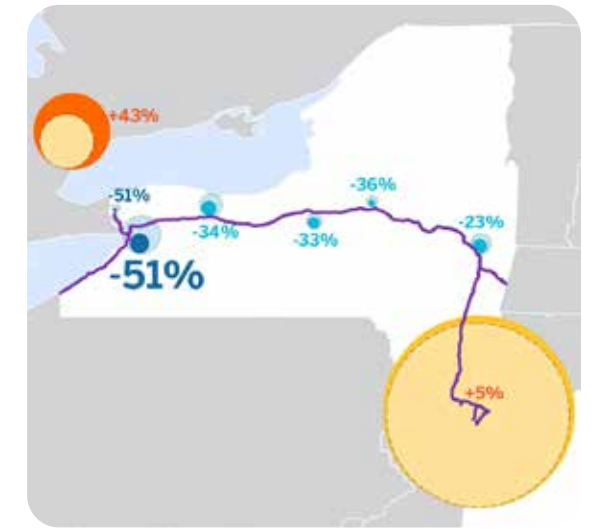


Population

- |             |           |             |           |
|-------------|-----------|-------------|-----------|
| <b>Loss</b> | 50 - 100% | <b>Gain</b> | < 25%     |
|             | 25 - 49%  |             | 25 - 49%  |
|             | < 25%     |             | 50 - 100% |
|             |           |             | > 100%    |

Source: One Region Forward

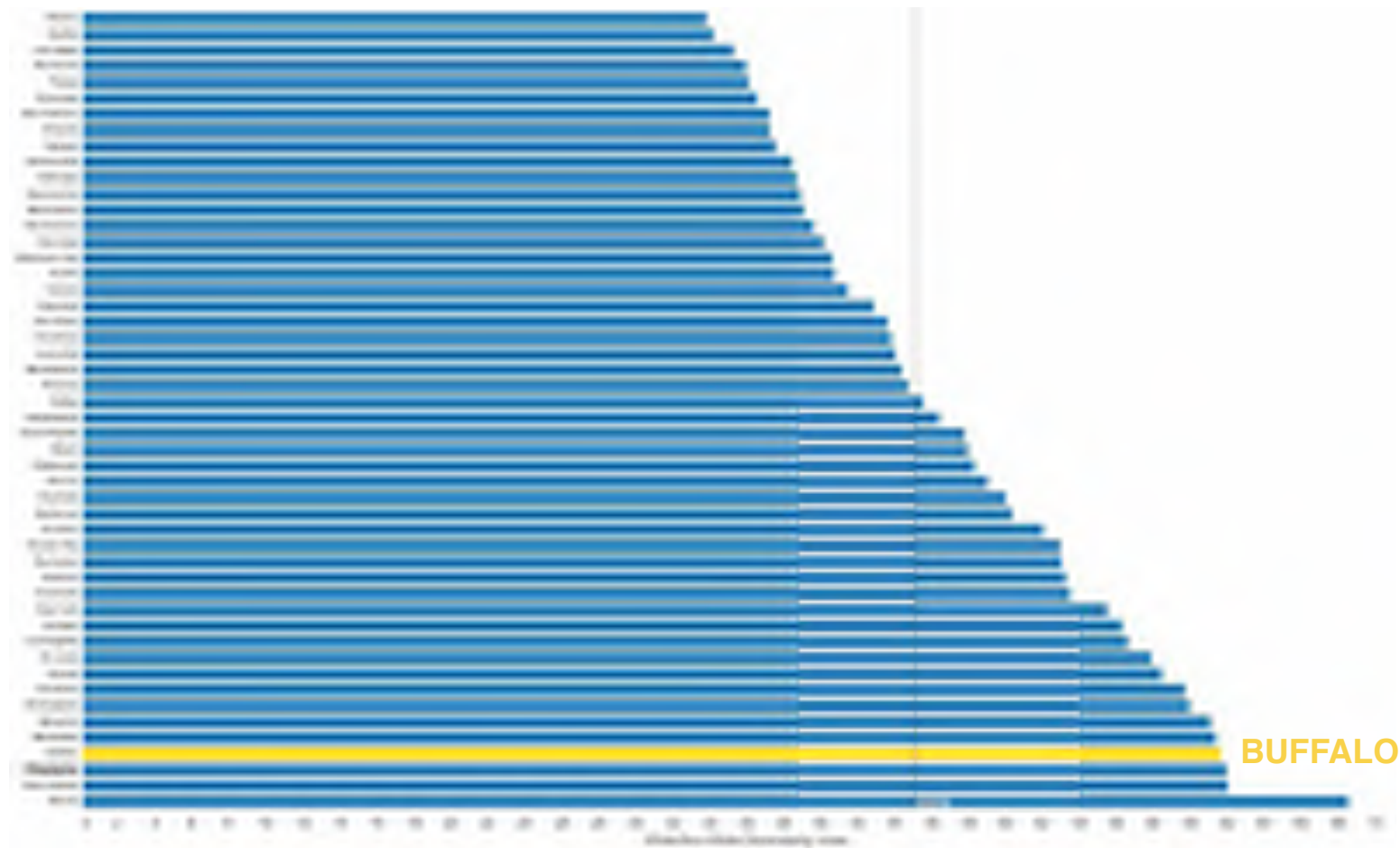
Diverging Global vs.  
Secondary Cities



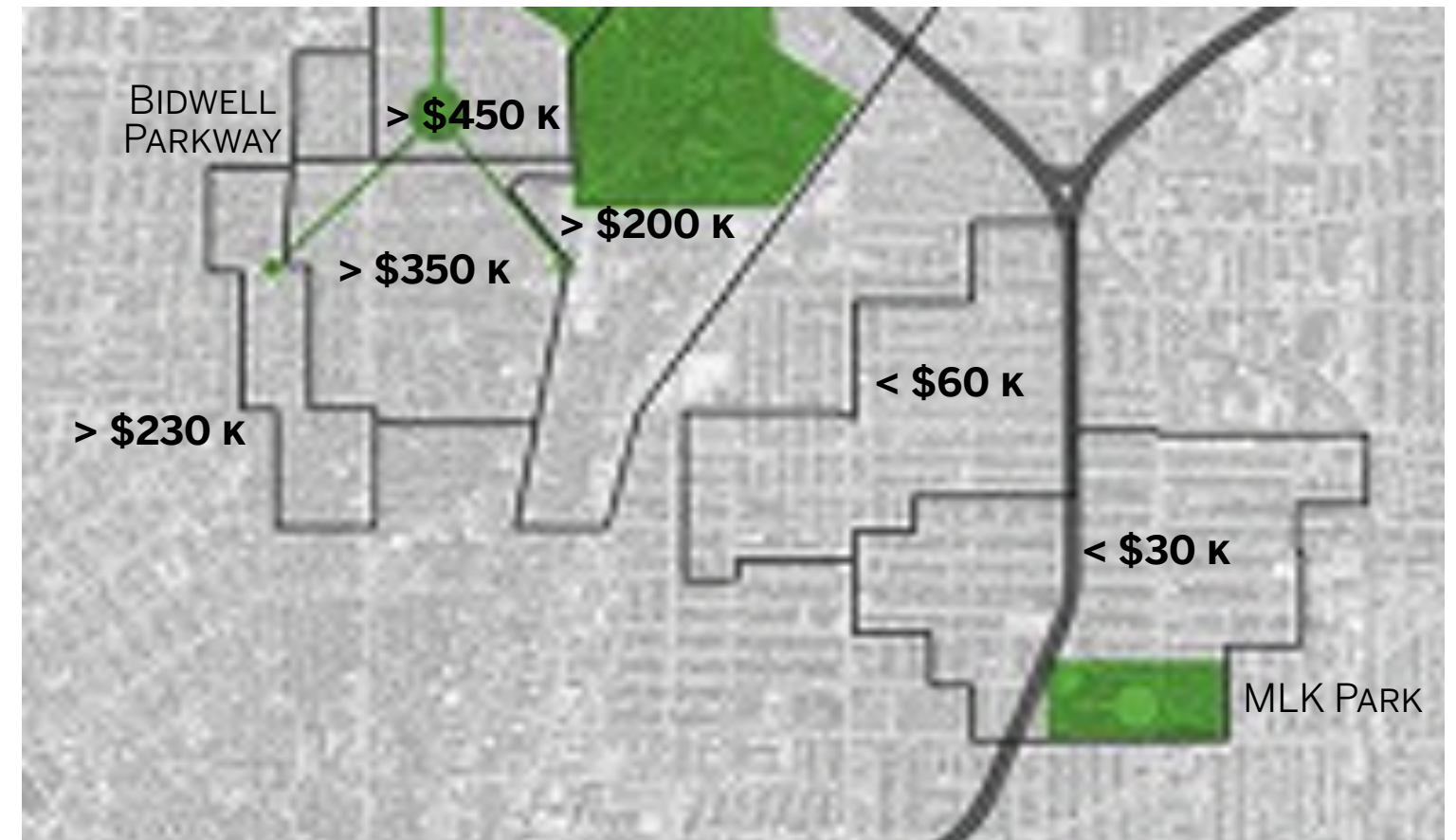


# SEGREGATED CITIES Buffalo, NY is #4

## White/Non-White Dissimilarity Index, 2019



## Median Property Value: Summer 2019



Source: Trulia







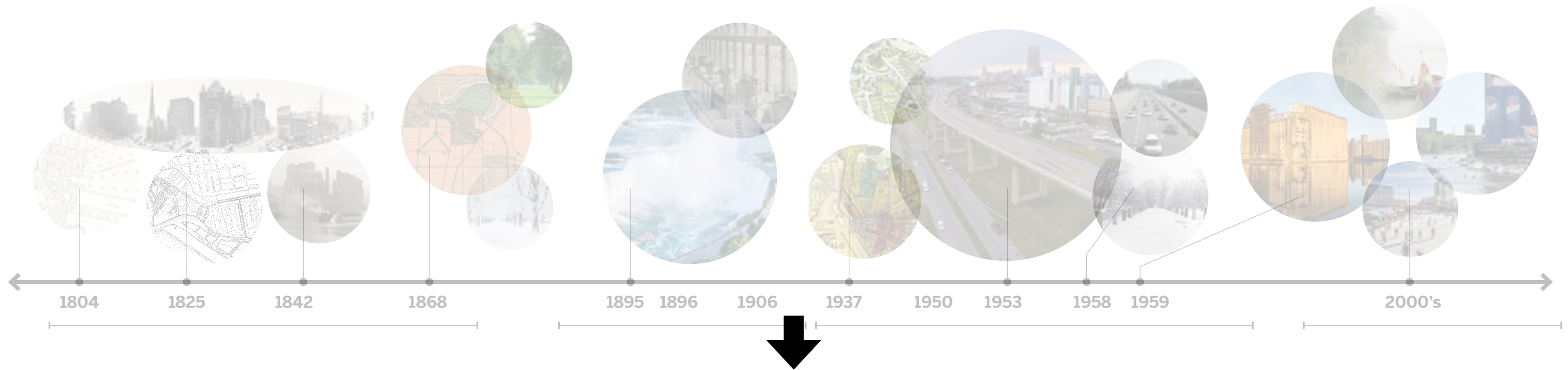




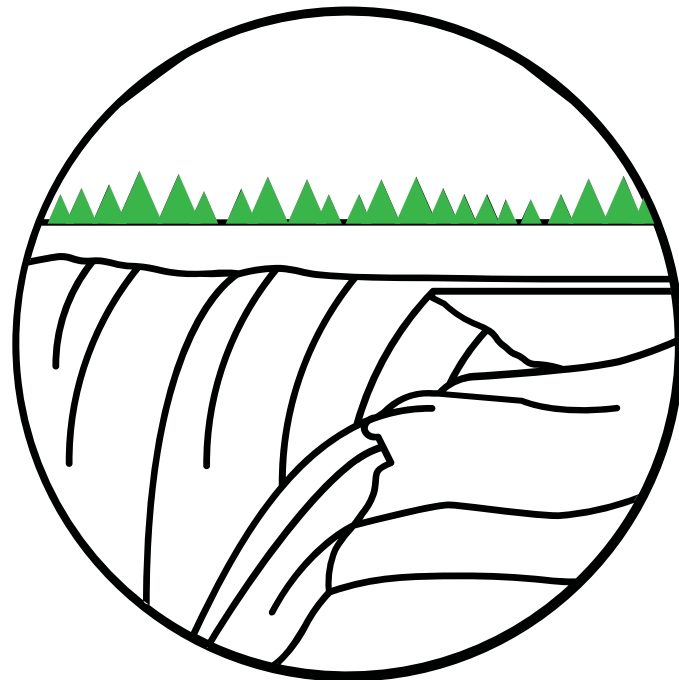




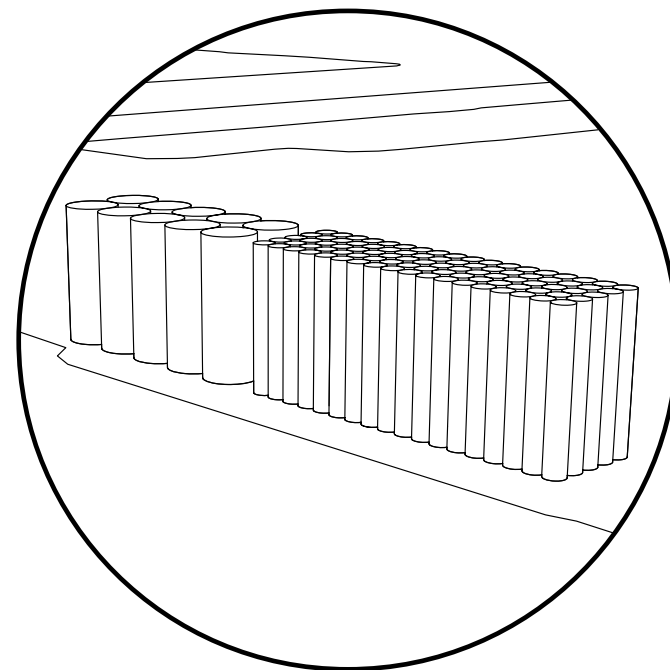
# BUFFALO SKYWAY VISION Design Principles



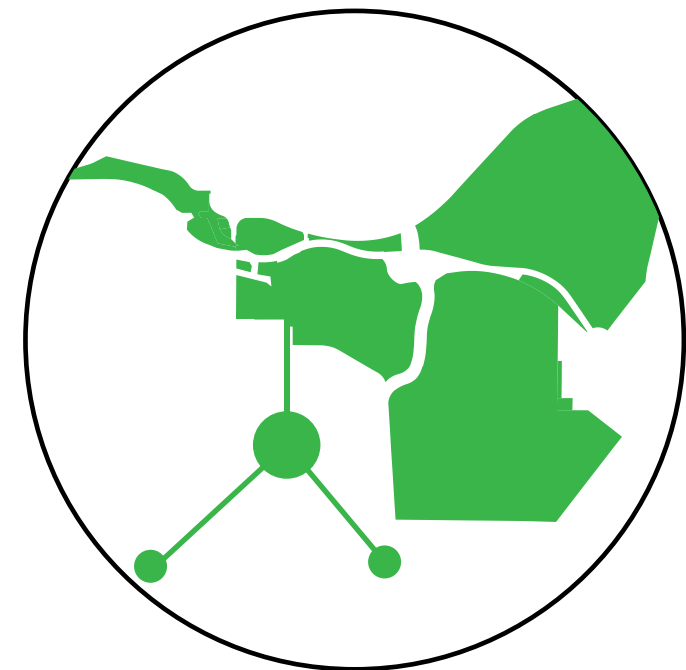
## APPLIED INNOVATION



## AGRICULTURE INDUSTRY



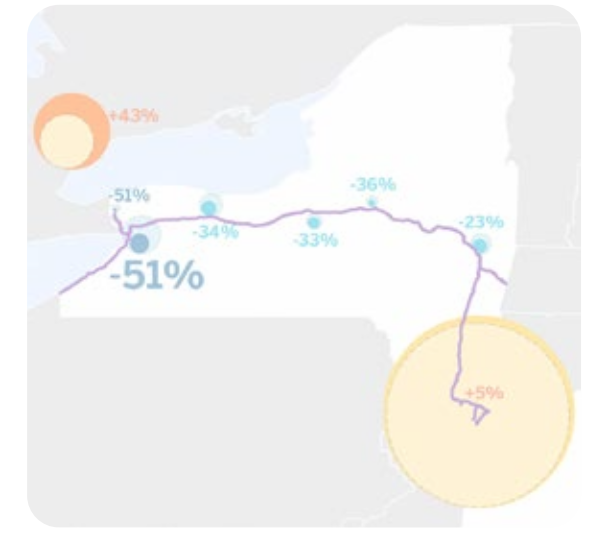
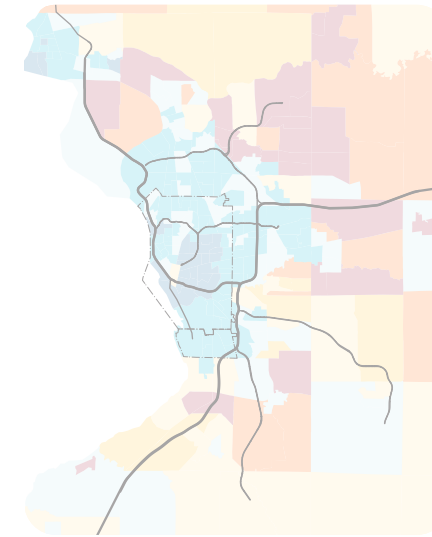
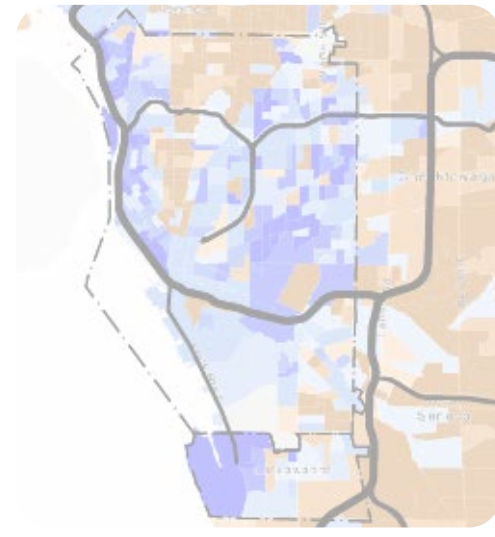
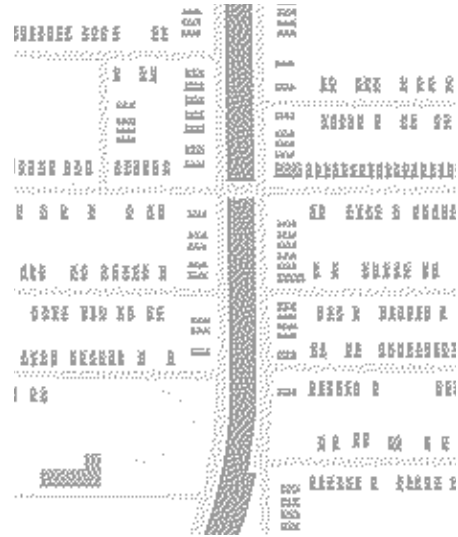
## OLMSTED PARK & PARKWAY SYSTEM





# REVERSING HIGHWAY IMPACTS

Case Study: Buffalo to NY State



Humboldt Parkway, 2019

Parkway = Rebuild Urban Fabric

First/Last Mile Connections

Transit-Oriented Neighborhoods City

High-Speed Rail Connect Global & Secondary Cities



- building
- Kensington Expressway

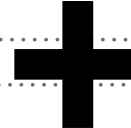
- existing building
- restored parkway
- infill building
- infill community parks

- building
- open space
- bicycle lane
- ⋯ path to transit station

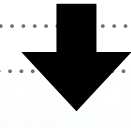


# BUFFALO SKYWAY VISION Design Concept

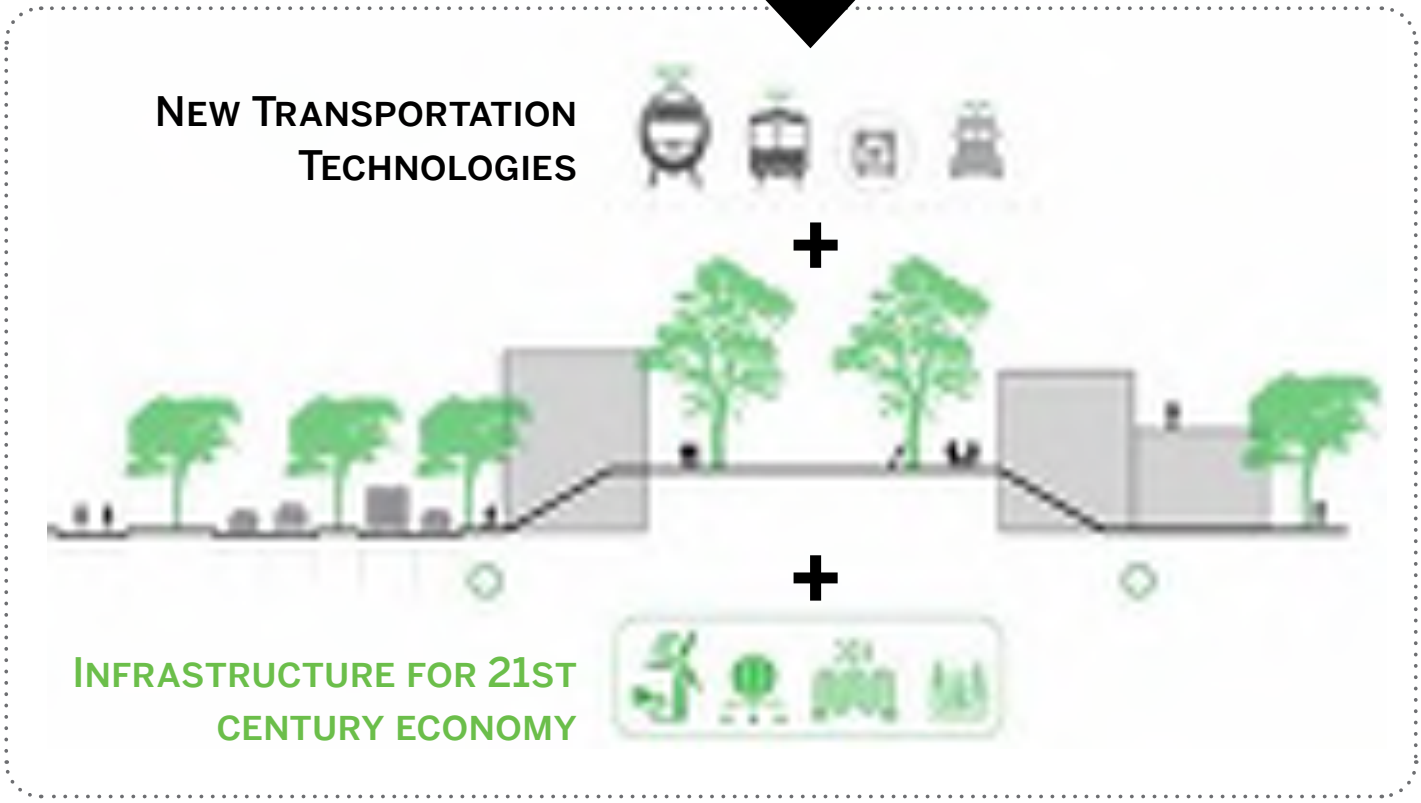
**EXISTING HIGHWAY CORRIDOR**



**OLMSTED PARKWAY AS MODEL**



**MODERN PARKWAY CORRIDOR**





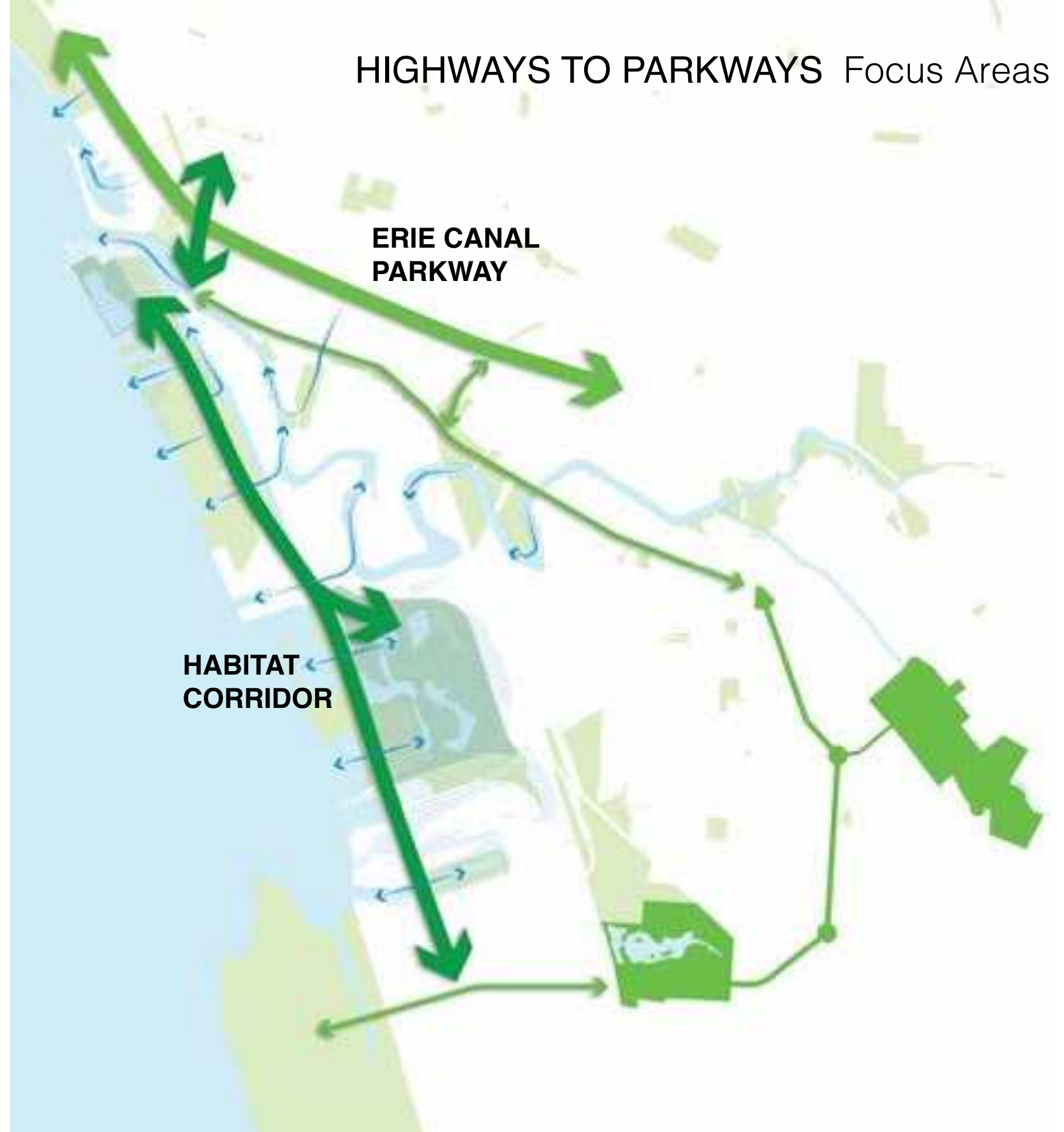
# HIGHWAYS TO PARKWAYS Illustrative Plan







**HIGHWAYS TO PARKWAYS Focus Areas**









# RECONNECT STREET GRID Phase 1

**EXISTING**



**HISTORIC GRID**



**PHASE 1**





# RECONNECT STREET GRID Phase 2

**EXISTING**



**HISTORIC GRID**



**PHASE 2**





# RECONNECT STREET GRID Phase 3

**EXISTING**



**HISTORIC GRID**

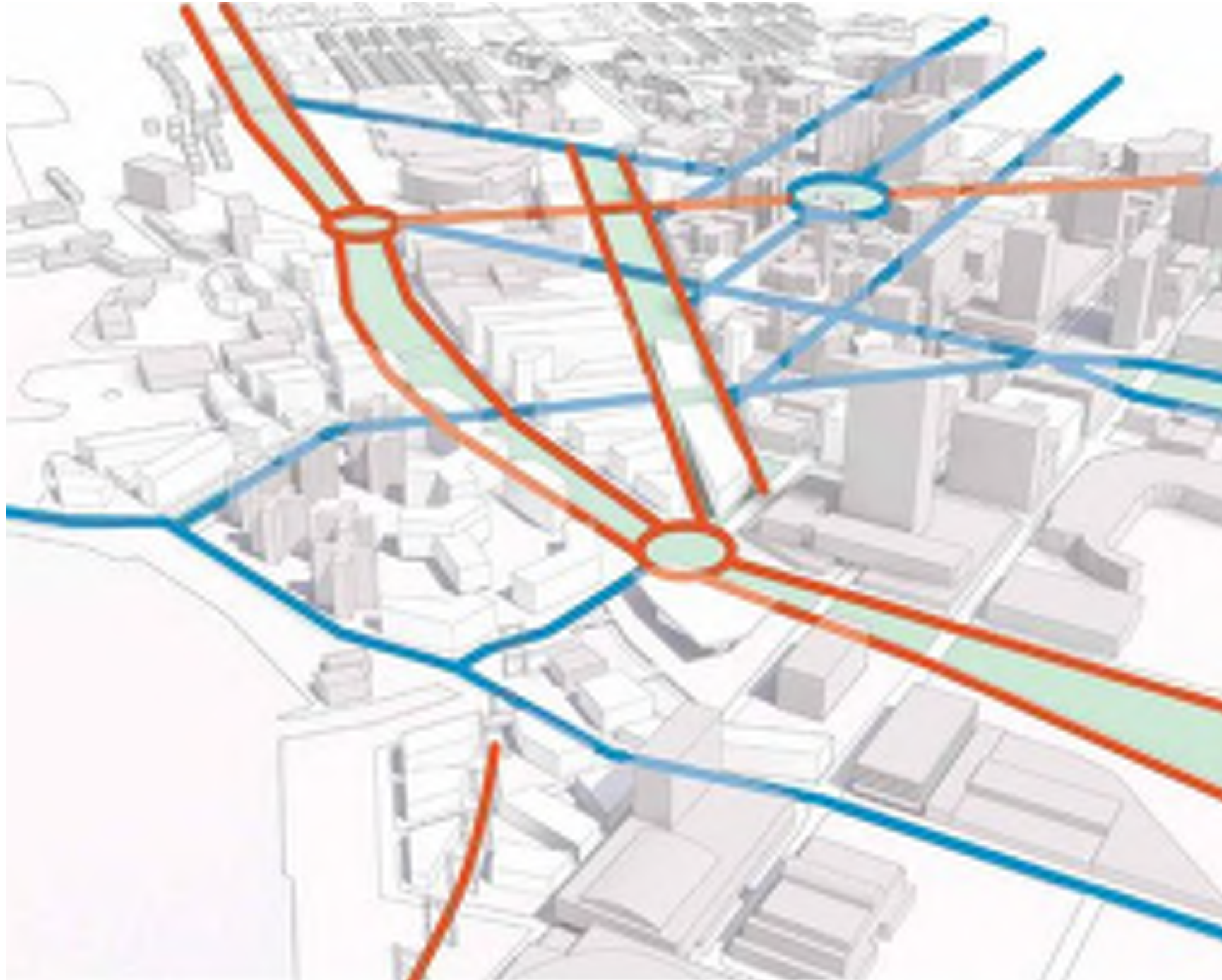


**PHASE 3**





# RECONNECT STREET GRID NACTO Standards



- New Bike Path / Street
- Street Redesign



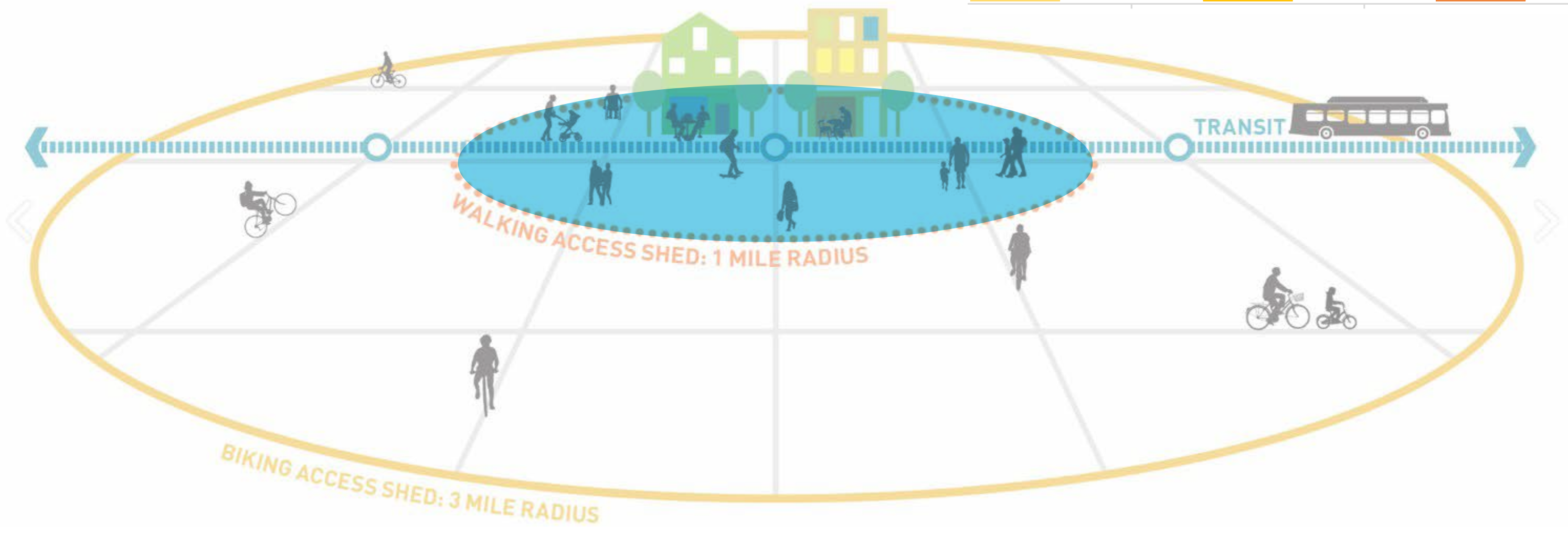
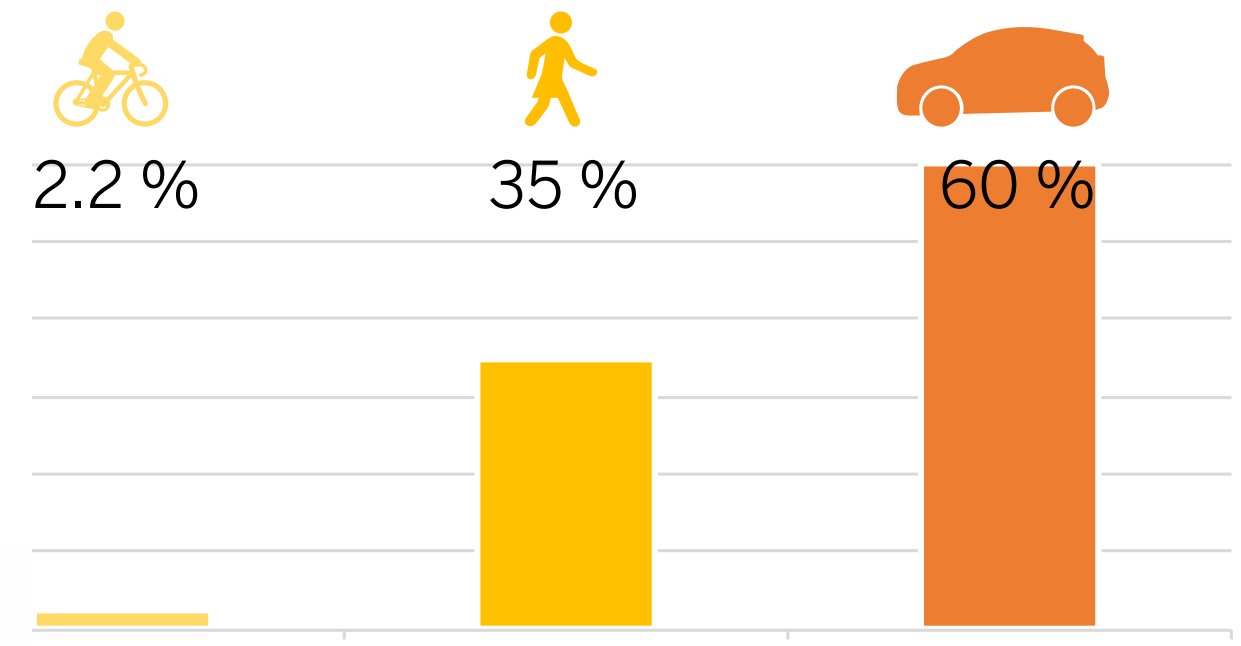
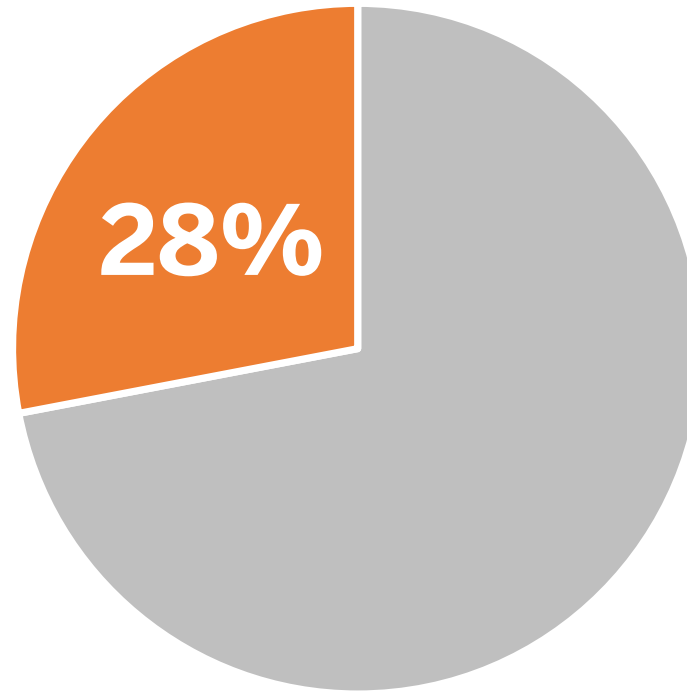
# FIRST-LAST MILE NETWORK



Source: Atlanta Regional Commission; Walk, Bike, Thrive! Plan

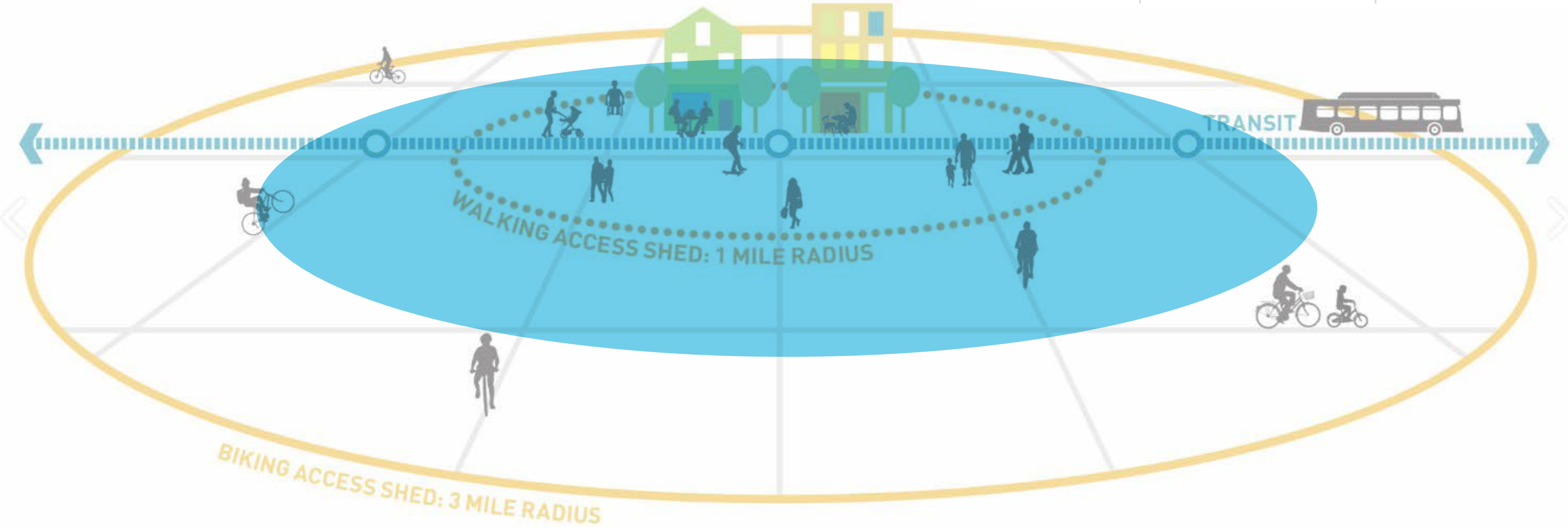
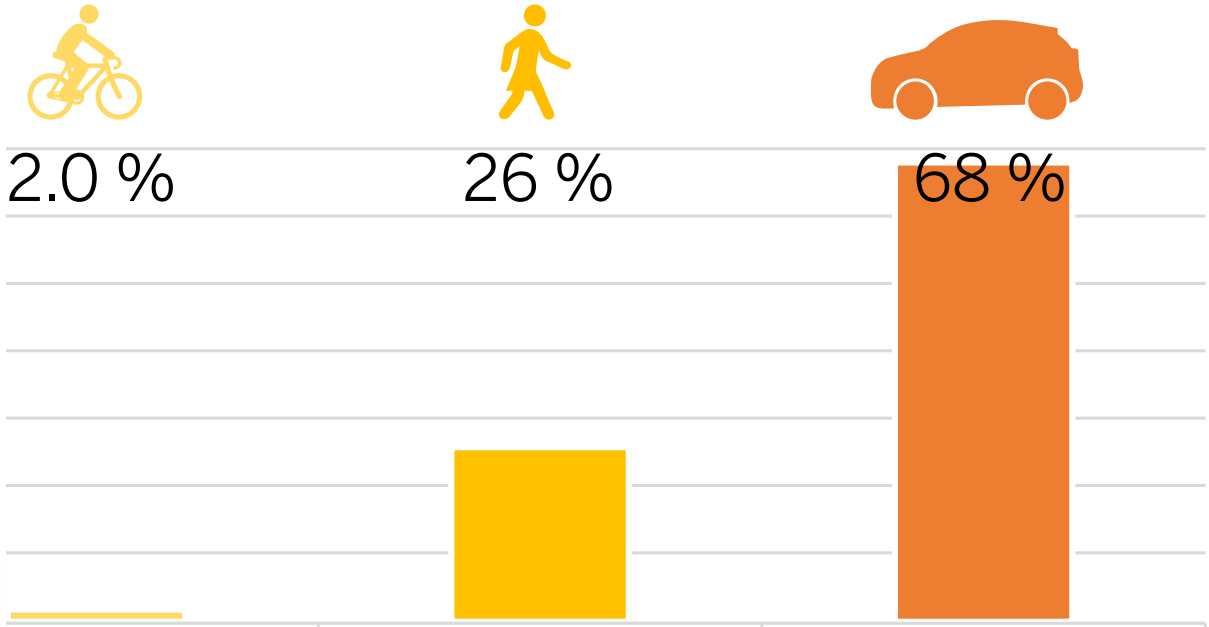
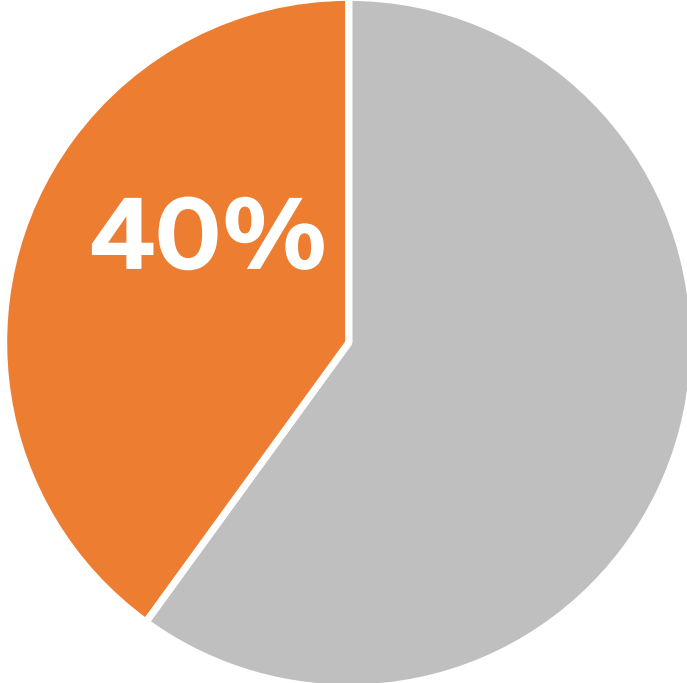


# TRAVEL TRIPS United States: less than 1 mile



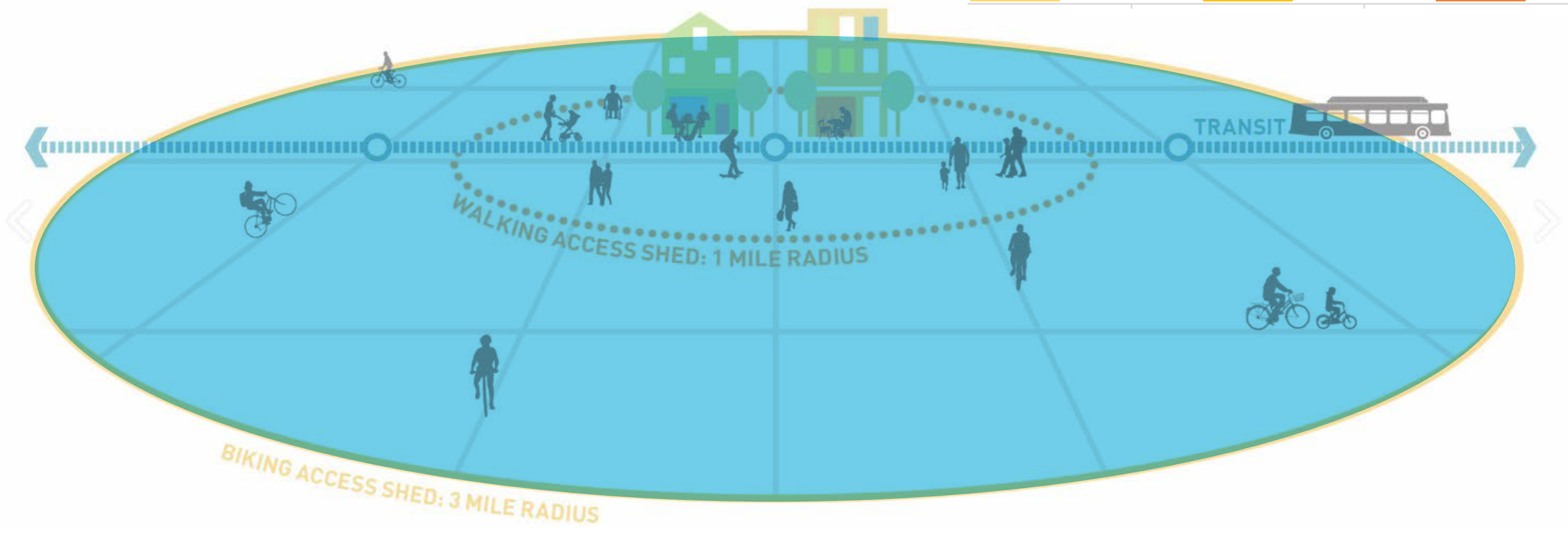
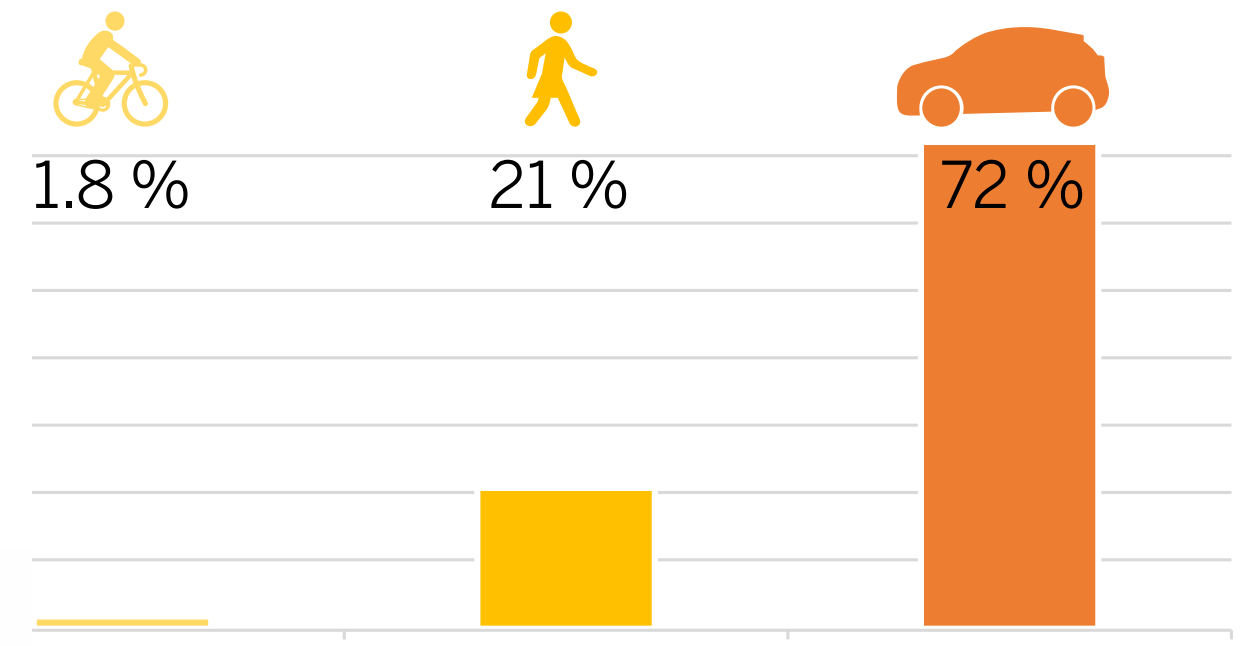
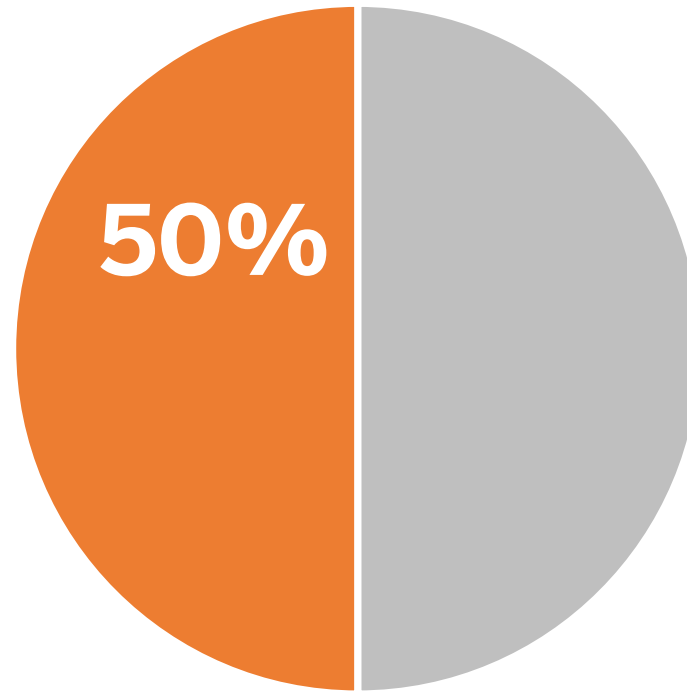


TRAVEL TRIPS United States: less than 2 miles





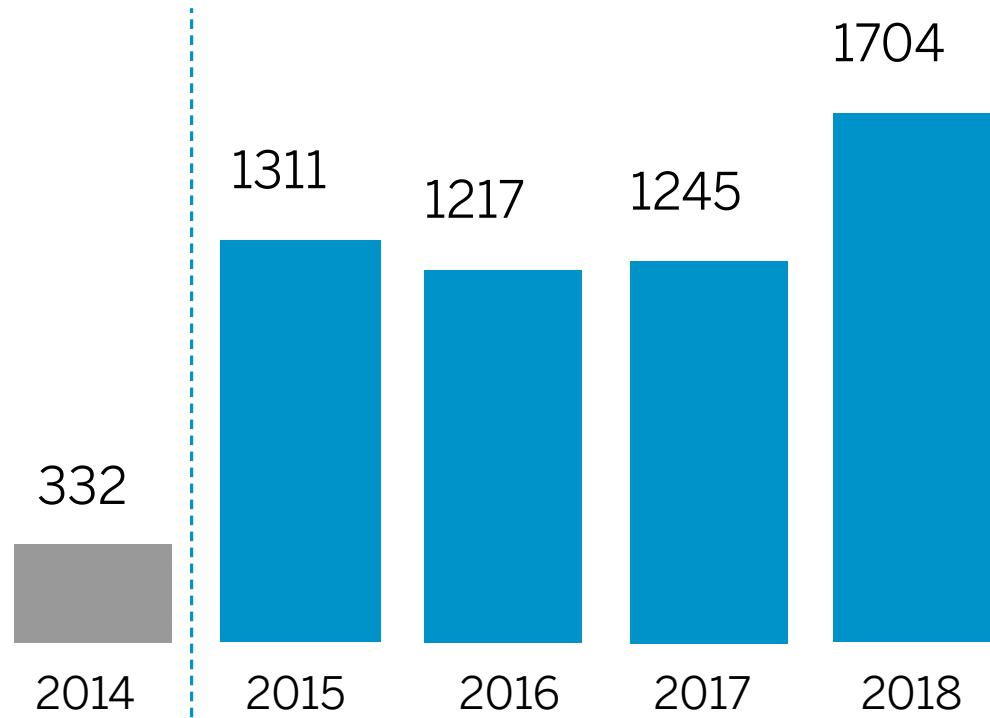
# TRAVEL TRIPS United States: less than 3 miles



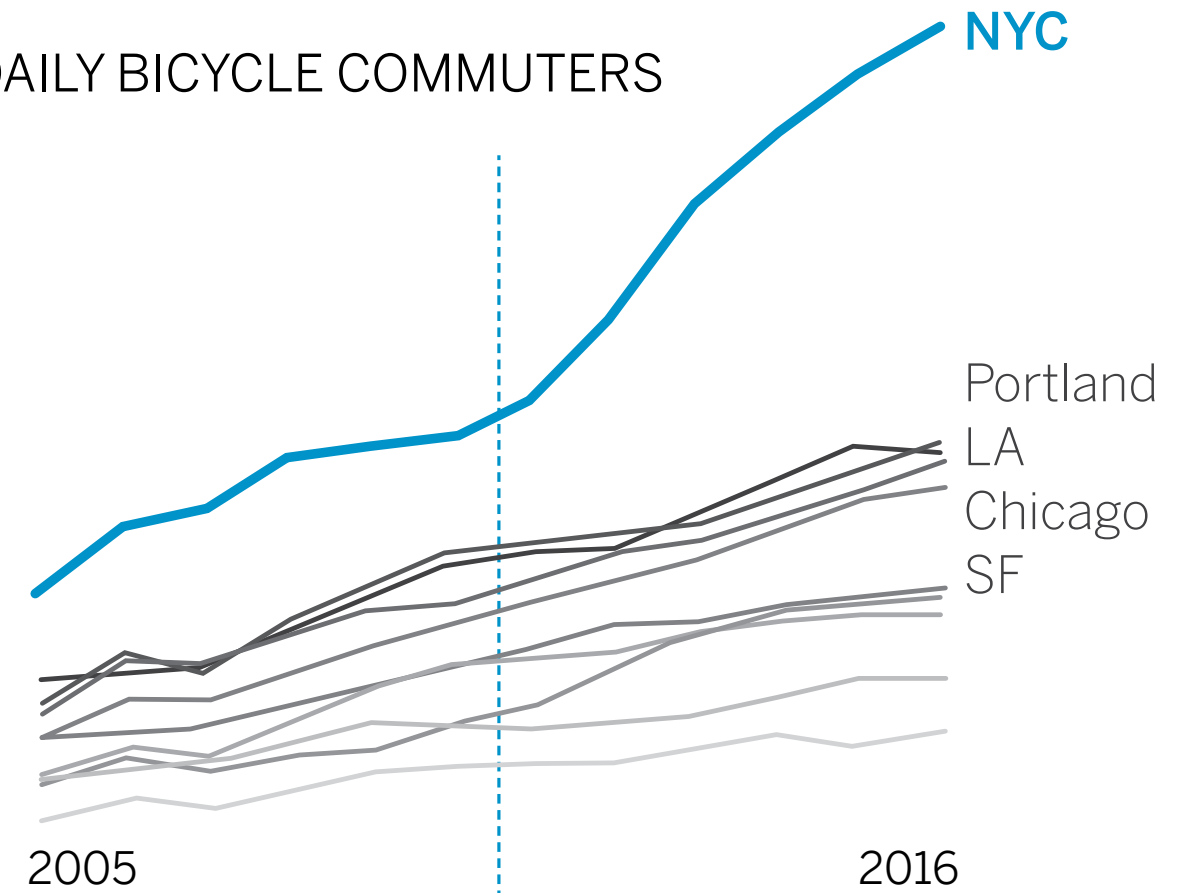


# ACTIVE TRANSPORTATION TRENDS

2<sup>ND</sup> AVENUE WEDNESDAY BICYCLE COUNT



DAILY BICYCLE COMMUTERS



Implementation  
of Protected  
Bicycle lane(s)

Source: Streetsblog USA

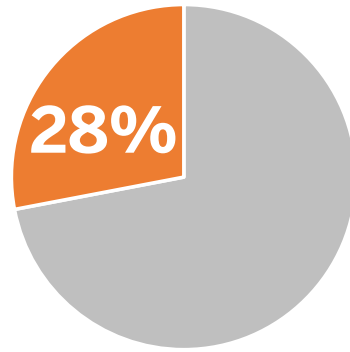




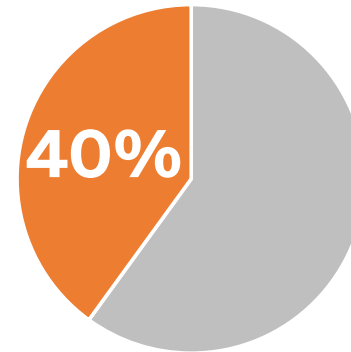
# TRAVEL TRIPS Less than 3 miles

Percent of All Trips

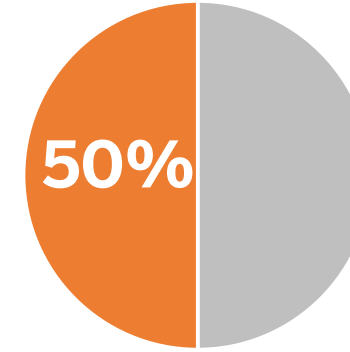
< 1 mile



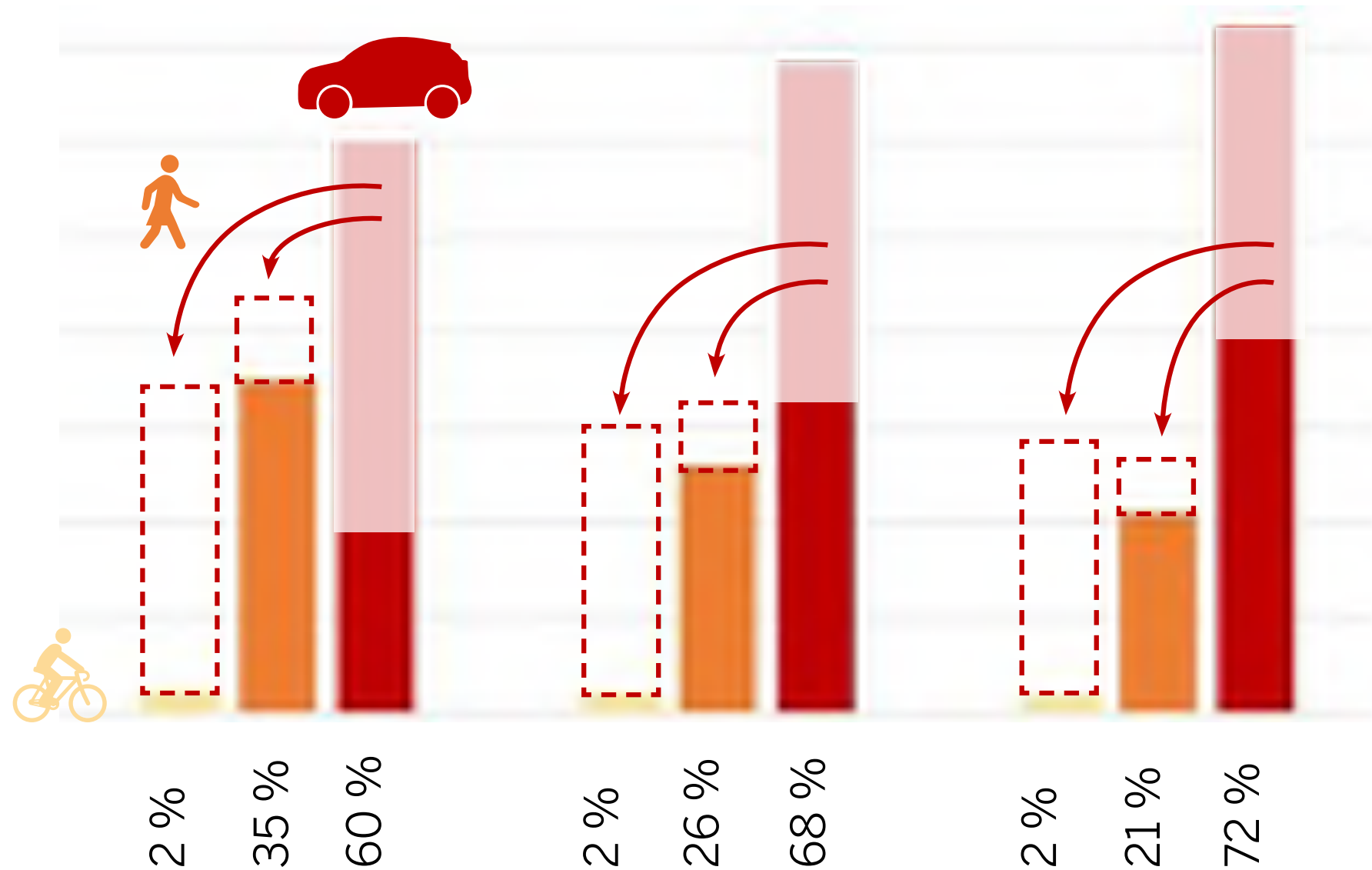
< 2 miles



< 3 miles



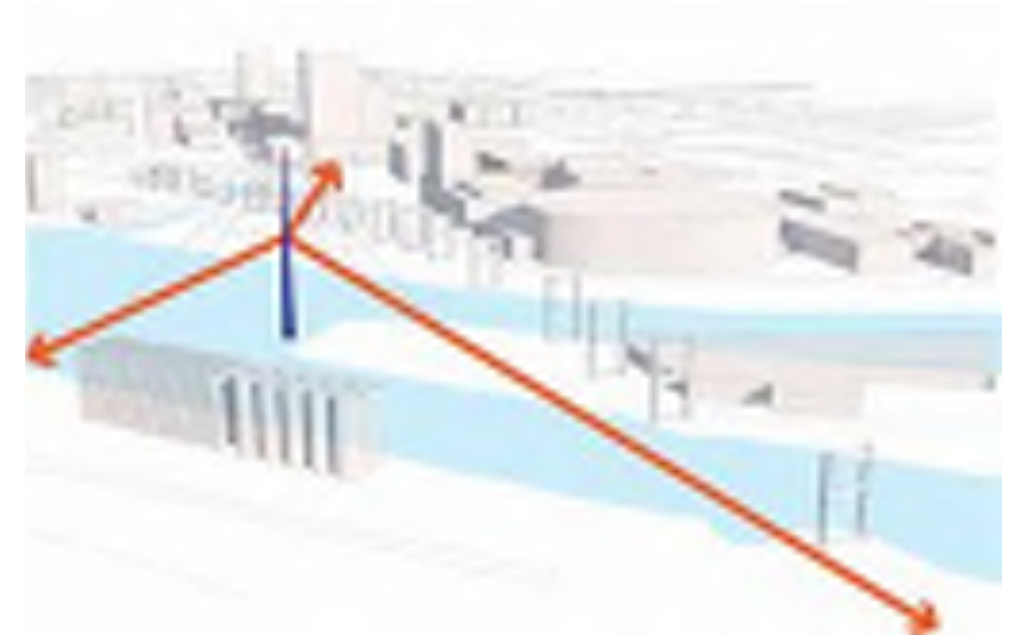
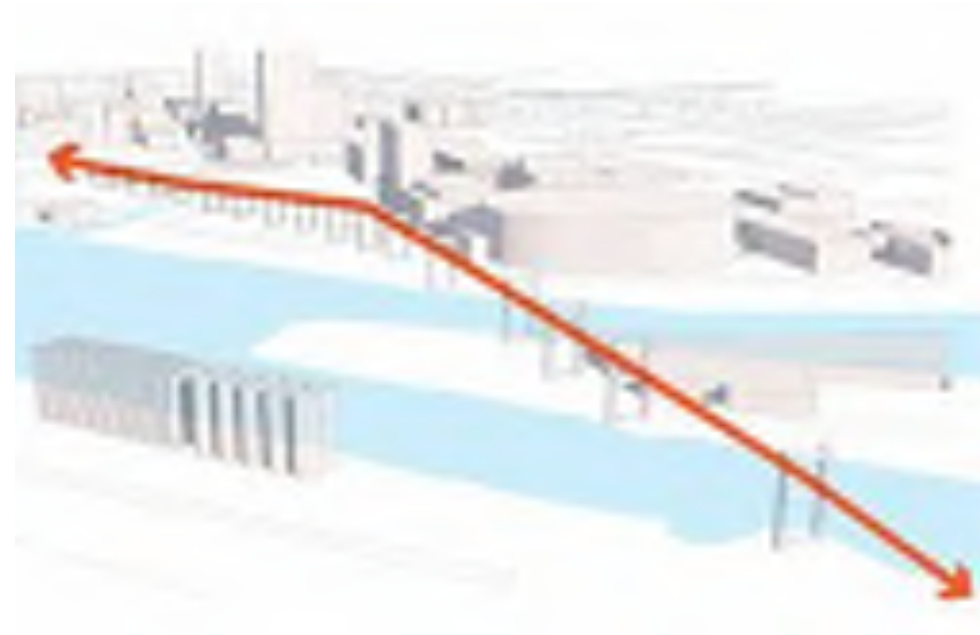
Shifting Percent of Trip Modes by Distance



Source: National Household Travel Survey

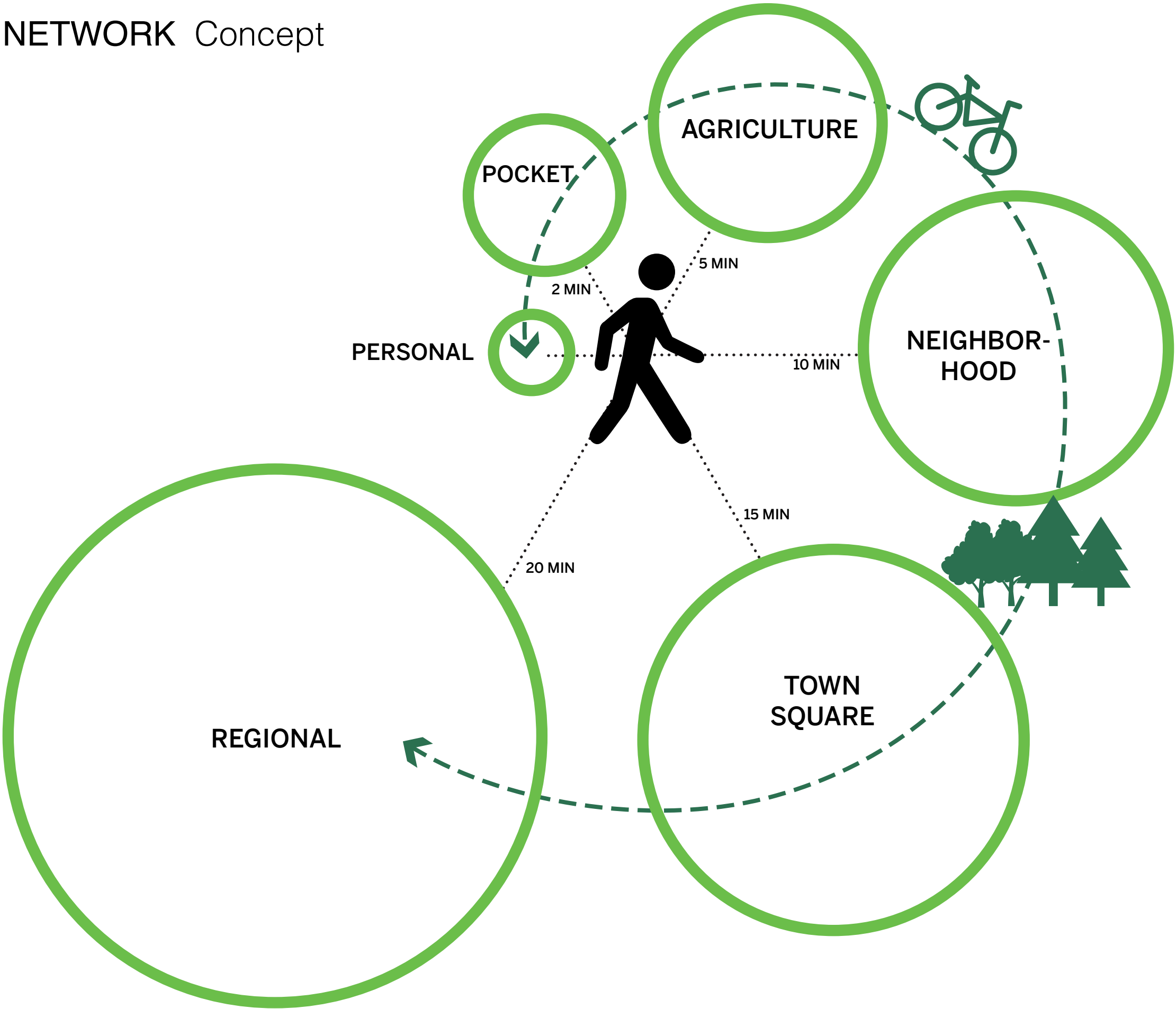


# MULTI-PURPOSE BRIDGE Concept Design





# OPEN SPACE NETWORK Concept



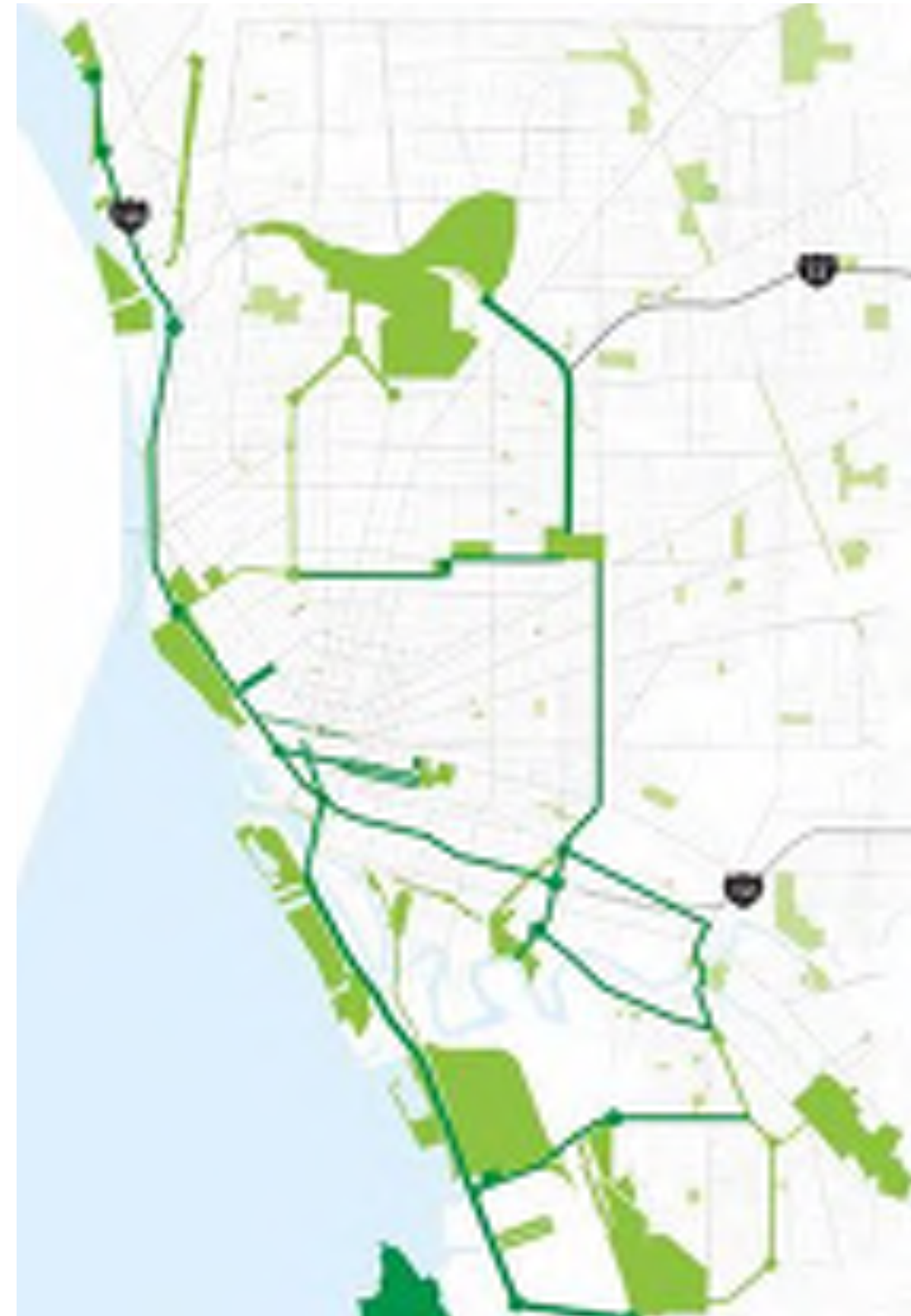


# OPEN SPACE NETWORK Restoring + Expanding Olmsted System

## HISTORIC OLMSTED PARK & PARKWAY SYSTEM



## EXPANDED PARK & PARKWAY NETWORK



Existing  
New



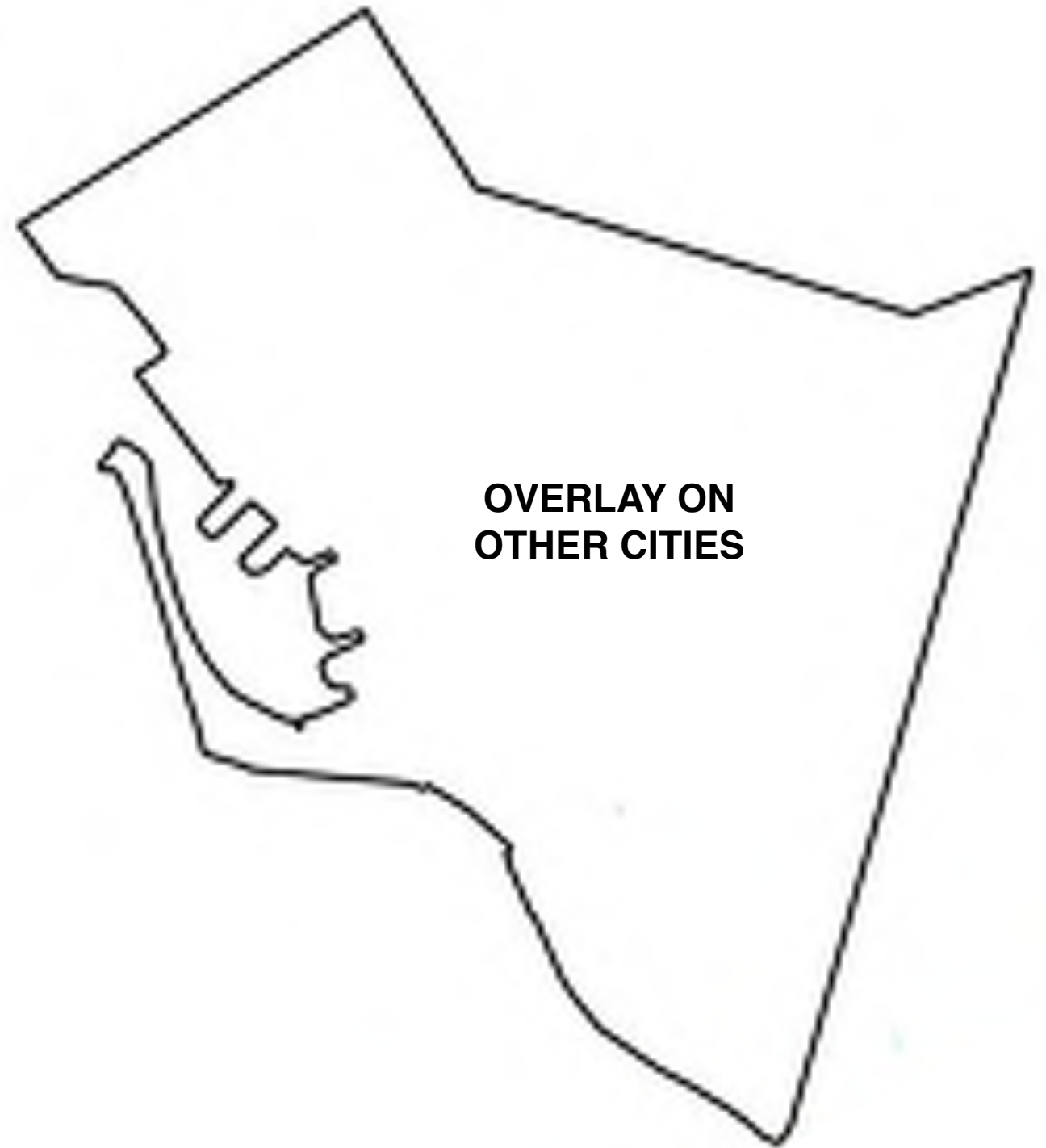








# URBAN FORM COMPARISON Buffalo Downtown Waterfront





# URBAN FORM COMPARISON Buffalo Downtown Waterfront

BUFFALO 2019

AERIAL



BUILDINGS



OPEN SPACE



BICYCLES



PUBLIC TRANSIT

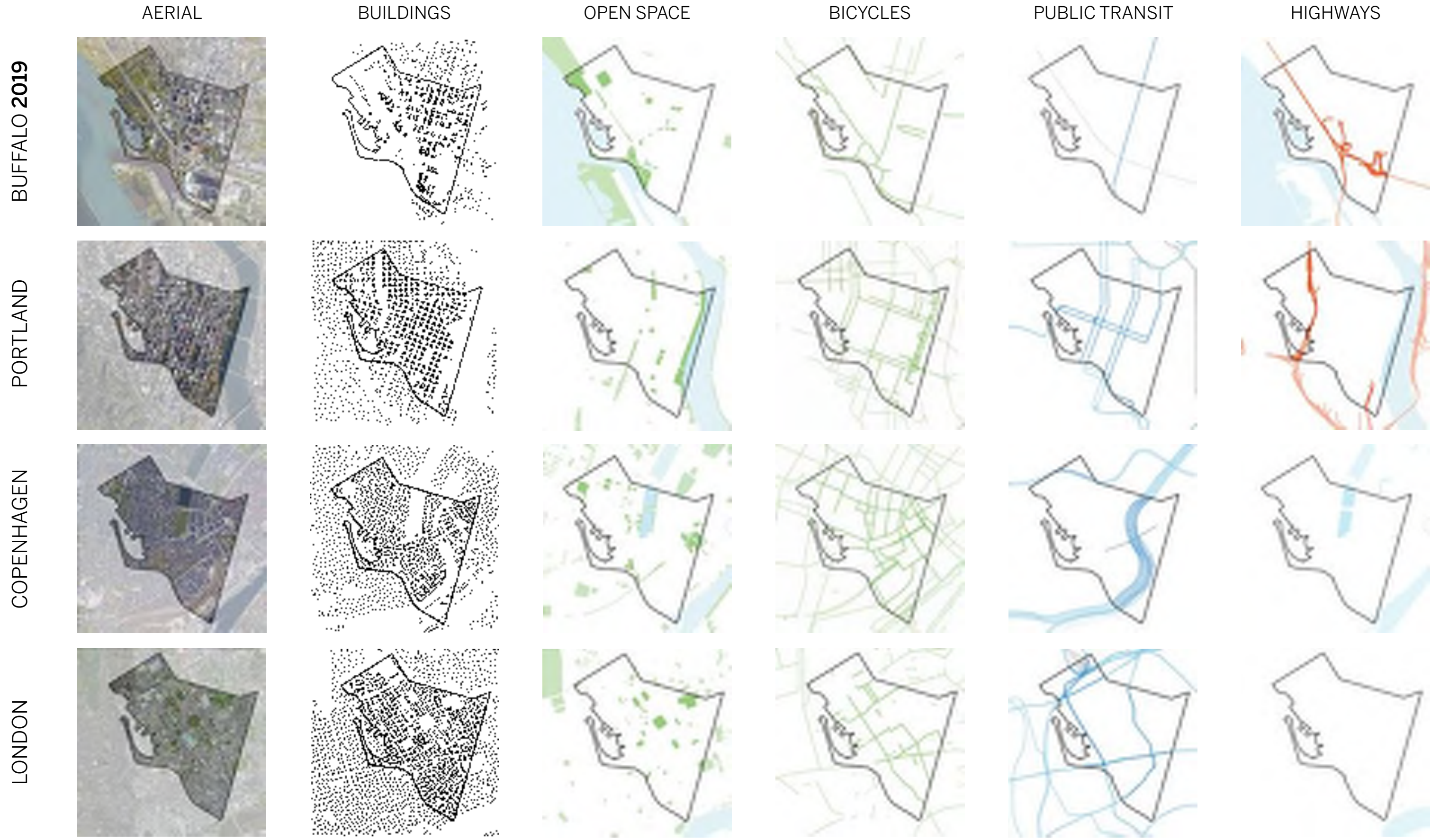


HIGHWAYS



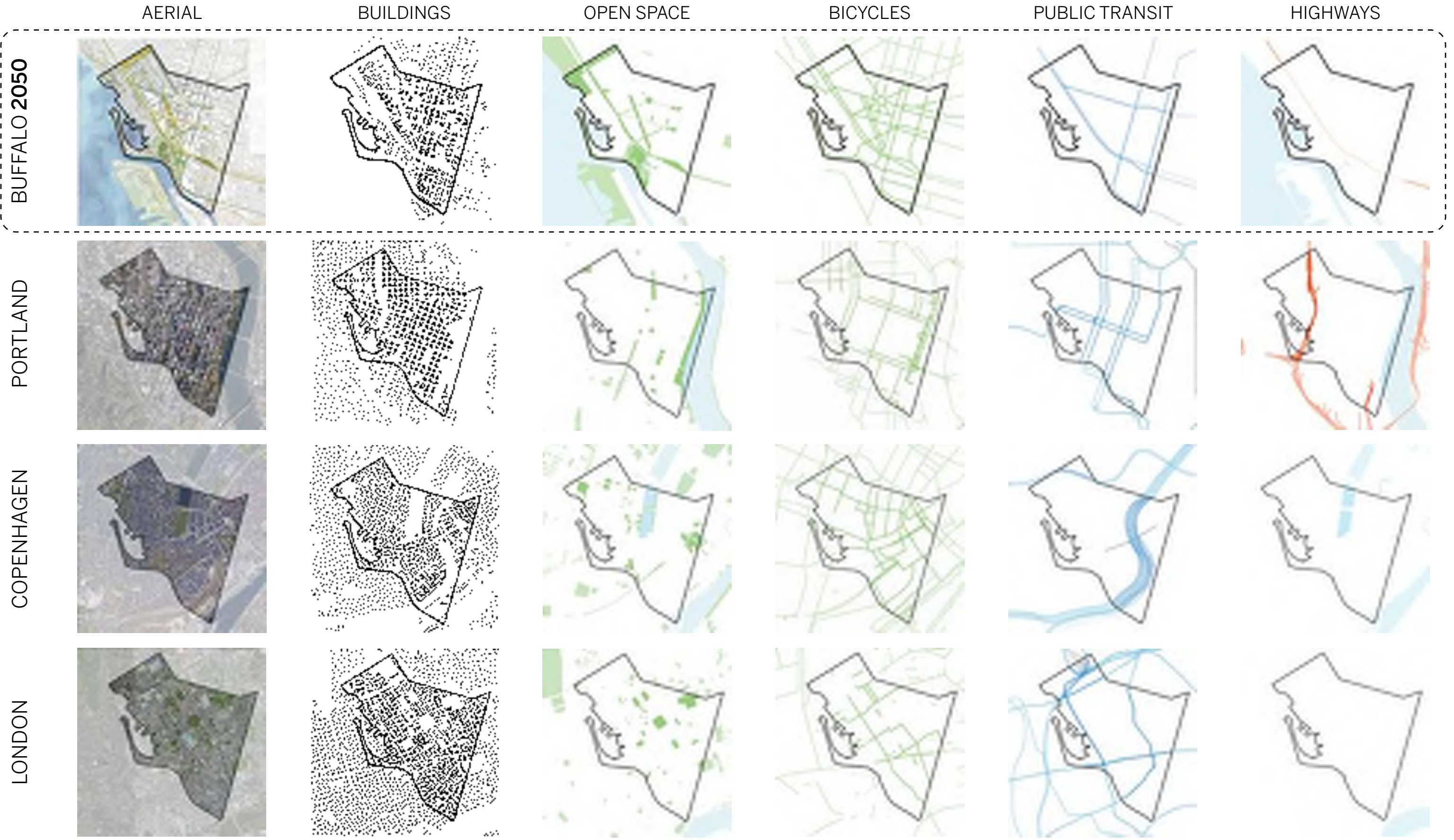


# URBAN FORM COMPARISON Aspirational Cities





# URBAN FORM COMPARISON Peer Cities





# PUBLIC TRANSIT NETWORK Transit-Oriented Neighborhoods City

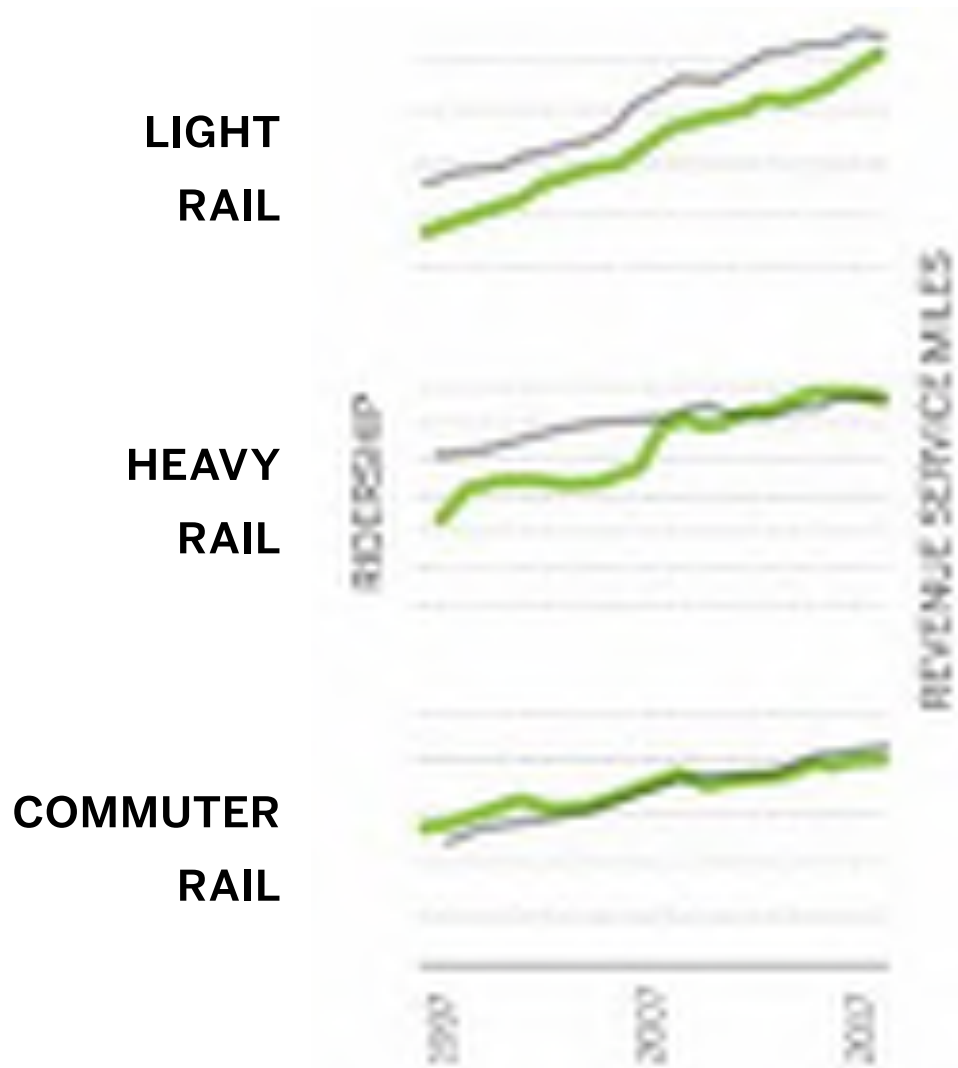




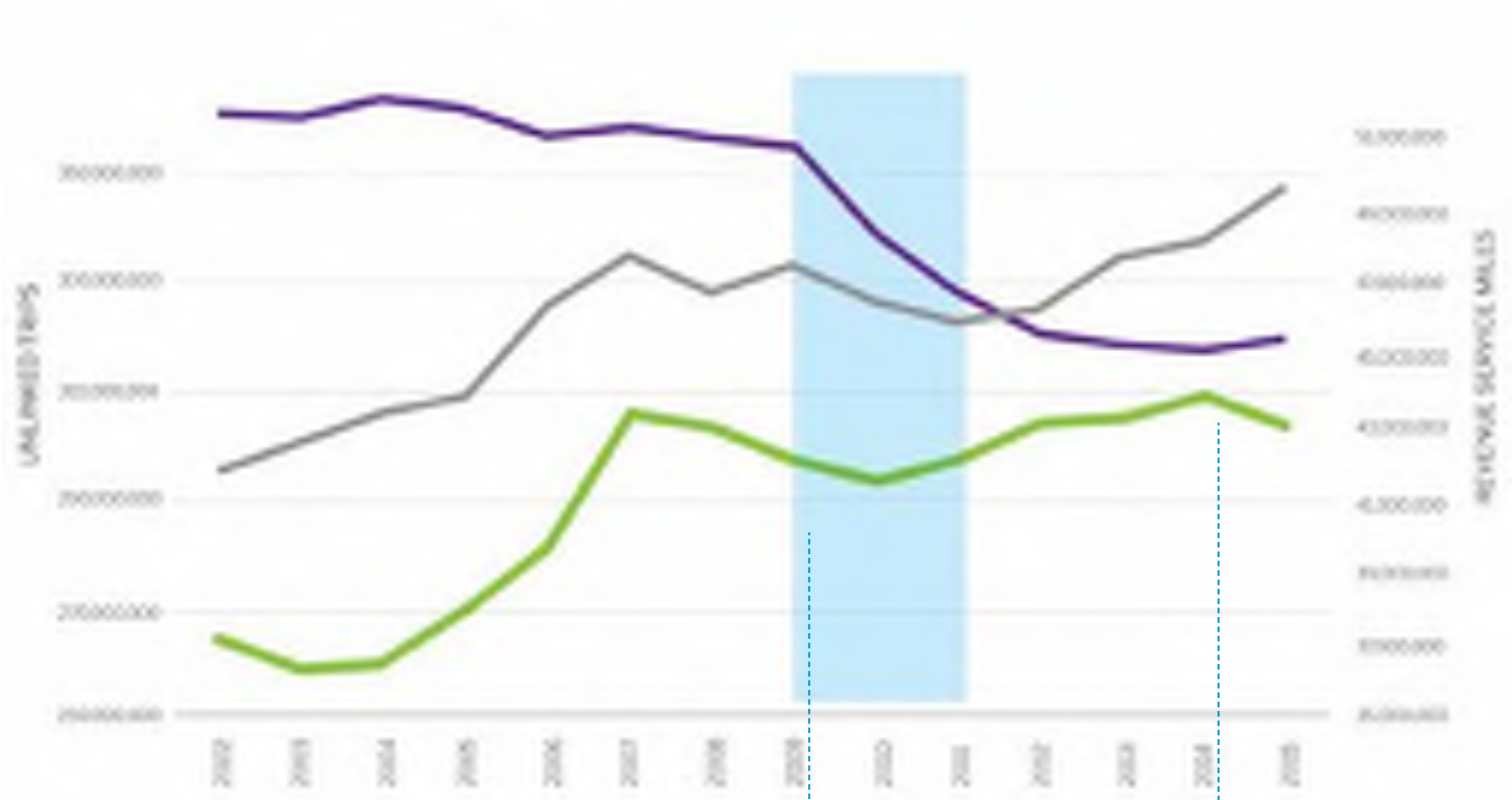
# TRANSIT RIDERSHIP TRENDS United States, 1997-2017

— Bus Revenue Service Miles    
 — Rail Revenue Service Miles    
 — Ridership

## UNITED STATES



## 25 MAJOR NORTH AMERICAN CITIES



Average 10%-20% cuts to bus service nation-wide

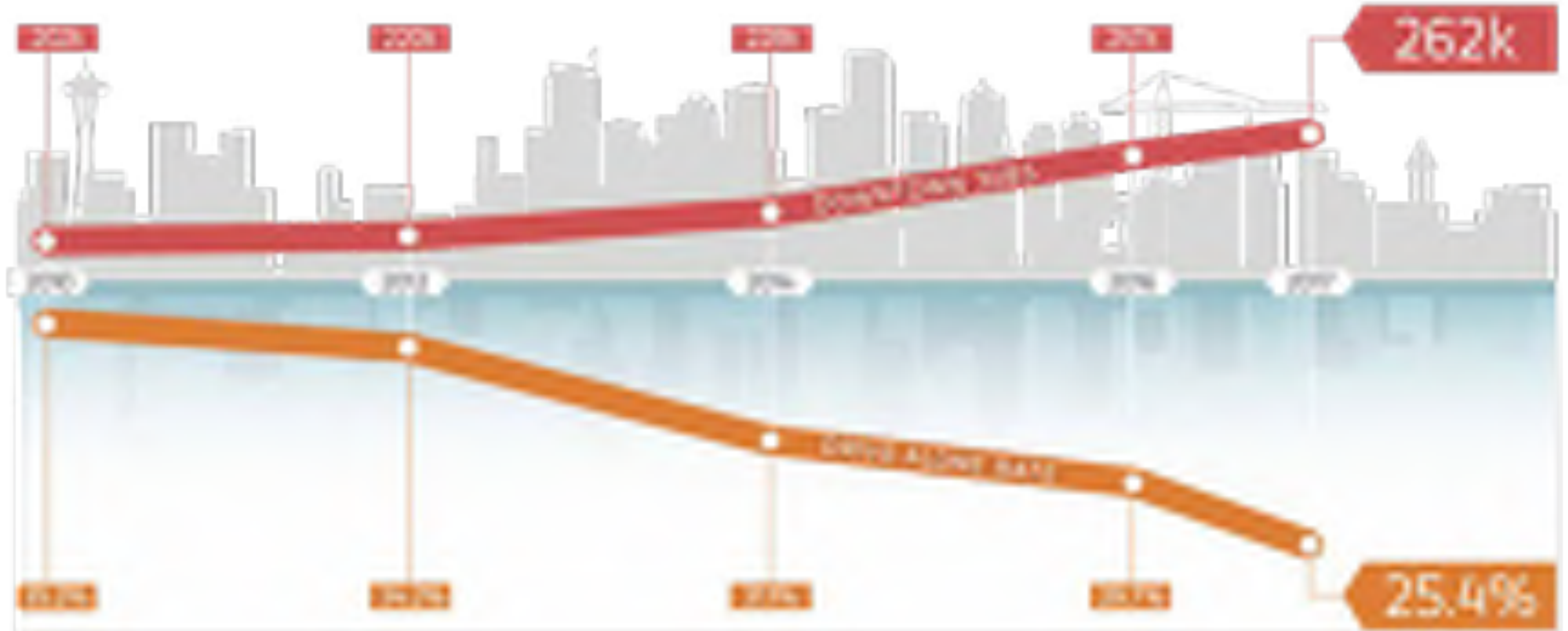
Gradual response creates delayed ridership declines

Source: Federal Transit Administration National Transit Database

Source: Invest in the ride: A 14 year longitudinal analysis of the determinants of public transport ridership in 25 North American cities (2018).



# TRANSIT RIDERSHIP TRENDS Seattle, 2010-2017

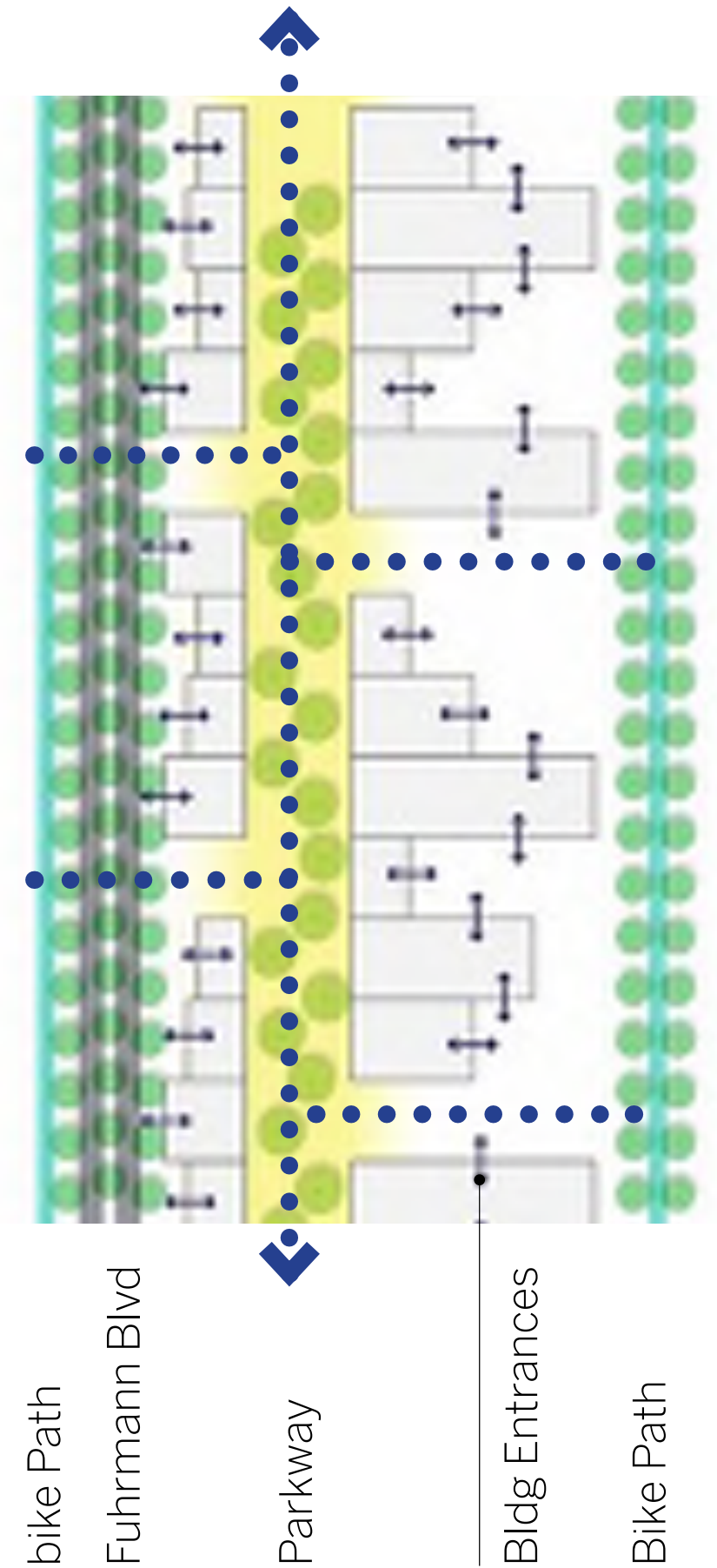
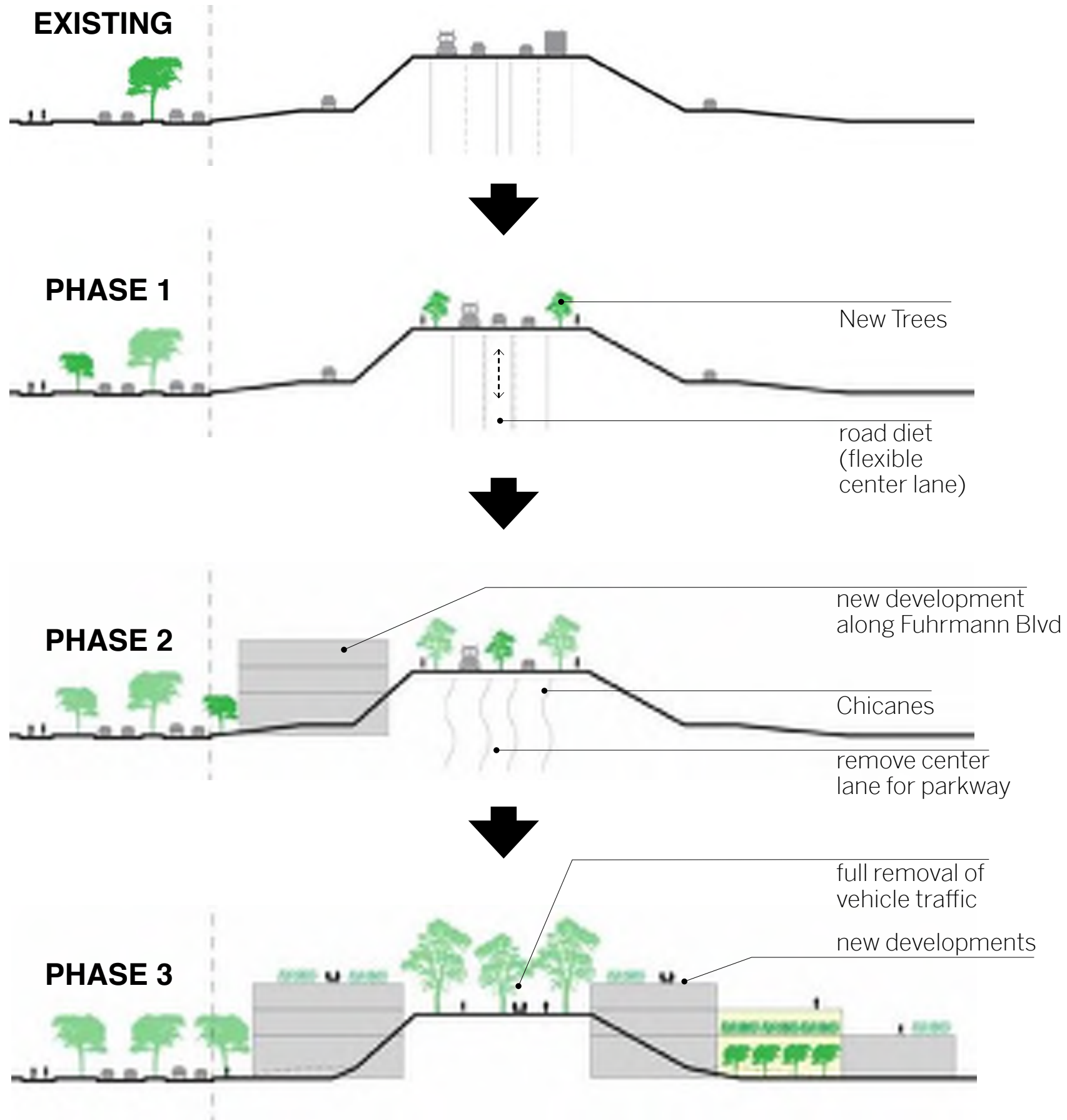








# SOUTHTOWNS PARKWAY Proposed Phased Highway Removal



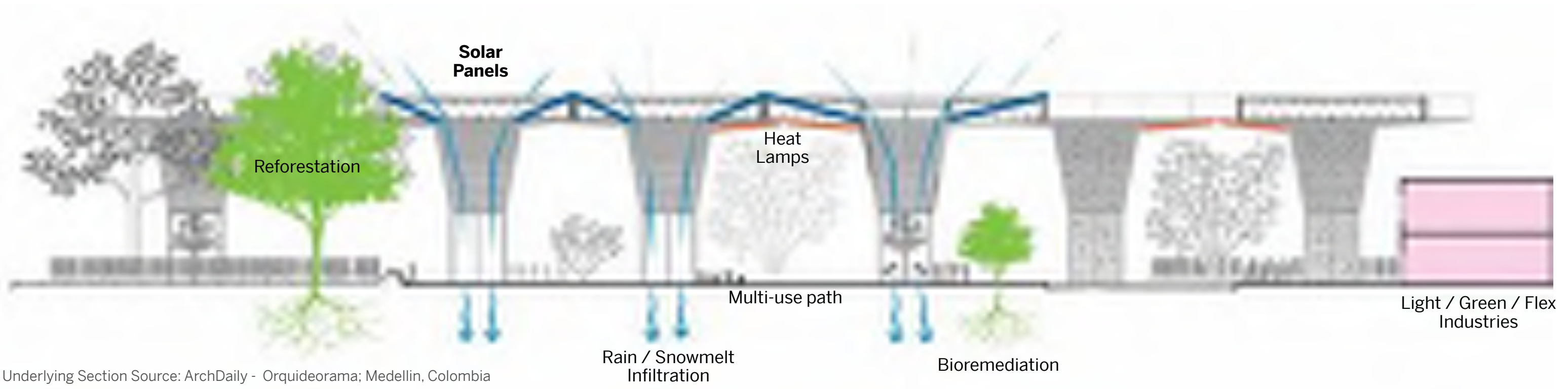


# SOUTHTOWNS PARKWAY Proposed Mixed-Use Neighborhood





# RENEWABLE ENERGY PRODUCTION Creating Multiple Benefits from Infrastructure



Underlying Section Source: ArchDaily - Orquideorama; Medellin, Colombia





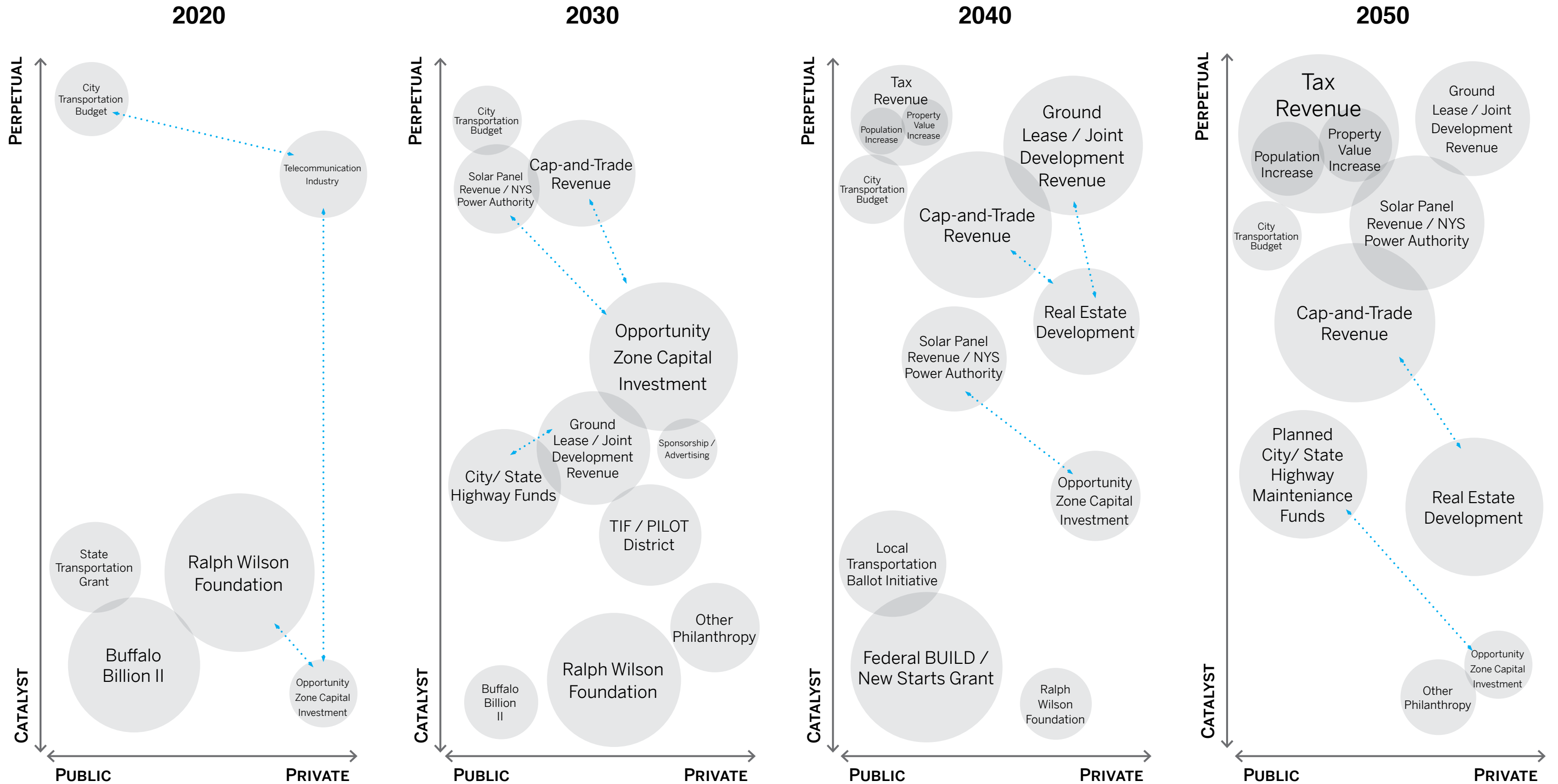


# FINANCING STRATEGY Matching Projects with Sources

	Costs	Public													Private							Non-Profit / Philanthropic					P3			
		Estimated Cost	Buffalo Billion 2	Existing City Budget Adjustments	City Budget Increase (land value and population increase)	Ground-Lease / Joint Development Revenue	TIF/PILOT District	Local Ballot Measure	Build Better Buffalo	Toll Revenue	City & State Capital Plans & Maintenance Funds - from highways	ESD / Other State Transportation Funds	State Tax Credits	NYS Cap-and-Trade	Solar Panel Revenue / NYS Power Authority	Federal New Starts / BUILD Grants	Federal Highway Administration	Other Federal / State Programs	Opportunity Zone Capital Investment	Real Estate Development	National Grid	Telecom Industry Companies	Private Equity Lending	Venture Capital	Sponsorship & Advertising	Ralph Wilson / Oishei Foundations		Roswell / Kaleida	Catholic Charities	National City Grants (e.g. ACCC)
1. Remove Skyway Interchange Ramps	\$18 m	●													●	●	●	●	●			●								●
2. Southtowns Connector Road Diet - Phase 1	\$45 m	●	●			●	●	●	●	●						●	●		●	●					●	●	●		●	
3. Remove Elevated Skyway Bridge	\$40 m	●	●		●	●		●	●						●	●	●	●	●			●			●					●
4. New Downtown Streets (Skyway Corridor)	\$20 m	●	●		●	●		●	●		●					●	●	●	●			●			●	●	●	●		●
5. Food Market / Sled Hill Development	\$15 m				●													●	●			●		●						●
6. Buffalo Municipal Housing Authority Development	\$70 m				●	●		●				●		●				●	●			●		●		●				●
7. Michigan Street Lift Bridge	\$10-15 m	●	●	●				●	●	●					●	●	●	●	●			●		●						●
8. Restore Olmsted Terrace Park	\$8 m		●	●	●	●		●	●	●					●	●	●	●	●			●		●		●				●
9. New Bicycle / Pedestrian Bridge	\$ 45 m	●	●	●	●	●		●	●						●	●	●	●	●			●		●		●	●	●		●
10. Downtown Road Diets	\$100-150 m		●	●	●	●		●	●	●			●			●	●	●	●			●		●		●	●	●		●
11. Solar Panel Sculptures (Bethlehem Steel Site)	\$400 m	●			●	●		●						●								●		●		●				●
12. Canalside Development	Market				●													●	●			●		●						●
13. Downtown Infill Development	Market				●													●	●			●		●						●
14. Southtowns Connector Road Diet - Phase 2	\$45 m		●	●	●	●		●	●	●					●	●	●	●	●			●		●		●				●
15. Parkway Bicycle Paths	\$3 m		●	●	●	●												●	●			●		●		●				●
16. Parkway Neighborhood Agriculture / Green Industry	Market				●													●	●			●		●		●				●
17. Southtowns Public Transit Extension	\$ 600 m		●	●	●	●	●	●							●	●	●	●	●			●		●					●	●
18. Southtowns Connector Road Removal (Phase 3)	\$60 m		●	●	●	●		●	●	●						●	●	●	●			●		●		●				●
19. Parkway Neighborhood Residential / Commercial	Market				●			●	●									●	●			●		●		●				●
20. I-190 Phase 1 Parkway Replacement + LRT Tunnel	\$724 m			●	●	●		●	●	●			●	●	●	●	●	●	●			●		●		●	●	●		●
21. East Side / Airport Public Transit Line	\$1.5 b			●	●	●	●	●						●	●	●	●	●	●			●		●		●				●
22. I-190 Phase 2 Parkway Replacement + LRT Tunnel	\$776 m		●	●	●	●		●	●	●			●	●	●	●	●	●	●			●		●		●				●
<b>Total Proposed Costs</b>	<b>\$ 1.3 b</b>																													



# FINANCING STRATEGY Changes by Decade





# PHASING STRATEGY Achieving Climate & Equity Goals

## NYS CLIMATE ACTION PLAN TARGETS

### TOTAL BENEFITS

#### SKYWAY CORRIDOR

- 60 acres open space
- 6.3 million SF development
- \$ 590 million development value (2020) proposed

#### I-190 CORRIDOR

- 34 acres open space
- 9.3 million SF development
- \$ 1.3 billion development value (2020) proposed

#### ADJACENT/INFILL

- 9 acres open space
- 9.9 million SF development
- \$ 1.3 billion development value (2020) proposed

2020



Renewable Energy Generation Requirement



2030

Renewable Energy Generation Requirement



2040

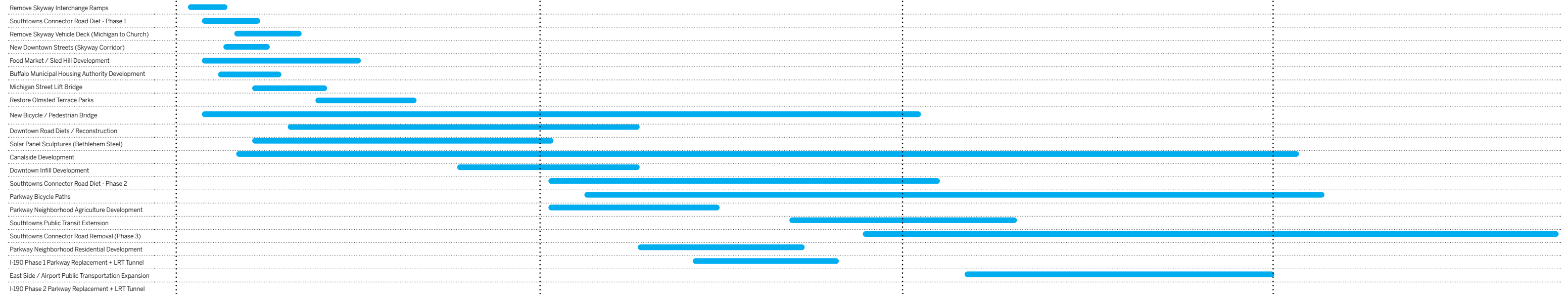
Renewable Energy Generation Requirement



2050

Renewable Energy Generation Requirement

- 85%










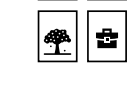




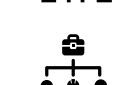
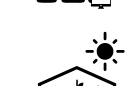


# COST vs. BENEFITS Status Quo vs. New Approaches

  
 Skyway Maintenance 25 Years  
**\$66 million**  
 or  
  
 Estimated Highway/Road  
 Expansion Construction  
**\$1.4 billion**  
 +  
**ONGOING Maintenance**

Increasing: Sprawl, Congestion, Ghg Emissions, Pollution Run-off, Habitat Degradation, Segregation

VS.

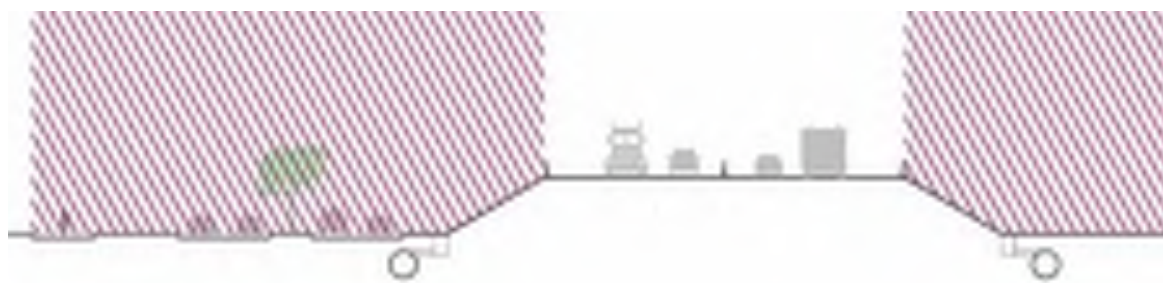
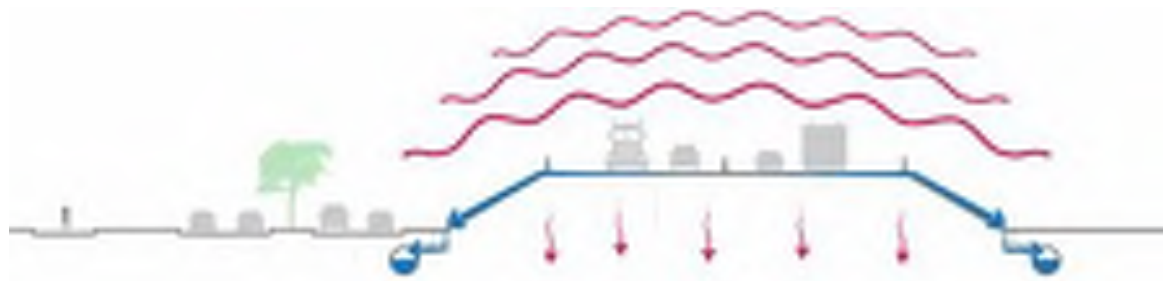
  
 Estimated Highways to  
 Parkways Public Infrastructure  
**\$1.3 billion**  
 +  
**REDUCED Maintenance**

	NEW BENEFITS BY <b>2030</b>	NEW BENEFITS BY <b>2040</b>	NEW BENEFITS BY <b>2050</b>
 <b>ACRES AVAILABLE</b> Development (proposed) Open Space (proposed) <b>DEVELOPABLE LAND VALUE</b> Inner Loop / I-81 Precedents	<b>38 acres dvlp</b> <b>16 acres open space</b> <b>\$ 133 million land value</b>	<b>54 acres dvlp</b> <b>53 acres open space</b> <b>\$ 172 million land value</b>	<b>67 acres dvlp</b> <b>34 acres open space</b> <b>\$ 202 million land value</b>
 <b>DEVELOPABLE SQUARE FOOTAGE</b> guided by Green Code	<b>6.7 million SF</b>	<b>8.8 million SF</b>	<b>9.9 million SF</b>
 Residential  Commercial  Retail / Entertainment  Agriculture / Green Industry / Flex	<b>48%</b> 3.2 million SF <b>16%</b> 1.1 million SF <b>8%</b> 500,000 SF <b>29%</b> 1.9 million SF	<b>64%</b> 5.6 million SF <b>20%</b> 1.8 million SF <b>4%</b> 400,000 SF <b>12%</b> 1.1 million SF	<b>58%</b> 5.7 million SF <b>28%</b> 2.7 million SF <b>7%</b> 650,000 SF <b>7%</b> 730,000 SF
 <b>TOTAL DEVELOPMENT VALUE</b> Inner Loop / I-81 Precedents	<b>\$ 875 million dvlp value</b>	<b>\$ 1.4 billion dvlp value</b>	<b>\$ 2.1 billion dvlp value</b>
 <b>TAX REVENUE</b> Local Residential / Commercial rates	<b>\$ 22.5 million/year</b> City+County tax revenue	<b>\$ 36.3 million/year</b> City+County tax revenue	<b>\$ 53.1 million/year</b> City+County tax revenue
 <b>NEW RESIDENTS</b> @ 900 sf per unit	<b>8,200 Residents</b>	<b>14,000 Residents</b>	<b>14,500 Residents</b>
 <b>NEW JOBS</b> @ 225 sf per employee	<b>5,000 new jobs</b>	<b>8,000 new jobs</b>	<b>12,300 new jobs</b>
 <b>AGRICULTURE OUTPUT</b> @ 7 lbs/sf per year	<b>2.5 million lbs/year</b>	<b>1.7 million lbs/year</b>	<b>1.1 million lbs/year</b>
 <b>POTENTIAL ENERGY PRODUCTION</b> Using solar panels	<b>373 million kWh/year</b> <b>\$ 43.8 million/year</b>	<b>61 million kWh/year</b> <b>\$ 7.2 million/year</b>	<b>68 million kWh/year</b> <b>\$ 8.0 million/year</b>
 <b>CO<sub>2</sub> EMISSION REDUCTION</b> UB Solar Strand precedent	<b>198,000 tons CO<sub>2</sub> reduction</b>	<b>32,000 tons CO<sub>2</sub> reduction</b>	<b>36,000 tons CO<sub>2</sub> reduction</b>

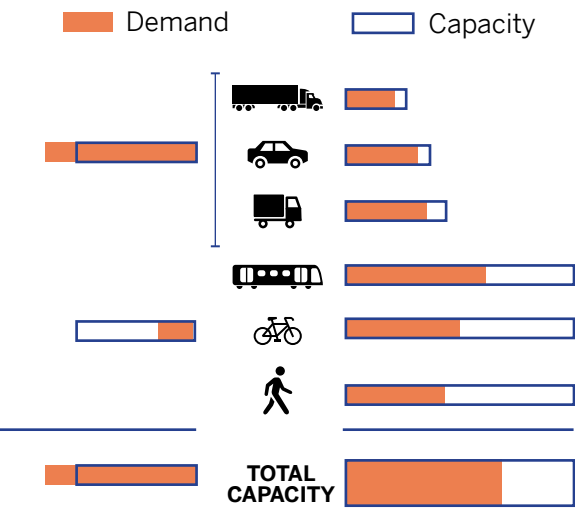


# MEASURING COST vs. BENEFITS

## STATUS QUO



### INCREASE TRANSPORTATION CAPACITY



### REDUCE INFRASTRUCTURE + HEALTH COSTS

- Reducing road and stormwater infrastructure reduces long-term maintenance obligations
- Reduced Ghg emissions:
  - Reduced environmental costs
  - Reduced individual healthcare costs

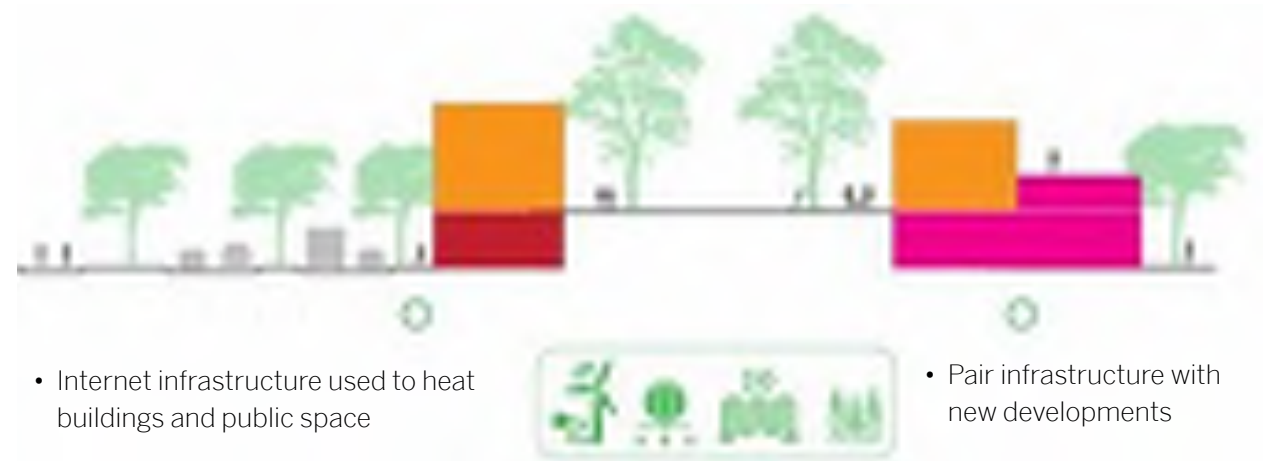
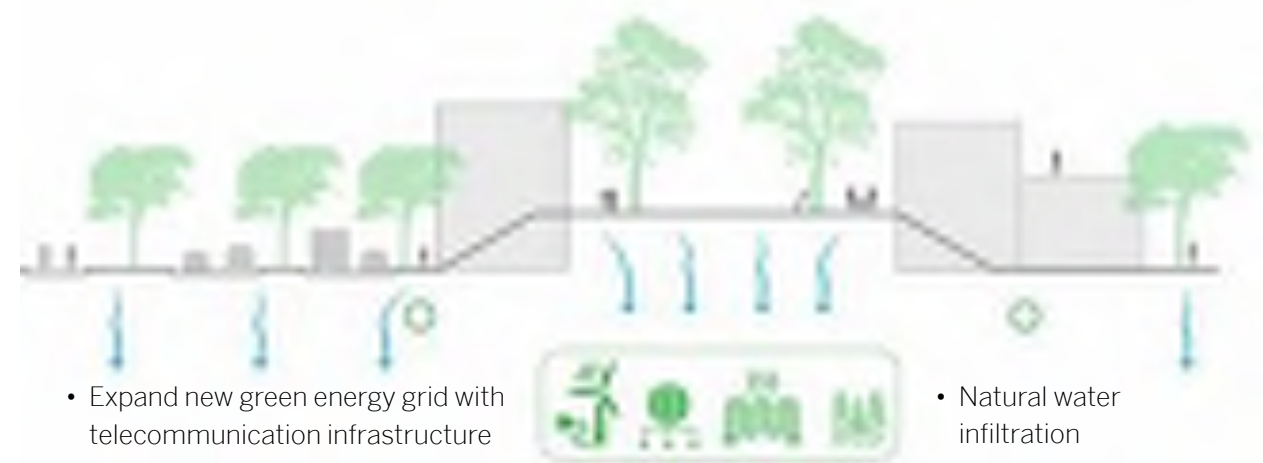
### NEW DEVELOPMENT AREA

=

### INCREASED REVENUE

- More efficient infrastructure costs
- Tax Increment Financing (TIF) District

## NEW HOLLISTIC APPROACH





# HIGHWAYS TO PARKWAYS Integrating Development Spheres



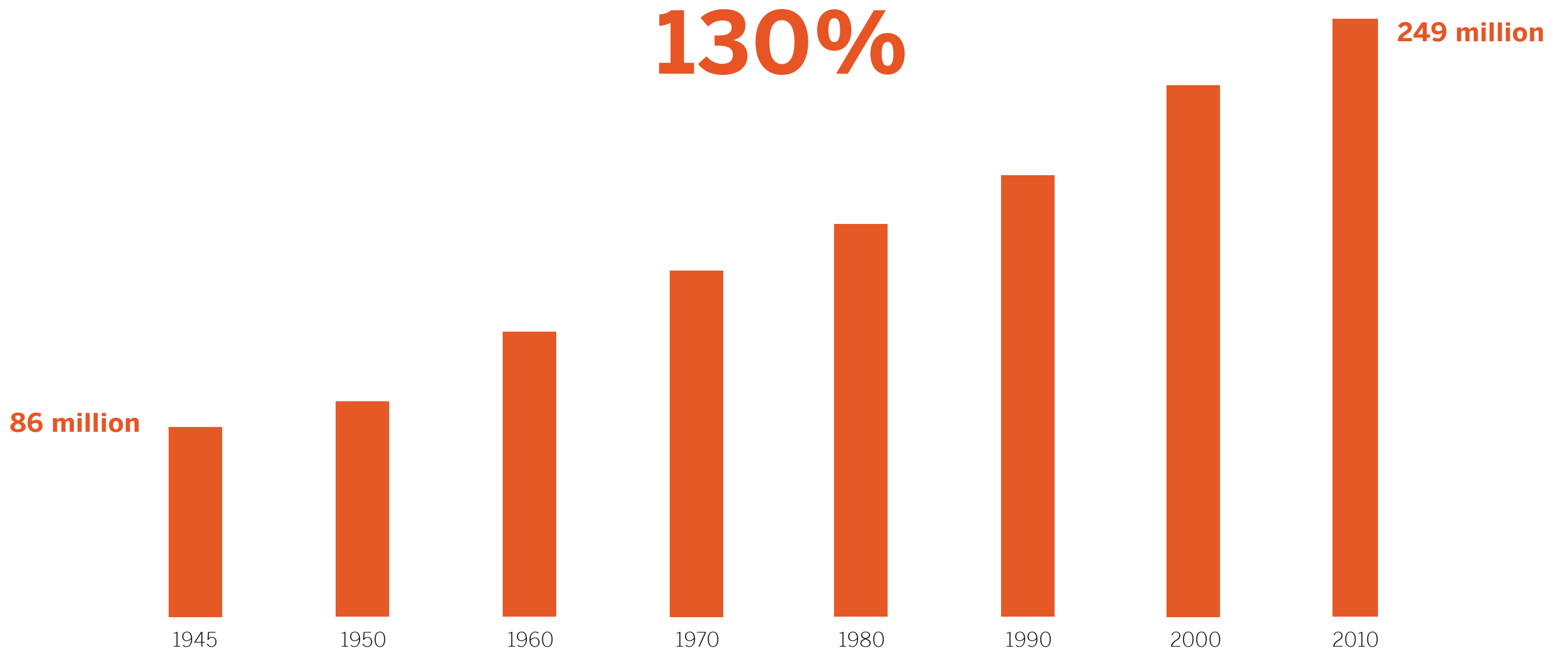


# INTERSTATE HIGHWAY SYSTEM 1950's-Present: 70 years



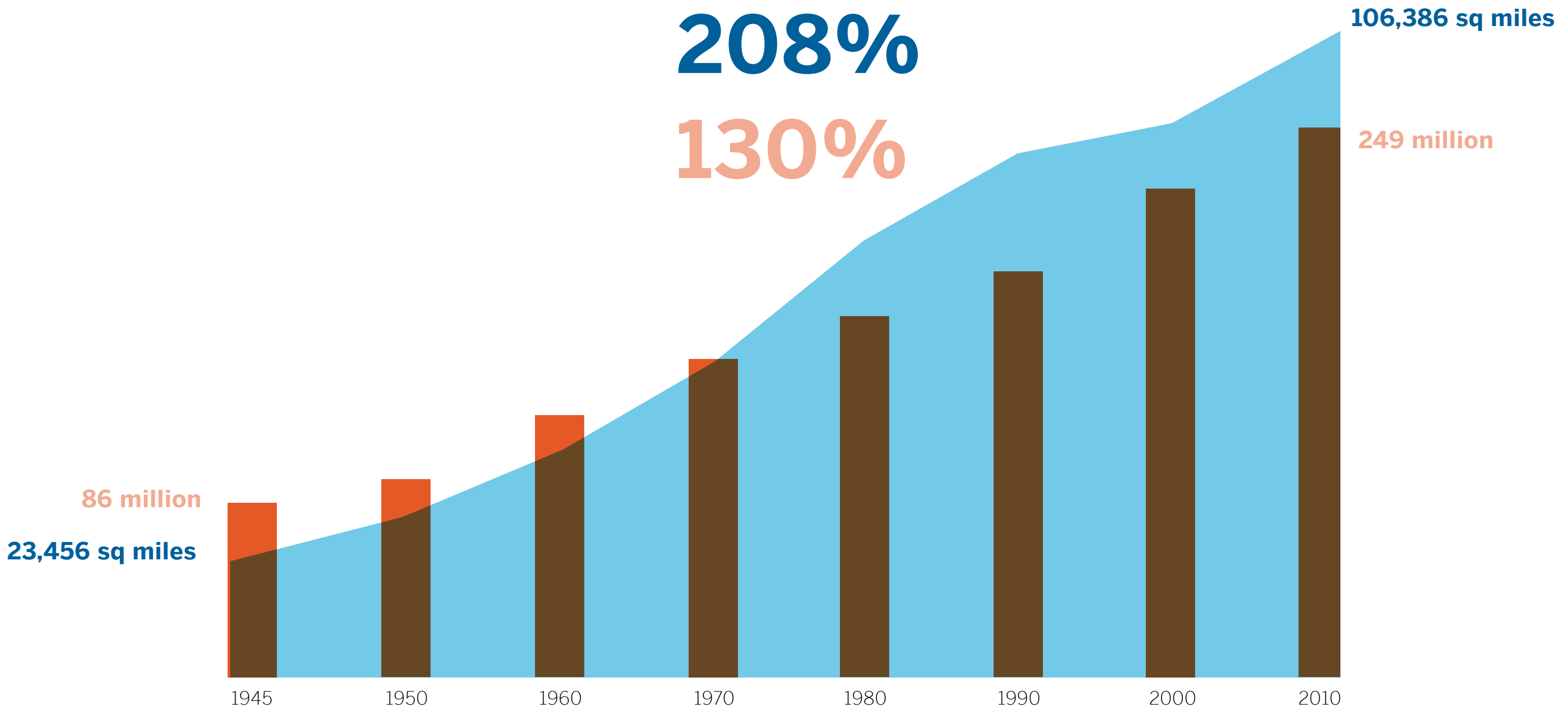


# POPULATION CHANGE United States 1945-2010



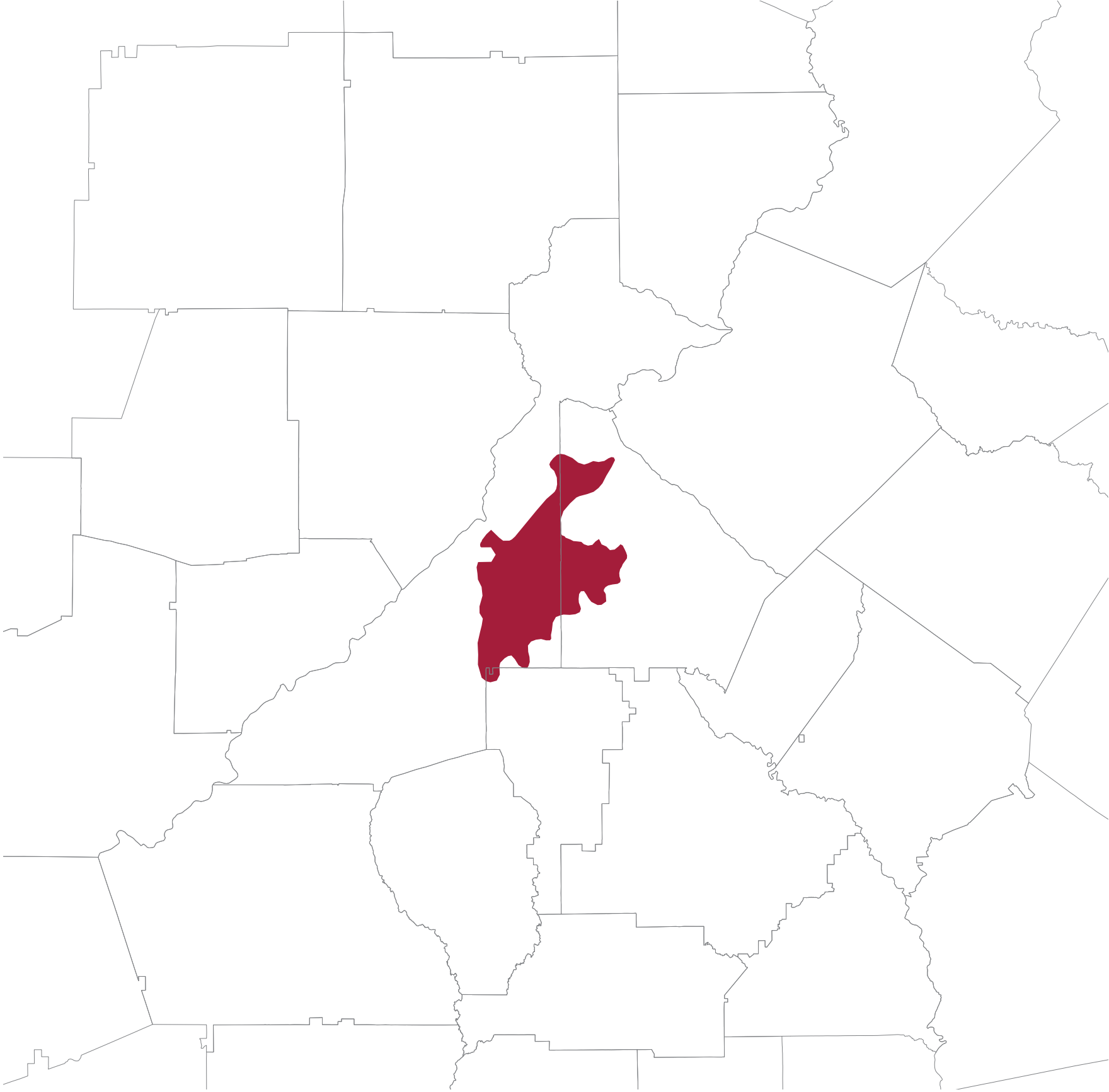


# URBANIZED AREA CHANGE United States 1945-2010





# ATLANTA 1950

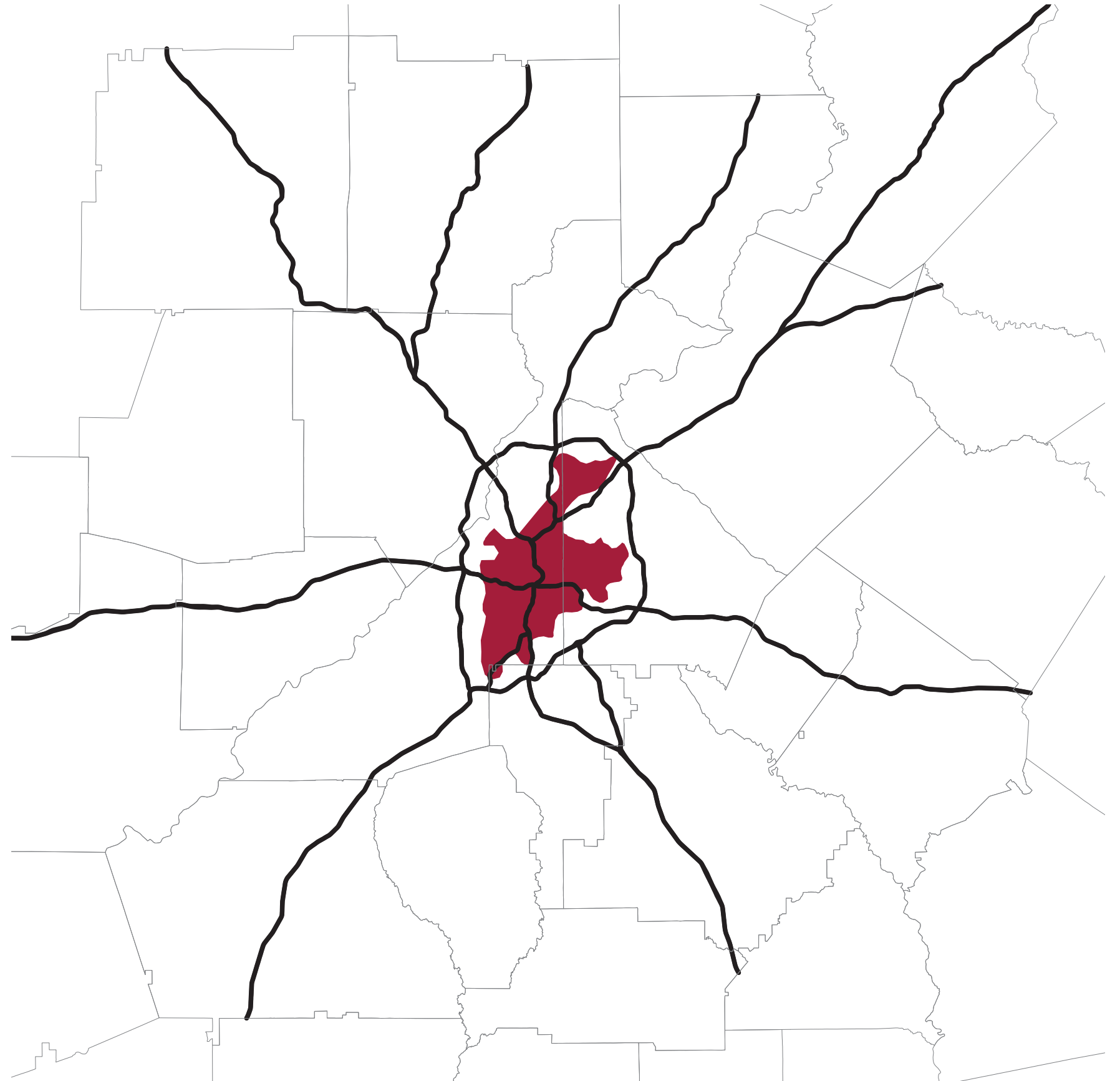




## ATLANTA 1950 + Highway System (2010)

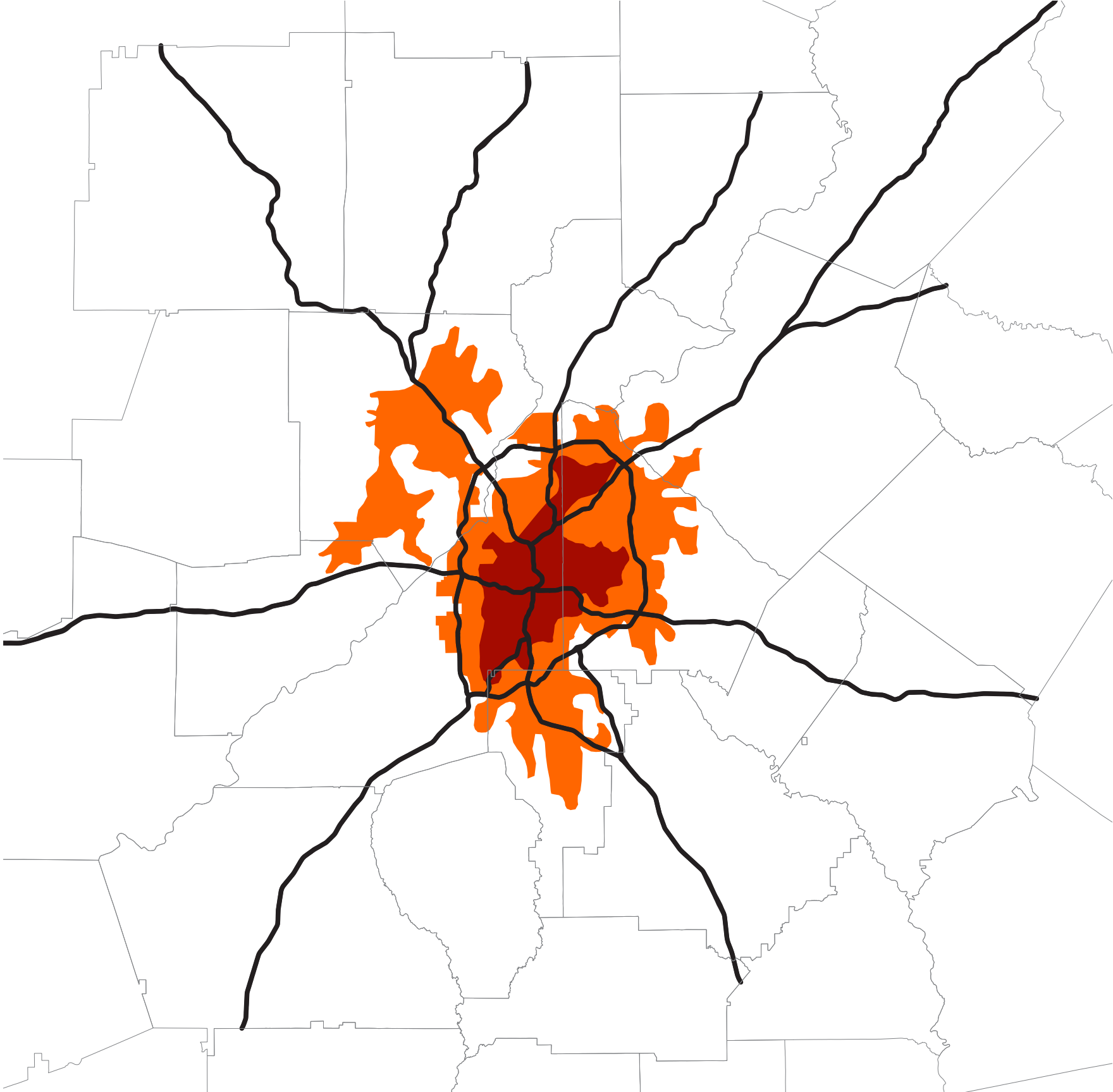
1960 Atlanta City Planning Report:  
the layout of I-20 west of downtown,

**“would be the boundary  
between the White and Negro  
communities.”**

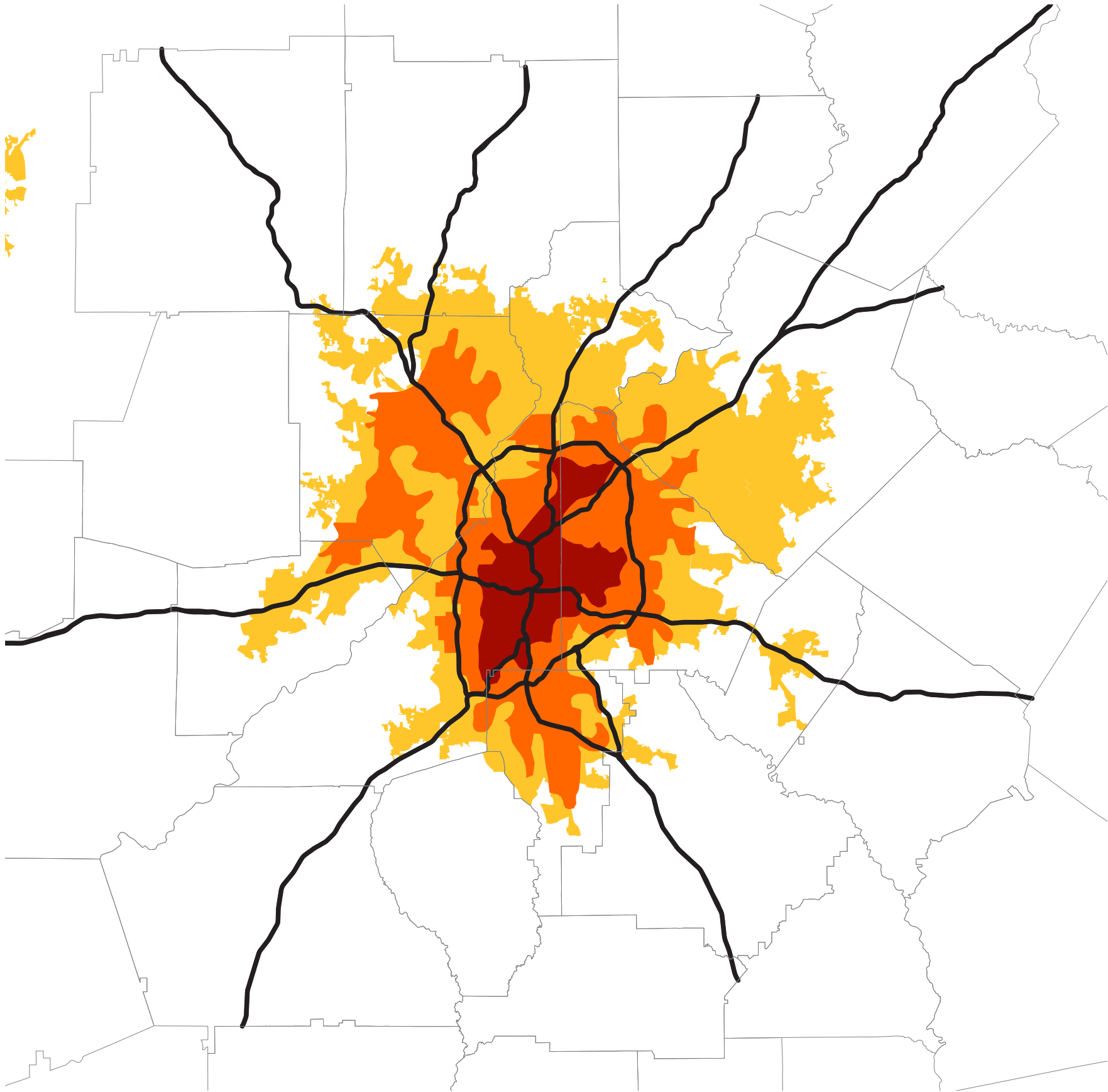




ATLANTA 1970

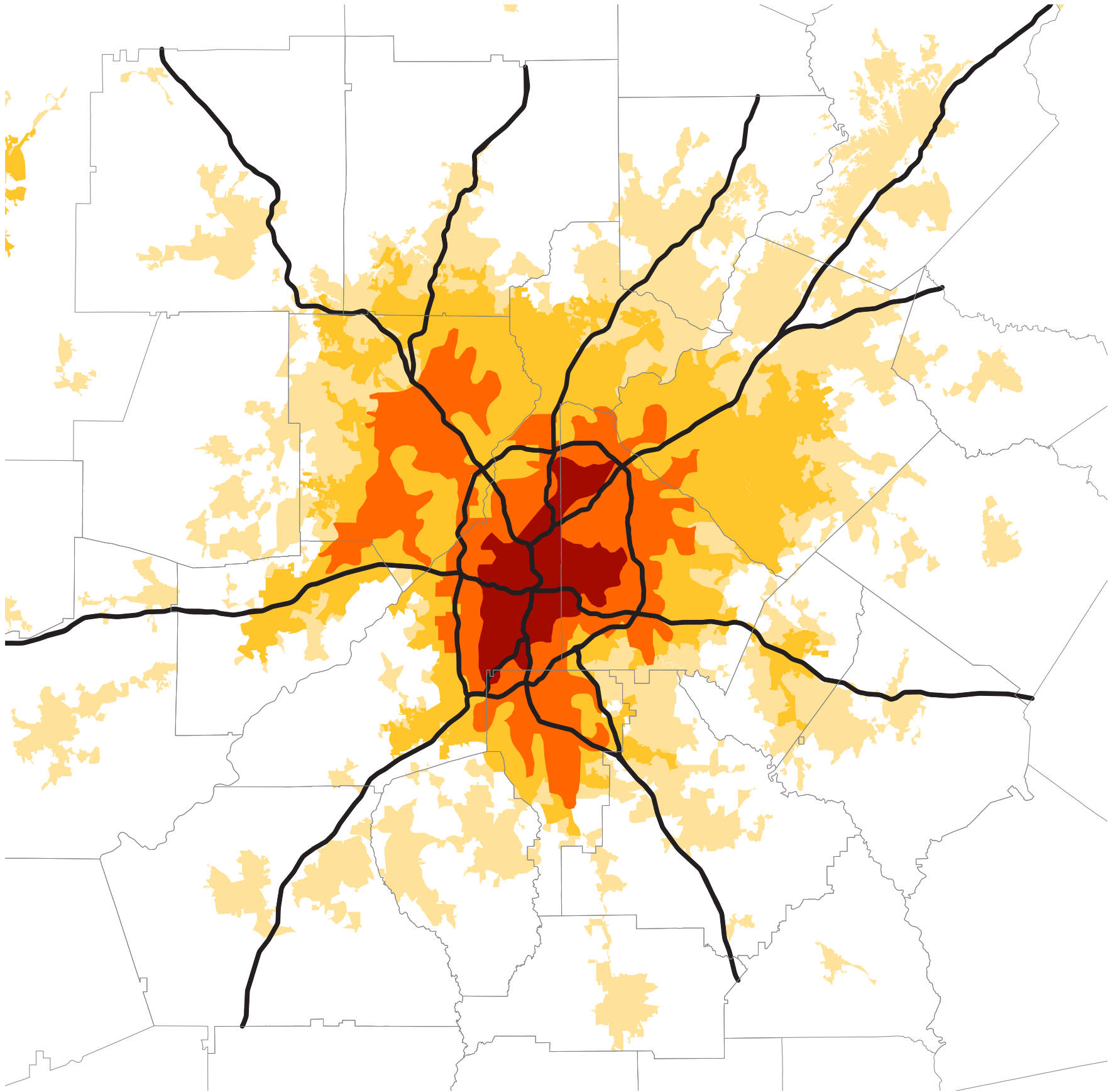


ATLANTA 1980





# ATLANTA 1990

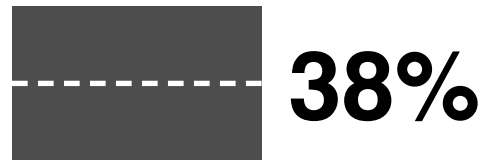


# ATLANTA 1990-2017

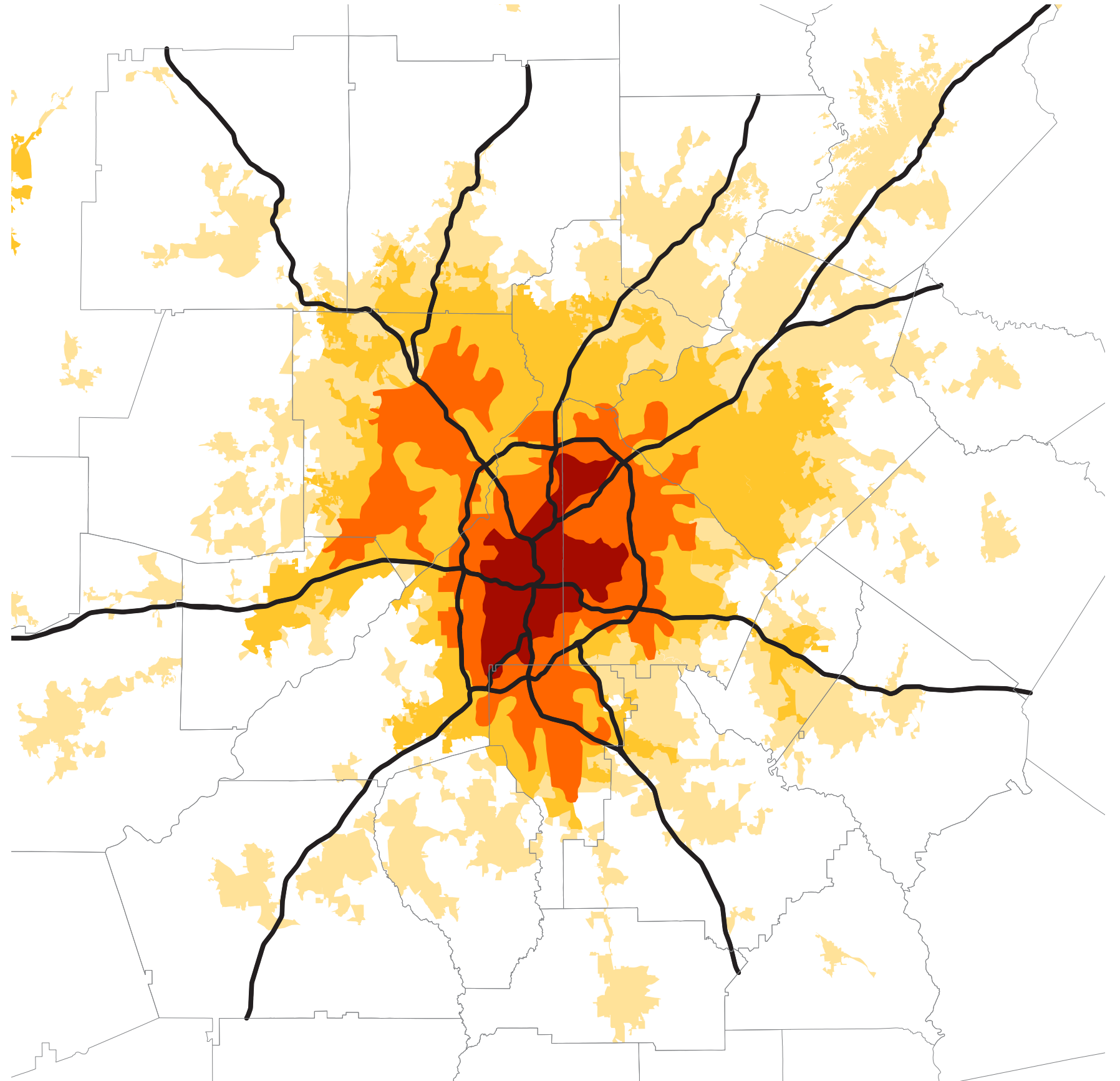
## POPULATION CHANGE



## HIGHWAY LANE MILES CHANGE



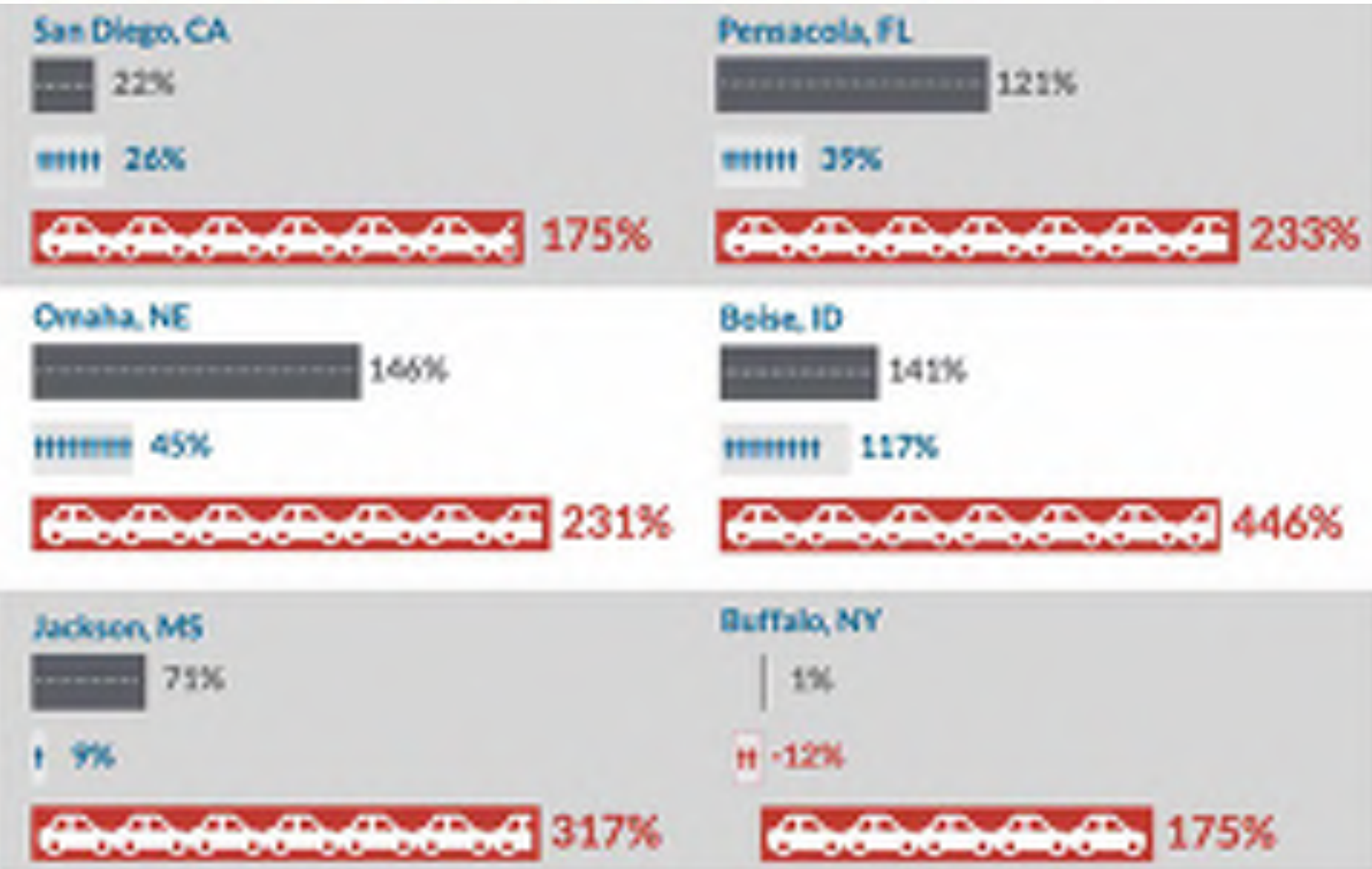
## TRAFFIC DELAY CHANGE





# INDUCED DEMAND The Congestion Con

## United States

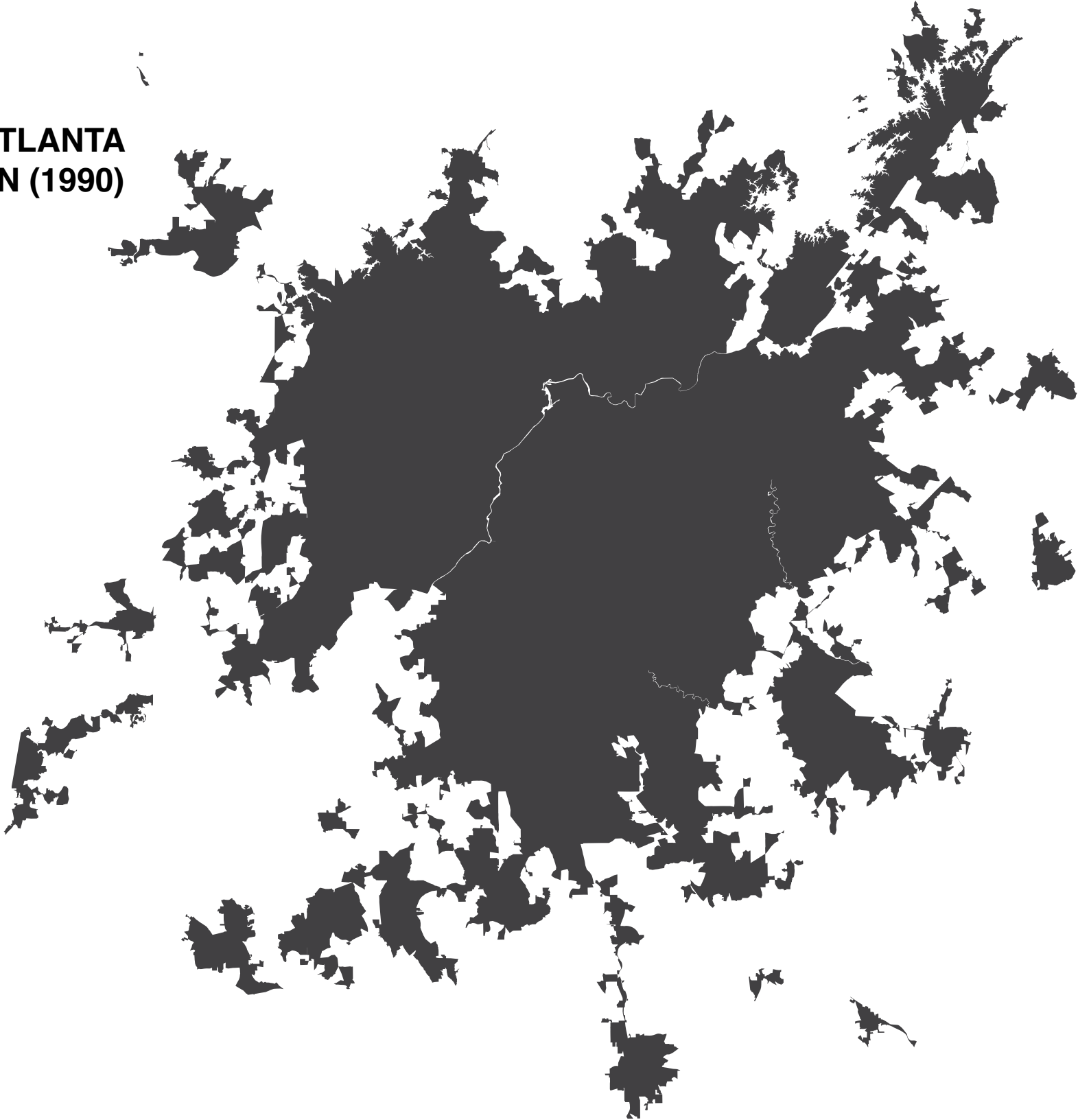


URBAN COMPARISON Barcelona vs. Atlanta



**BARCELONA**  
**2.8 MILLION (1990)**

**ATLANTA**  
**2.5 MILLION (1990)**







**500 ft of Freeway:**

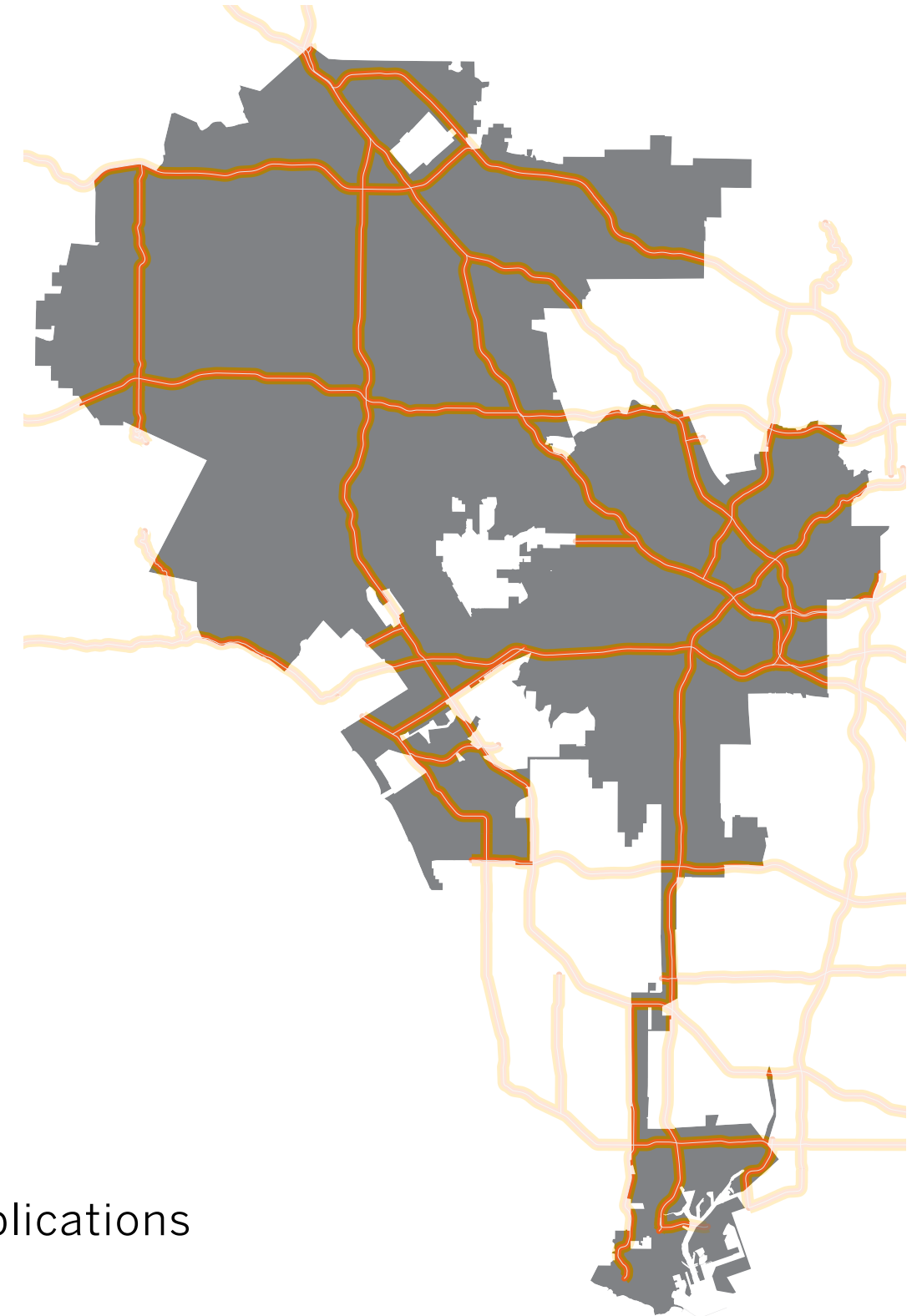
**1.2 million** people

**1,000 ft of Freeway:**

**2 million** people

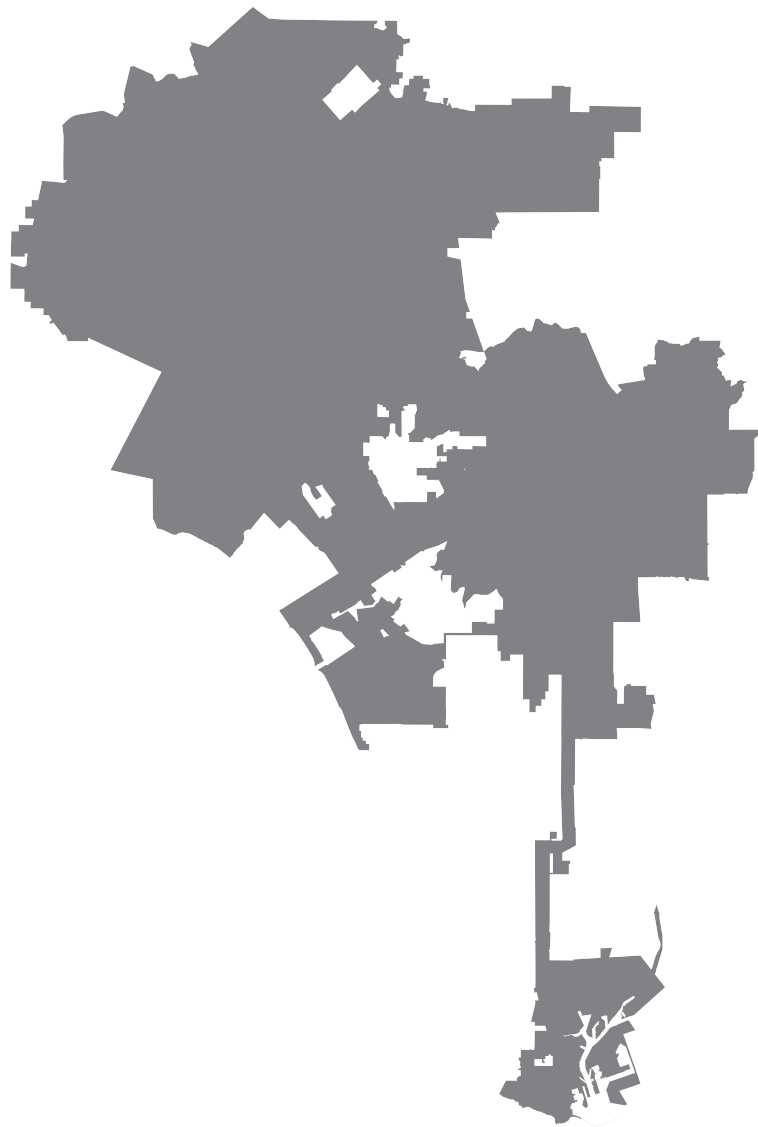
**HEALTH ISSUES:**

- Asthma
- Lung Cancer
- High Blood Pressure
- Pregnancy Complications
- Fetal Development
- Gestational Diabetes
- Obesity
- Heart Disease / Cardiac Complications
- Stroke



# CITY COMPARISON

**LOS ANGELES**



**LONDON**



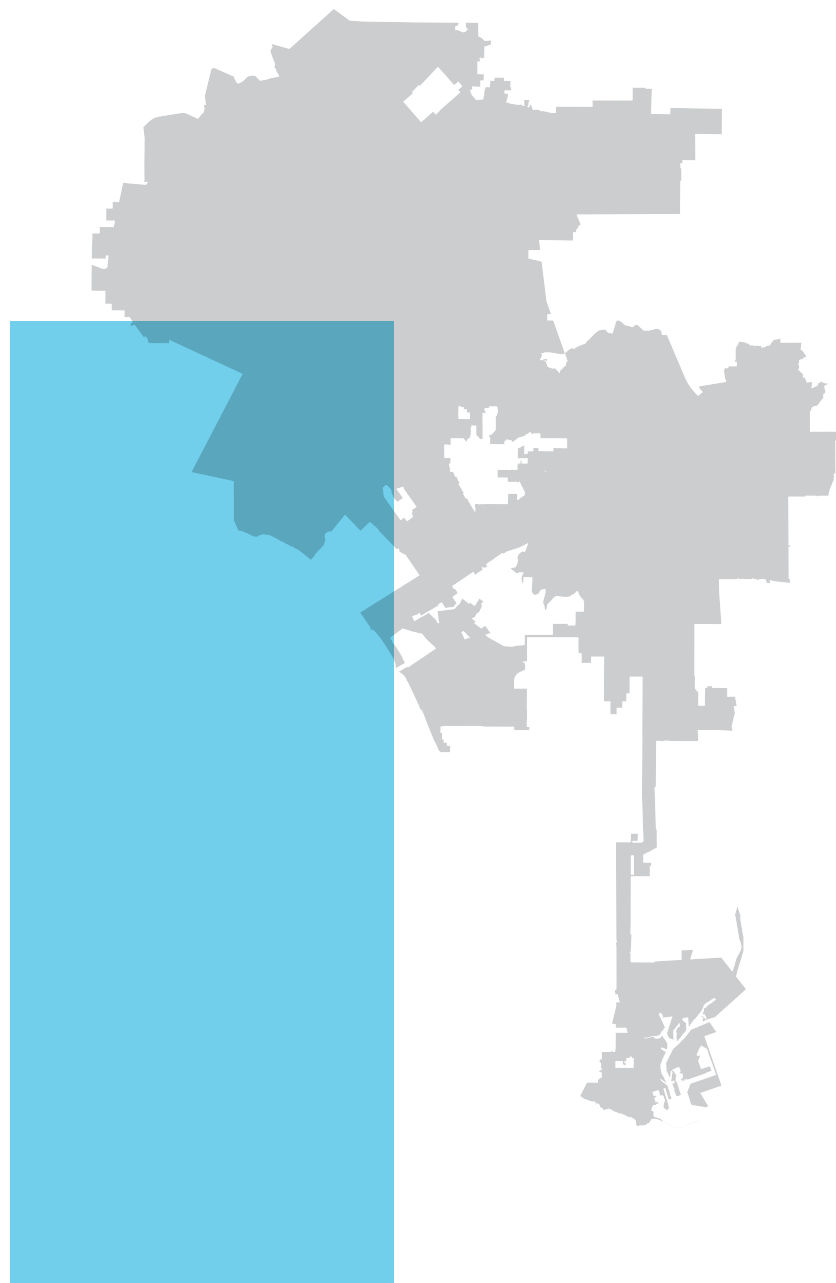
**BOGOTA**





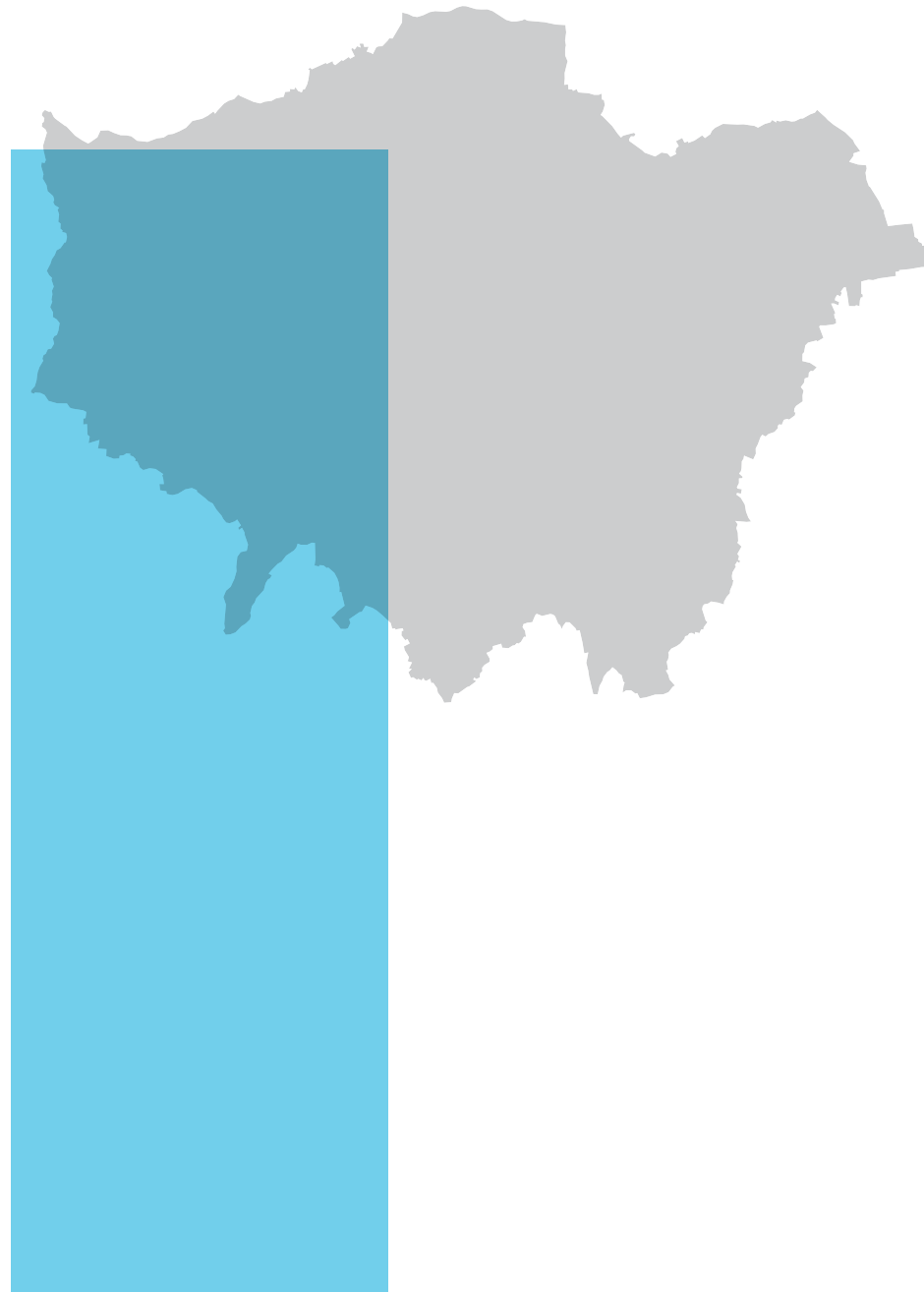
# CITY COMPARISON Area

## LOS ANGELES



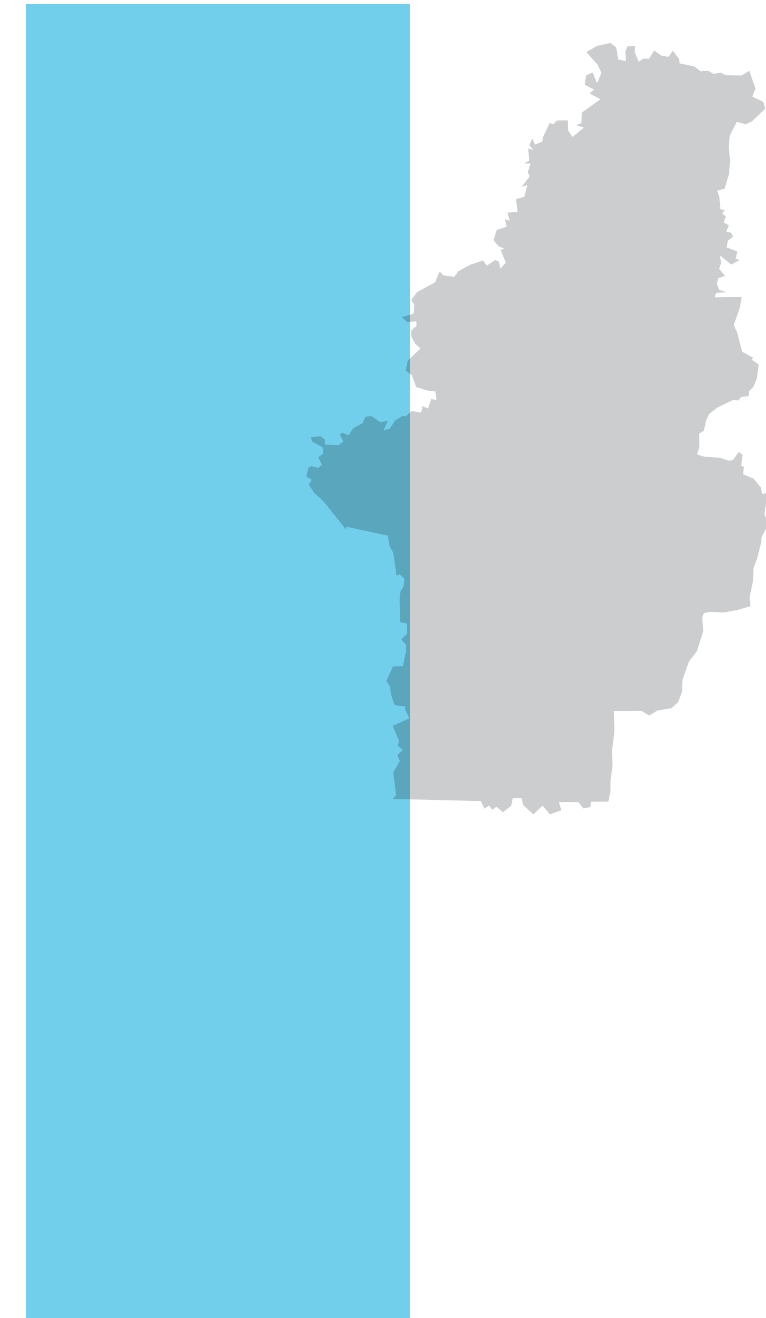
Sq Miles: 502

## LONDON



Sq Miles: 606

## BOGOTA



Sq Miles: 685

# CITY COMPARISON Population

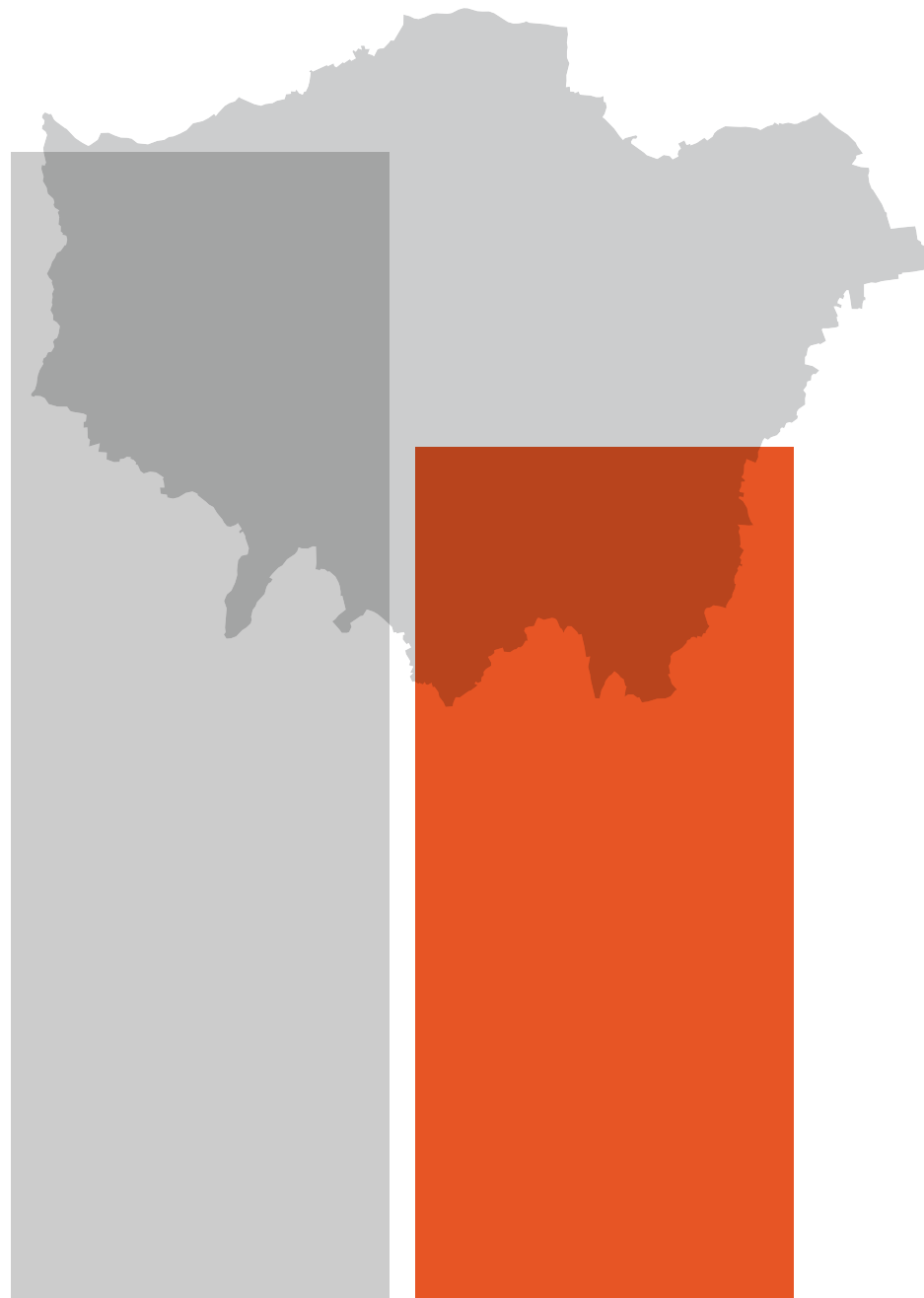
## LOS ANGELES



Sq Miles: 502

**4.05 million**

## LONDON



Sq Miles: 606

**8.8 million**

## BOGOTA



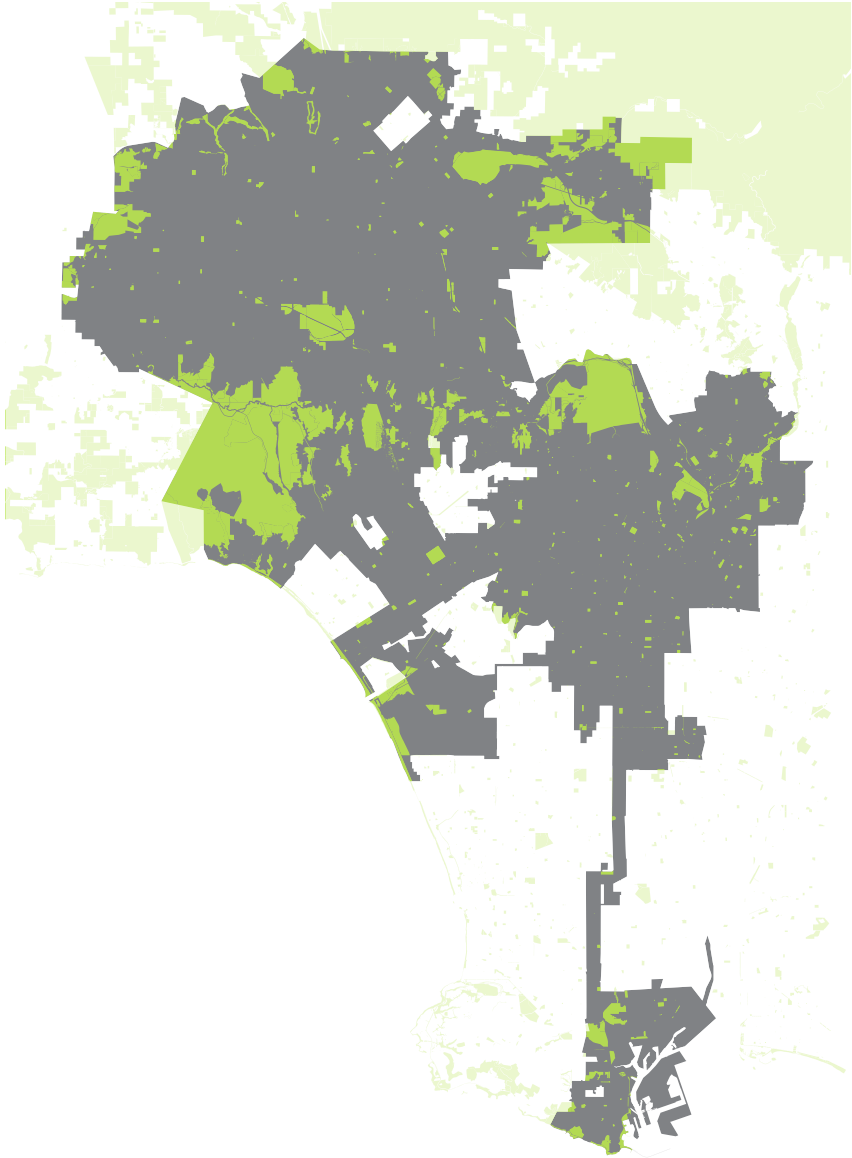
Sq Miles: 685

**8.08 million**

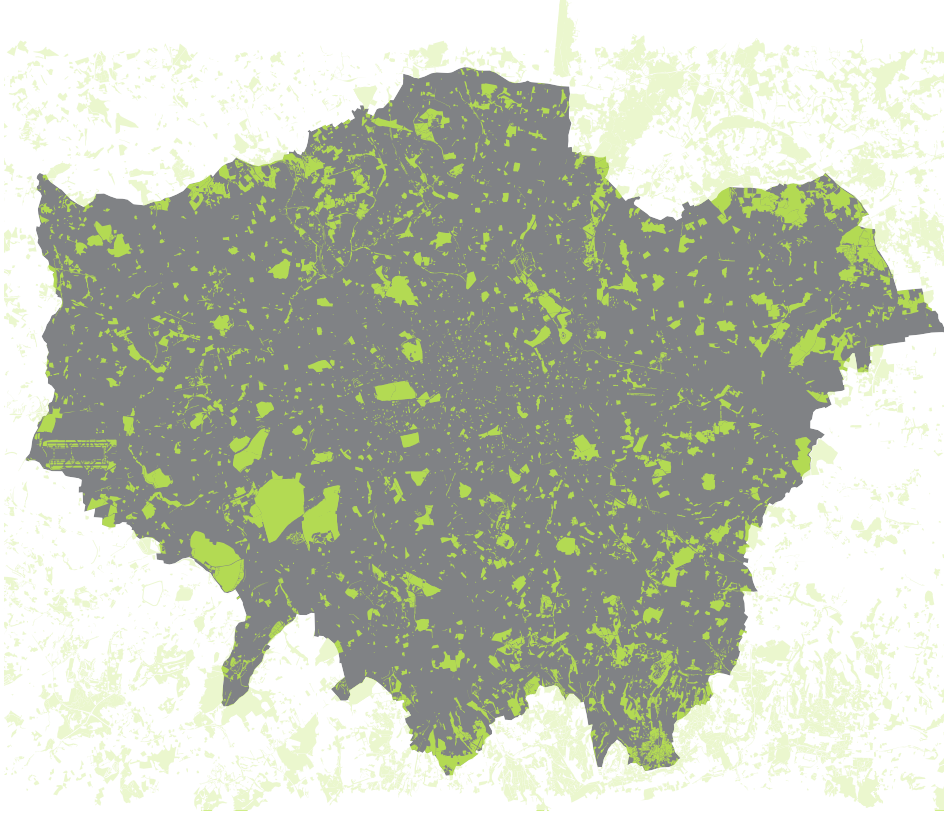


# CITY COMPARISON Open Space

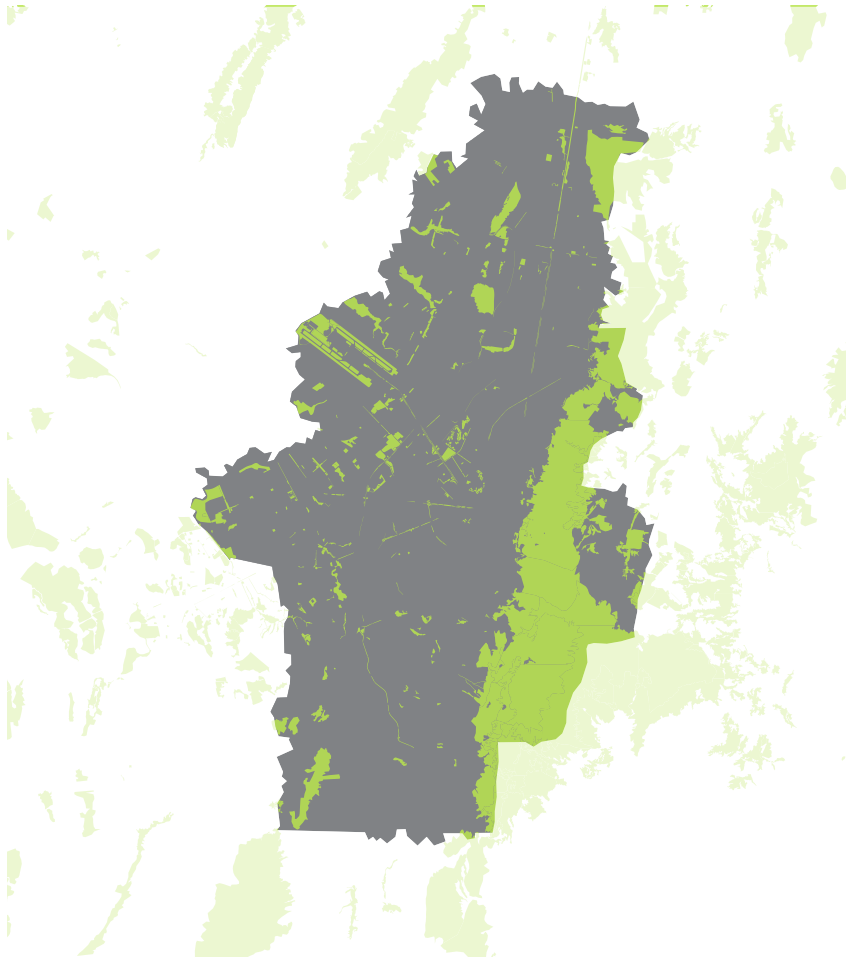
**LOS ANGELES**



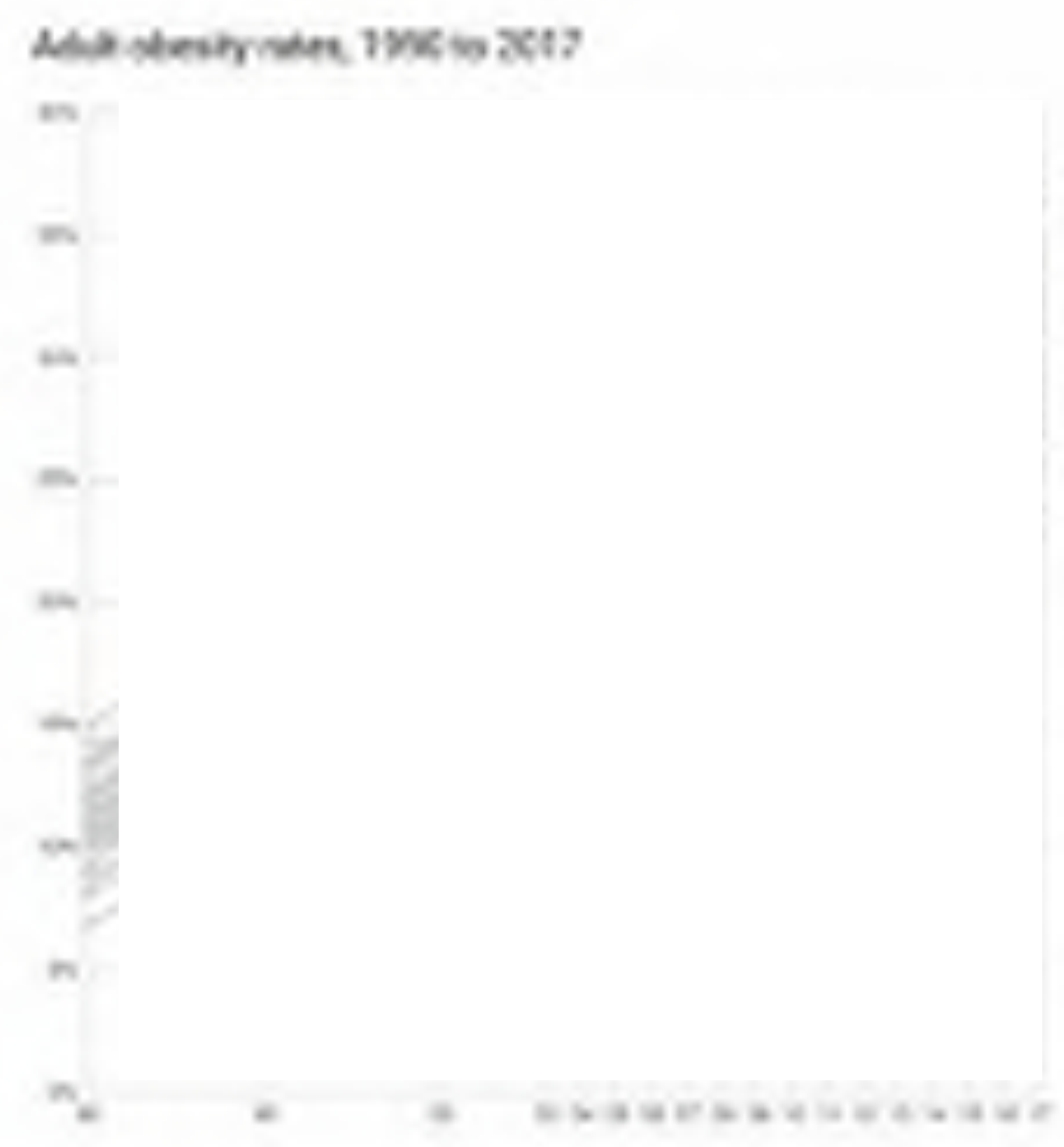
**LONDON**



**BOGOTA**



# OBESITY RATES Adults 1990

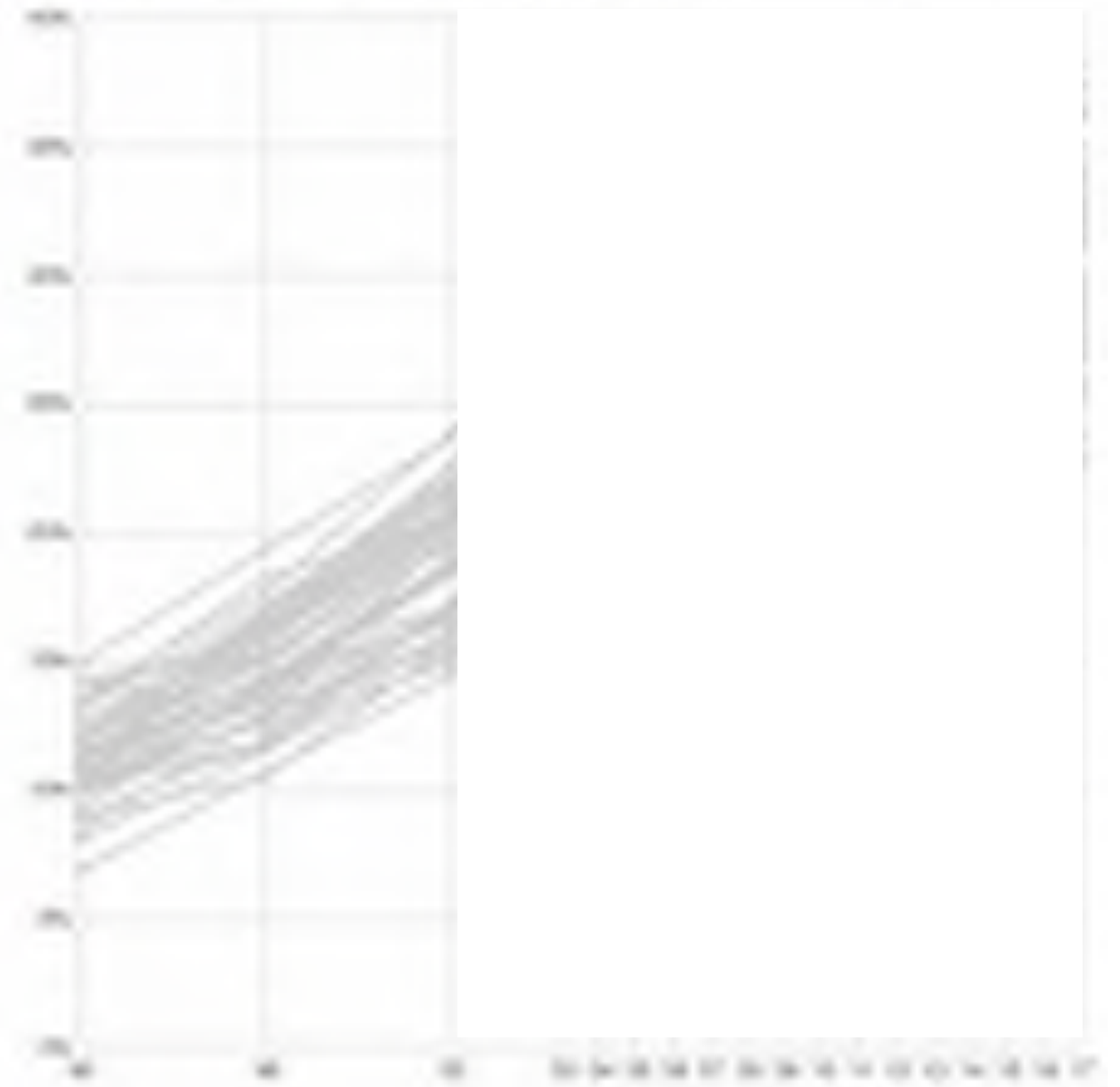




# OBESITY RATES Adults 2000



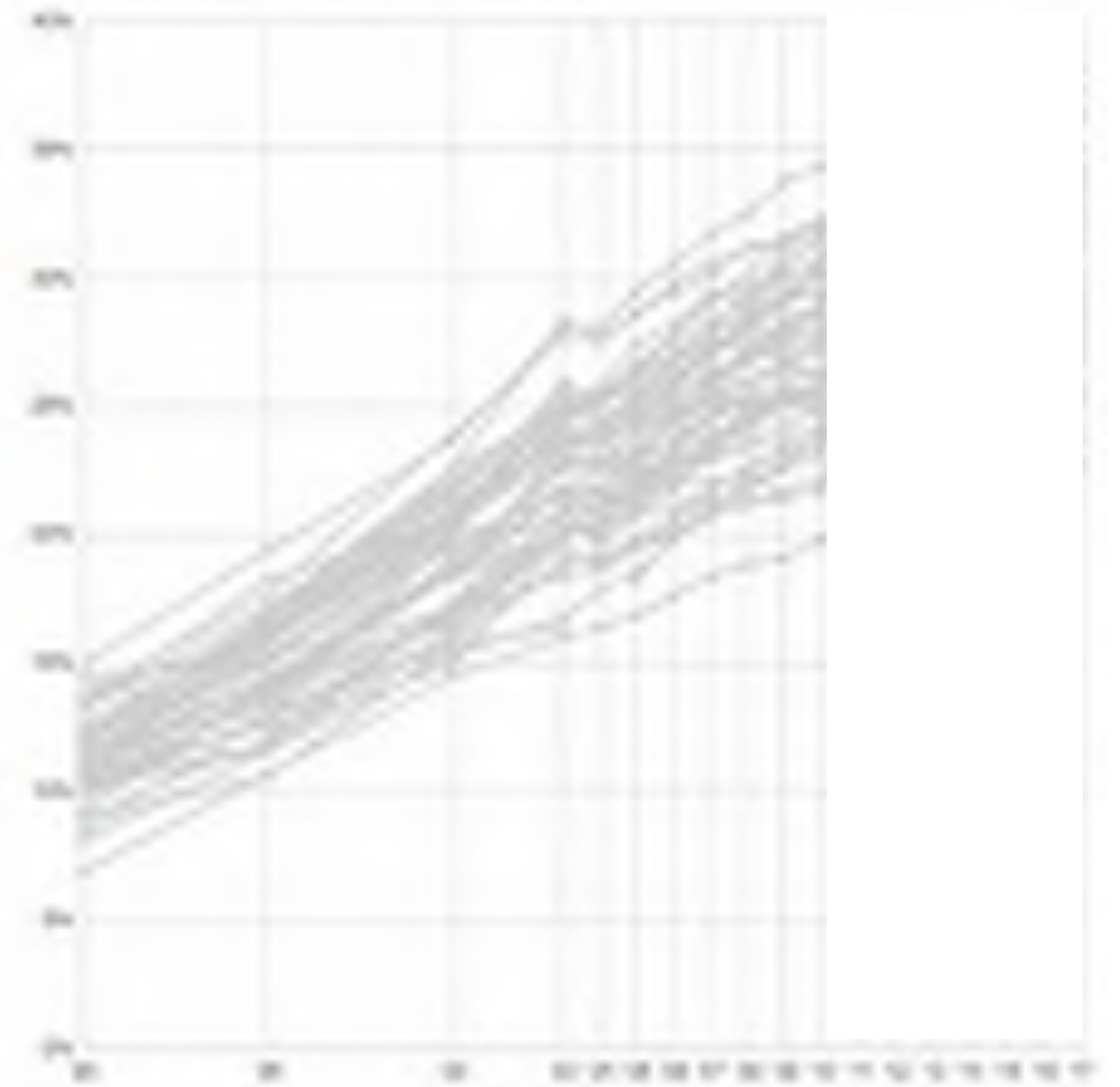
Adult obesity rates, 1990 to 2017



# OBESITY RATES Adults 2010



Adult obesity rates, 1992 to 2017

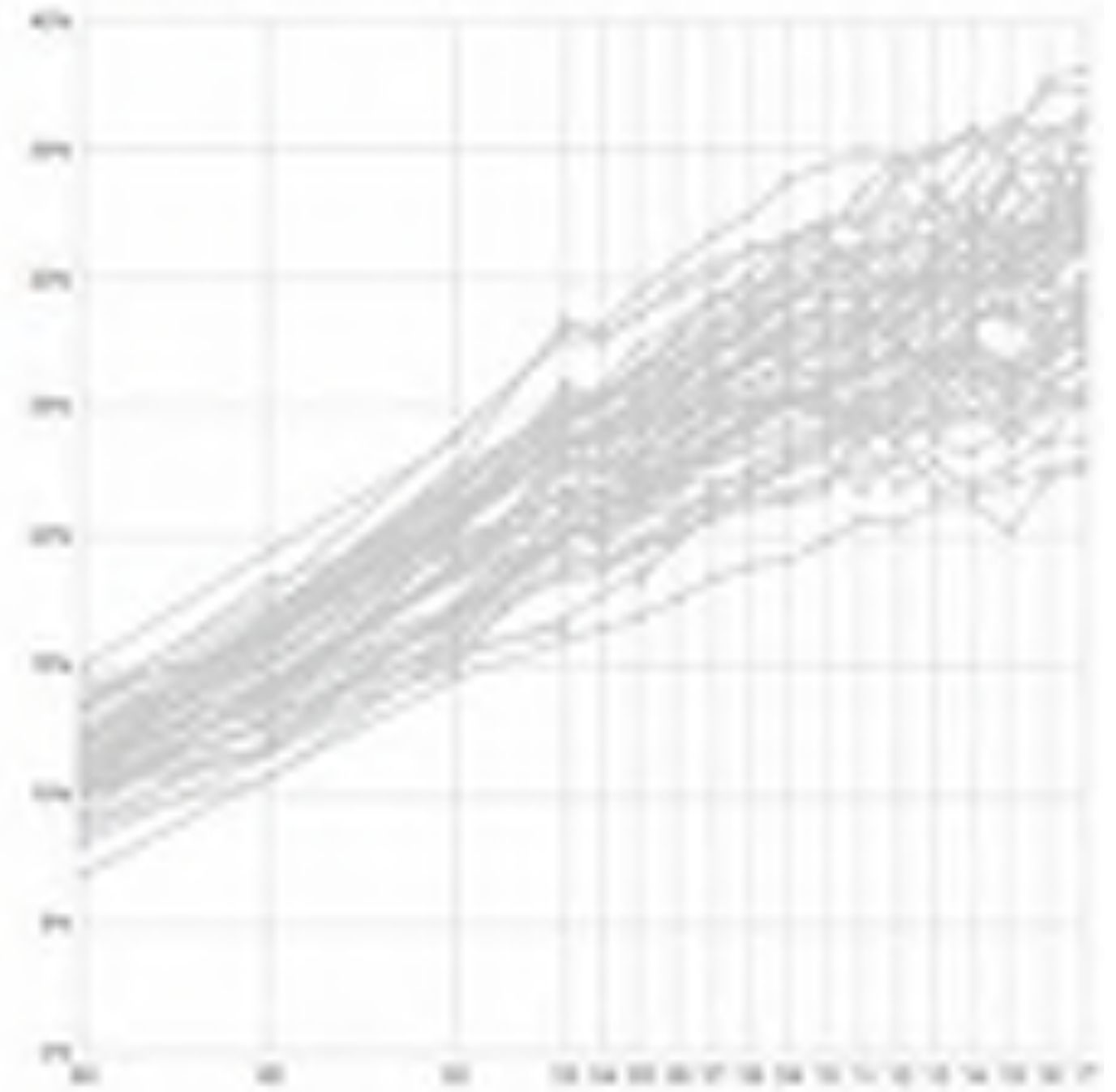




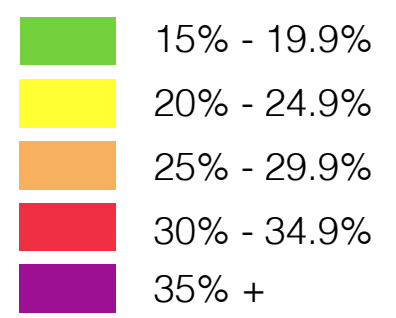
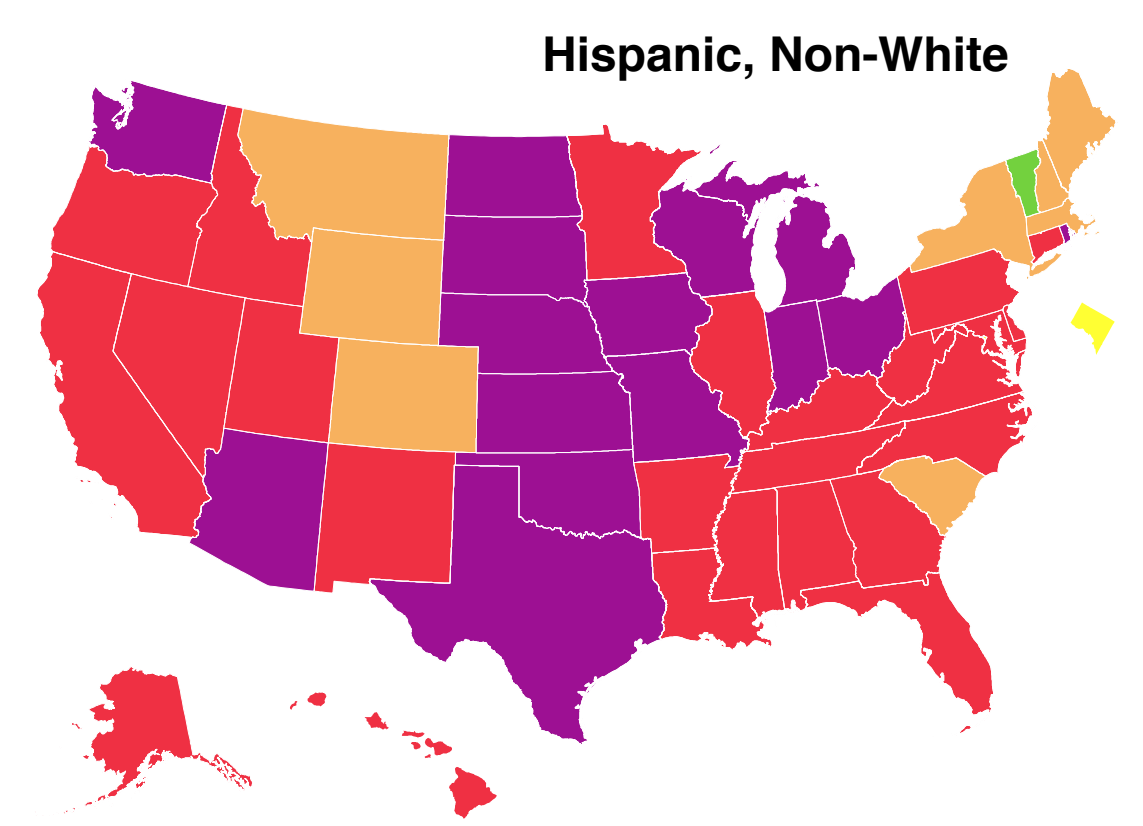
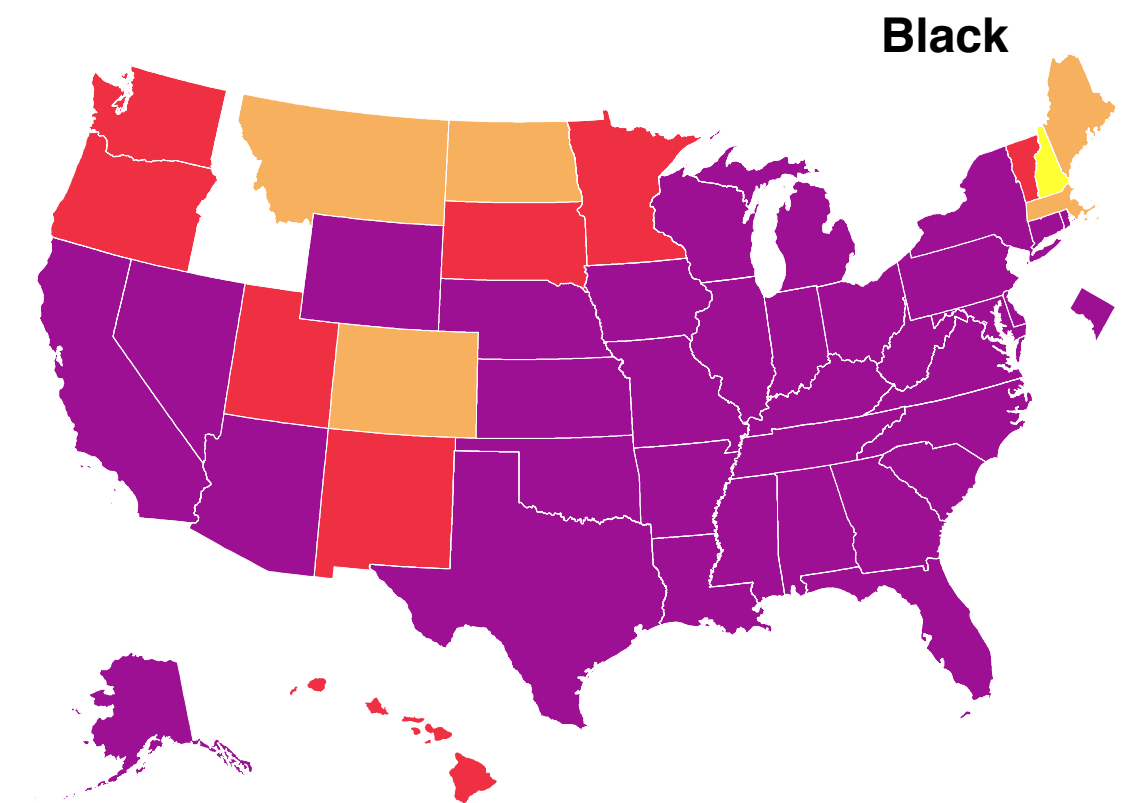
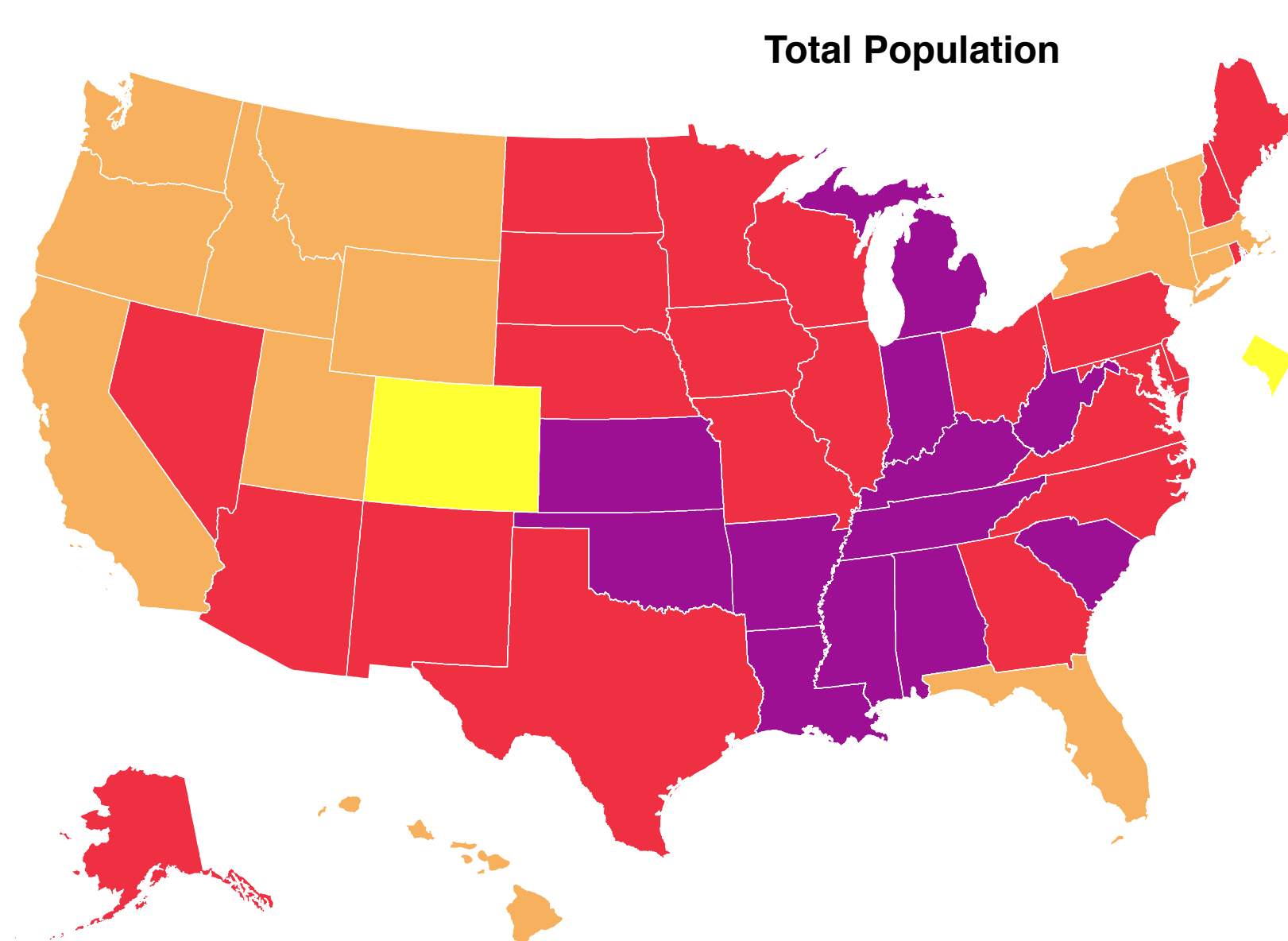
# OBESITY RATES Adults 2017



Adult obesity rates, 1990 to 2017

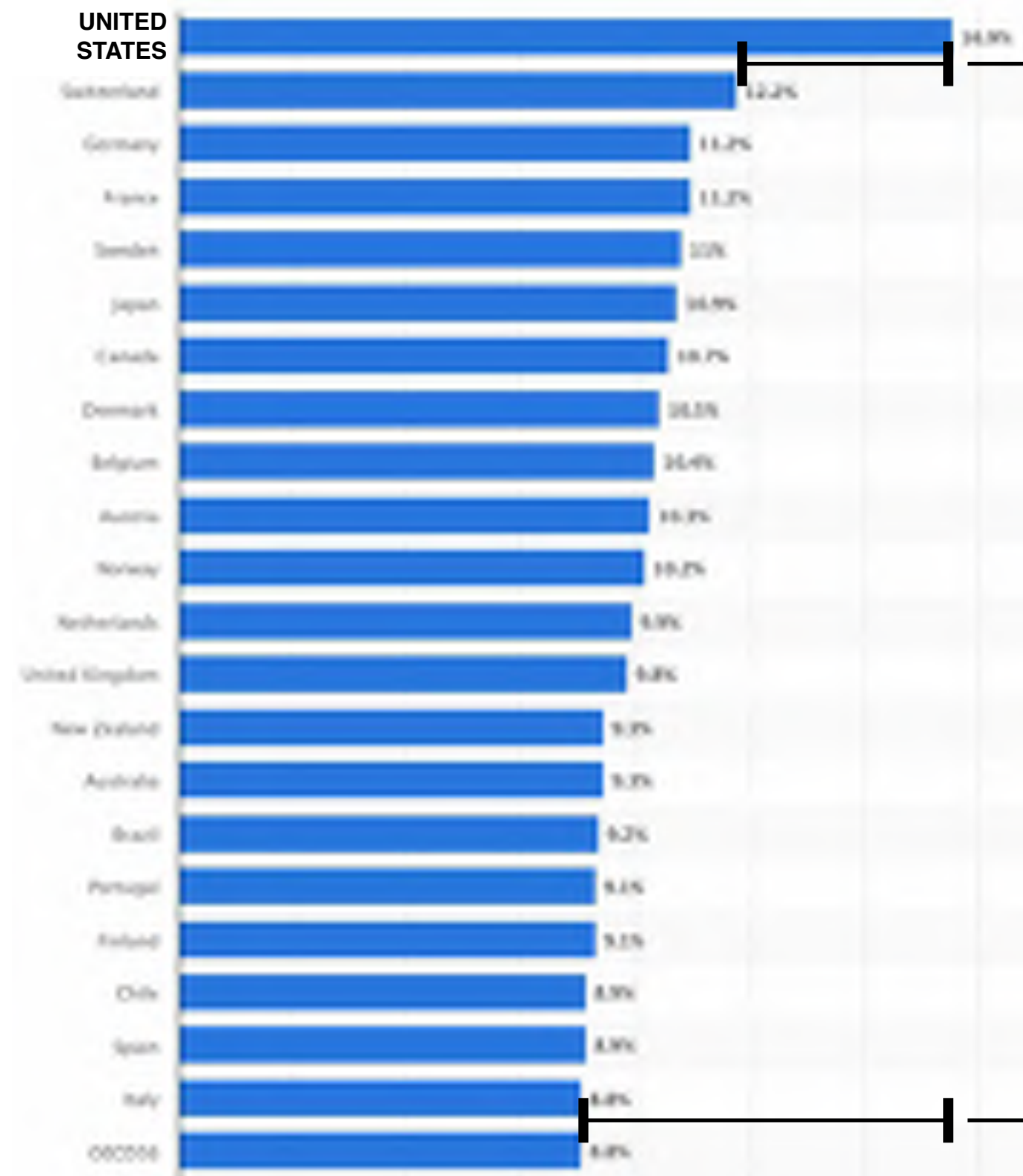


# OBESITY RATES Adults 2019





# HEALTHCARE COSTS Percent of National GDP



Source: World Bank

GAP BETWEEN UNITED STATES AND SWITZERLAND:

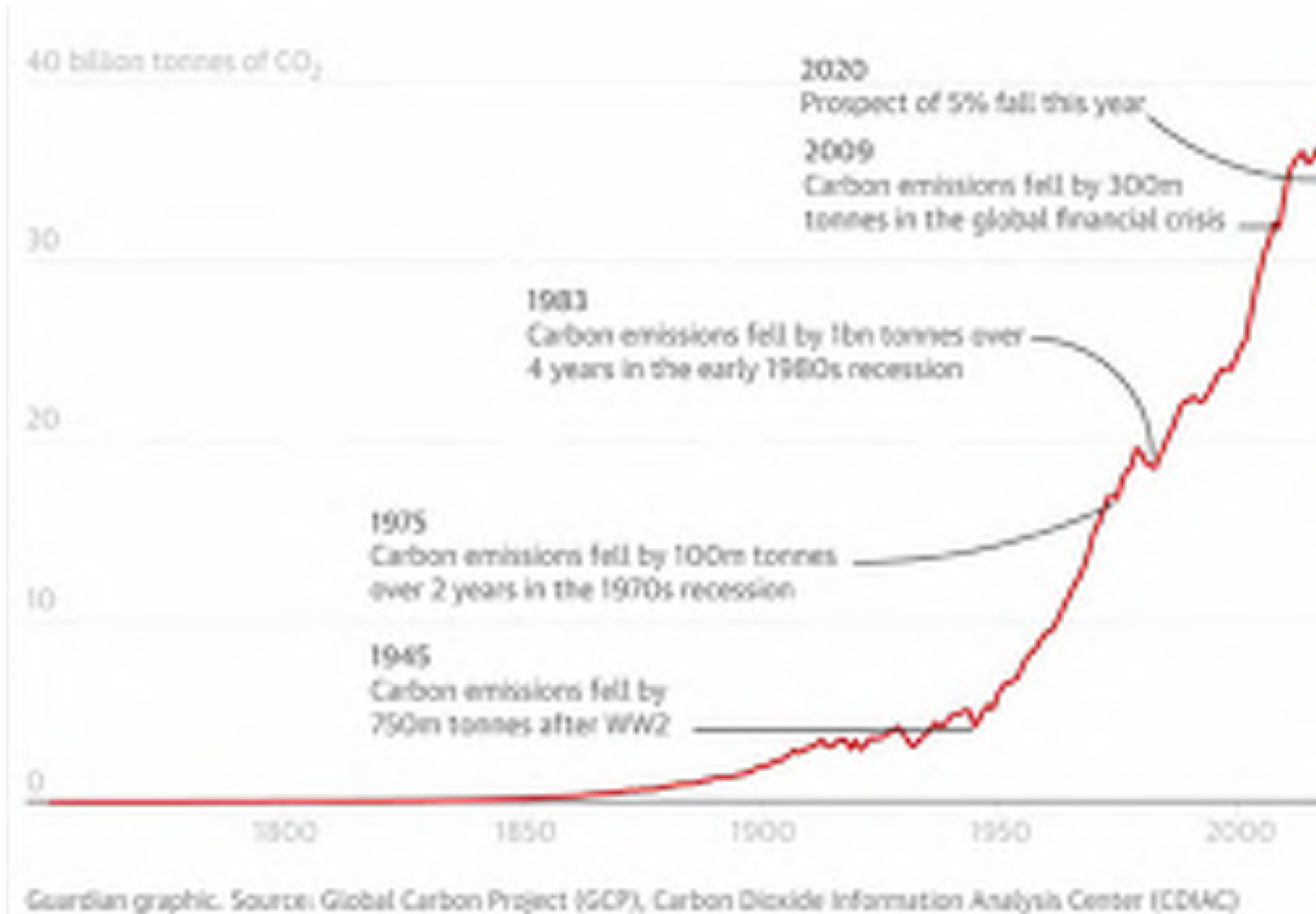
**\$1 Trillion per year**



GAP BETWEEN UNITED STATES AND OECD36:

**\$2 Trillion per year**

# Ghg EMISSIONS 2020 Projection

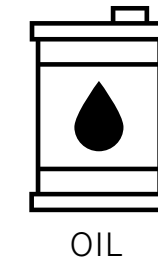
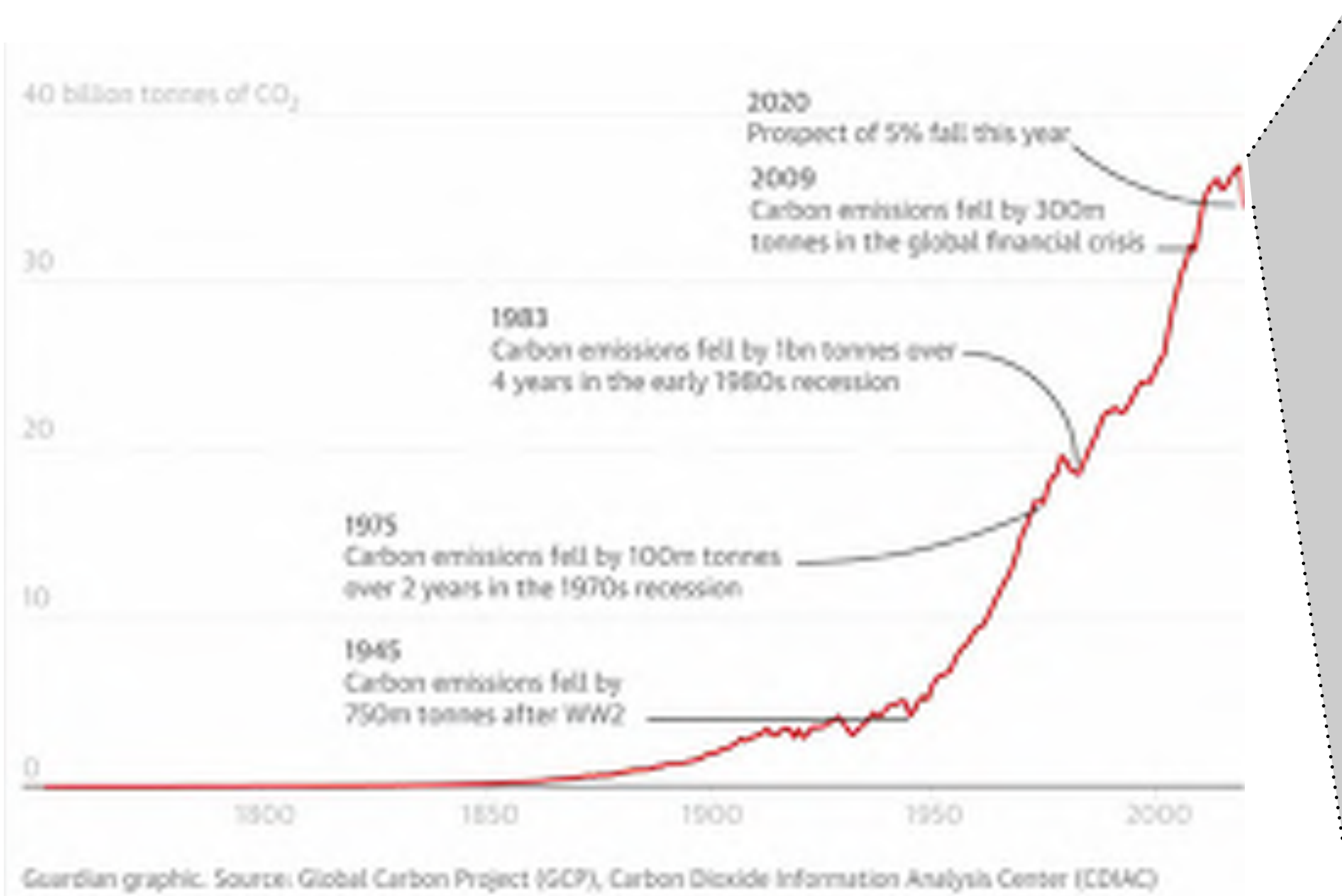


**-5% CO<sub>2</sub> EMISSIONS**  
(2.5 BILLION TONS CO<sub>2</sub>)



# Ghg EMISSIONS Projected Reductions by Industry Sector

**70%** of projected CO<sub>2</sub> reduction from TRANSPORTATION sources



1.8 BILLION TONS



**-25%**

Heathrow Flights:  
27 March 2019: 1,615  
**27 March 2020: 525**



**-9.4%**  
for 2020

Daily Oil Demand  
(Millions of Barrels)  
2019: 100  
**2020: 97.5**

ELECTRICITY



0.7 B



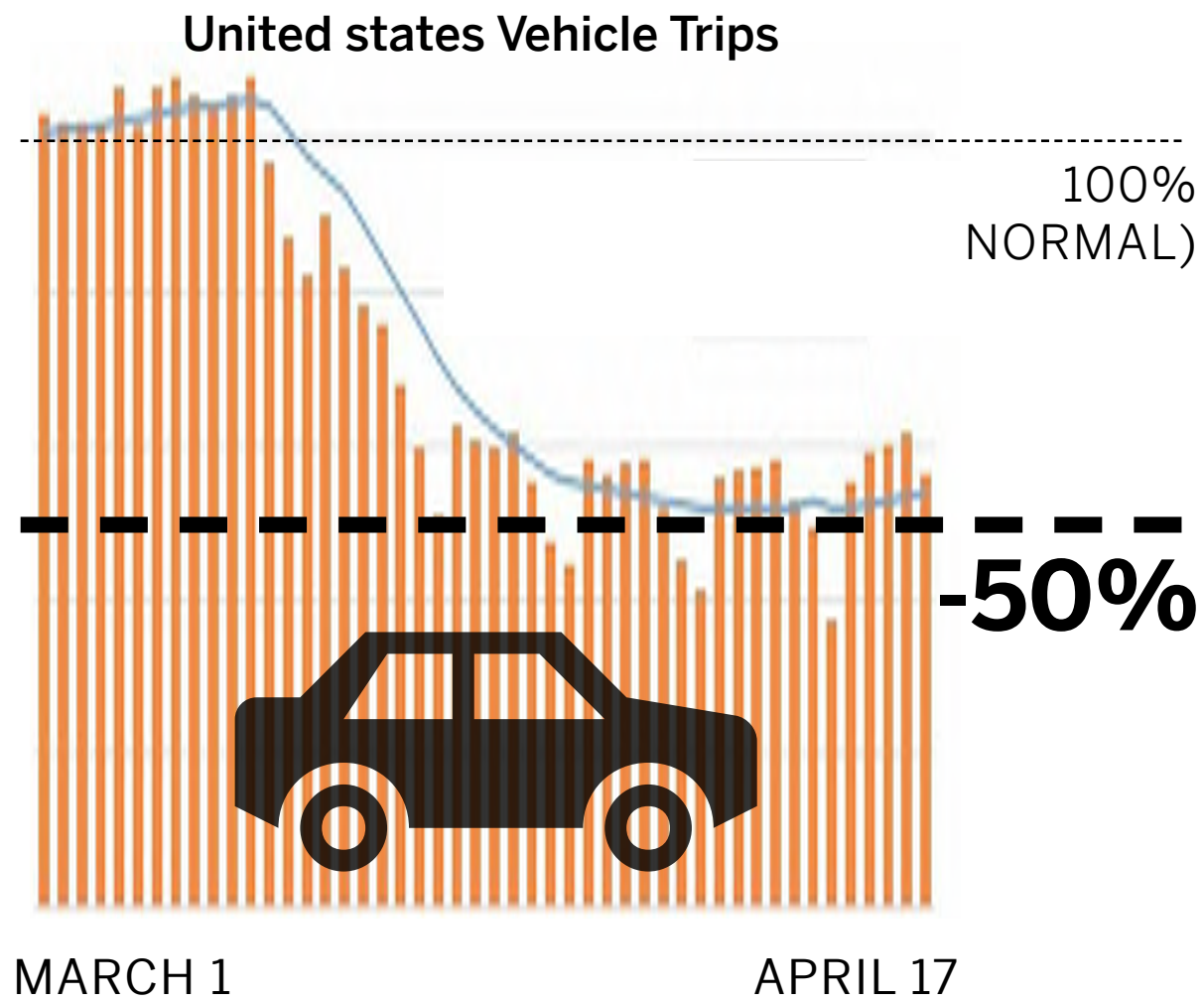
**-500 M TONS CO<sub>2</sub>**



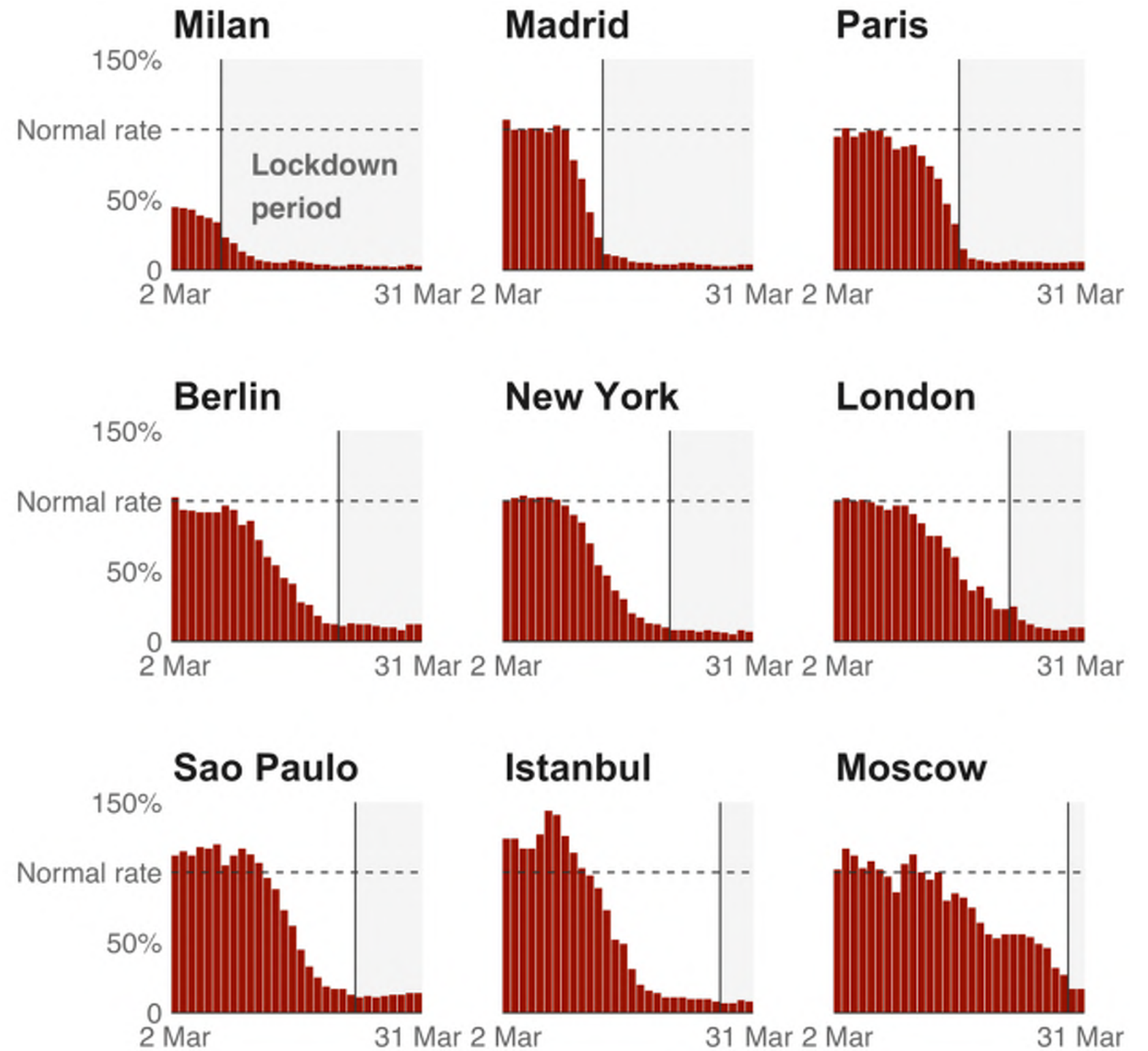
**-200 M TONS CO<sub>2</sub>**

INDUSTRY

# COVID-19 IMPACTS Reduced Driving Demand



SOURCE: Inrix

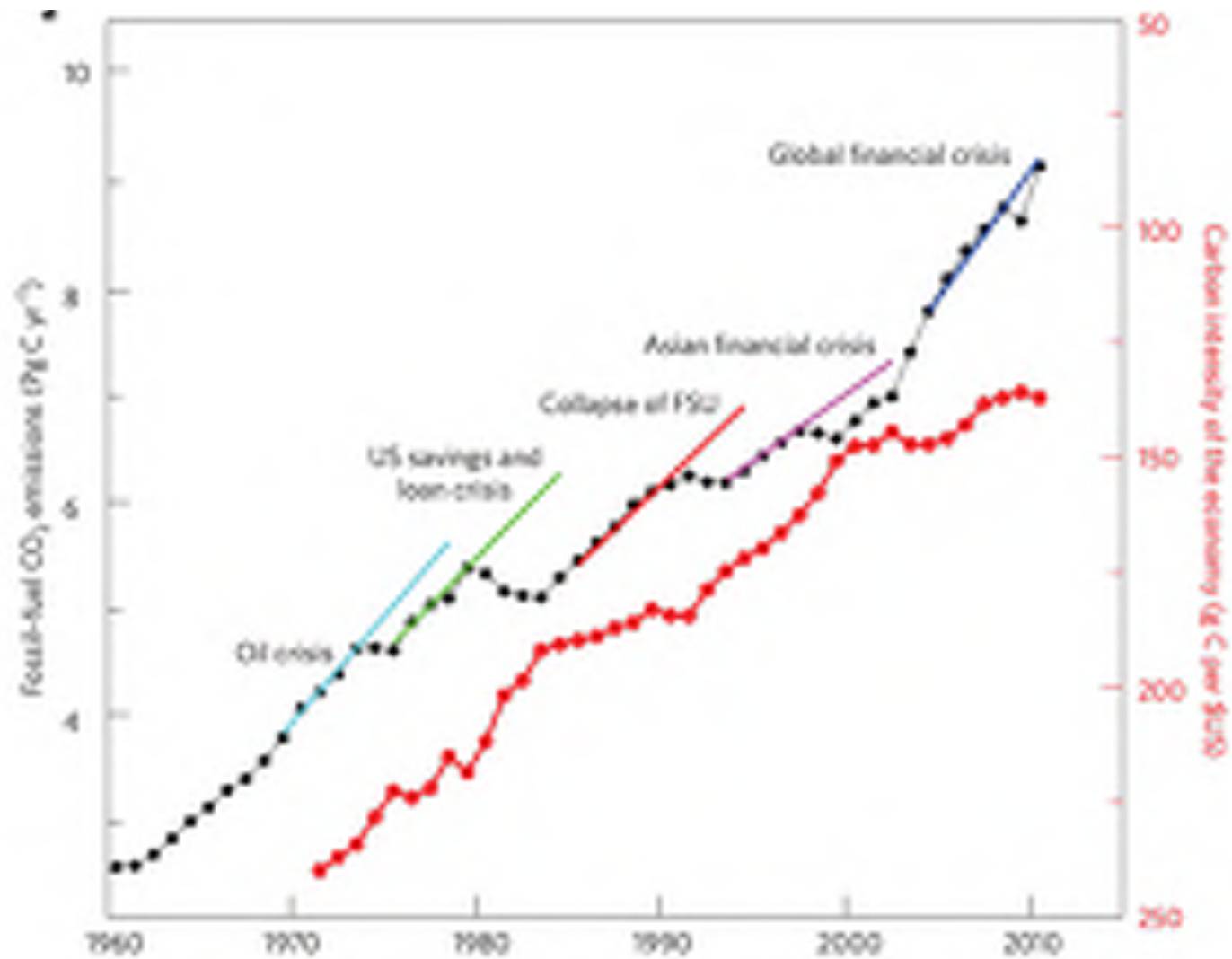


SOURCE: BBC



# Ghg EMISSIONS After COVID-19

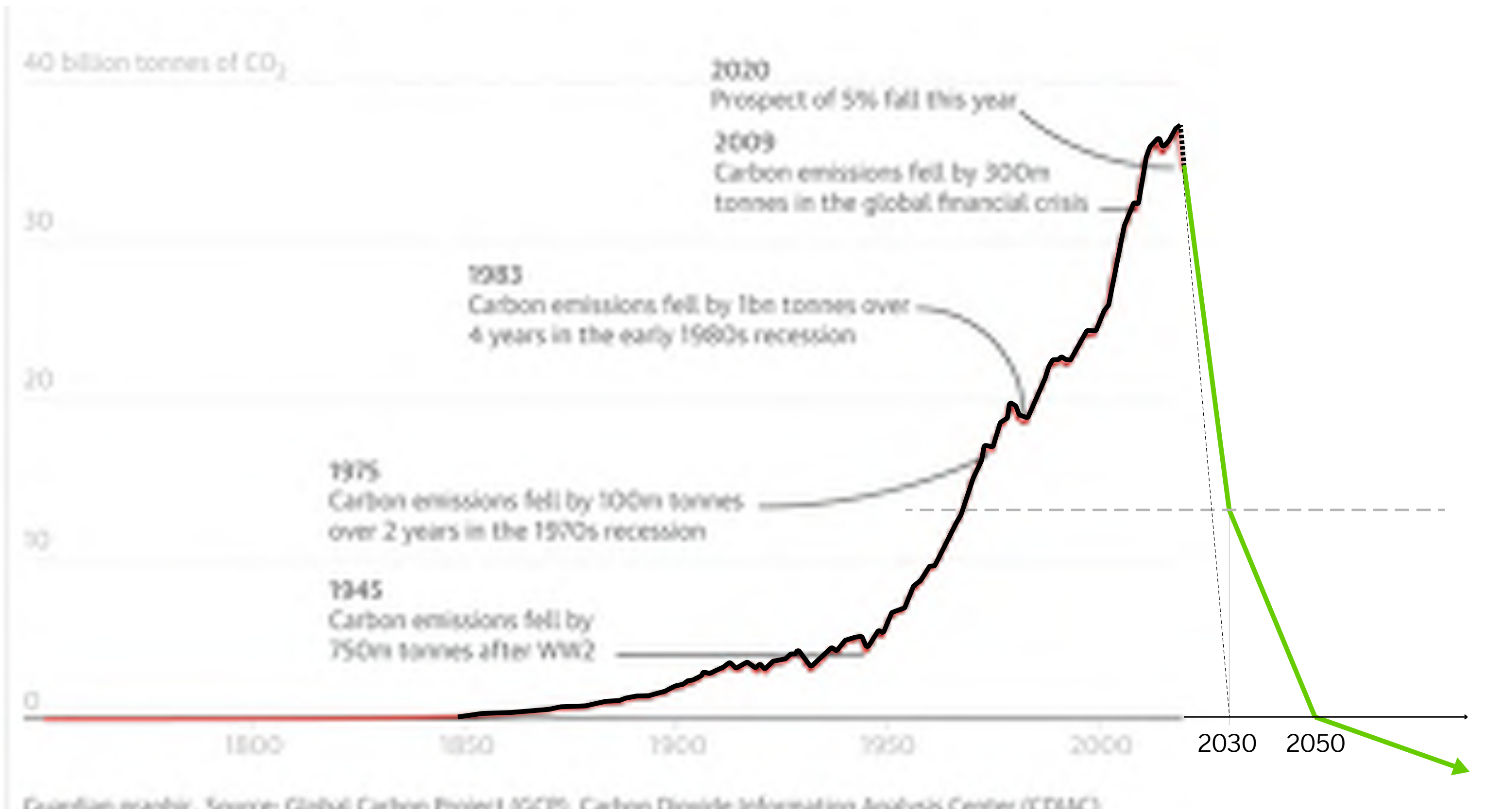
## CO<sub>2</sub> Emissions Reductions (and Corrections) Past Major Global Events



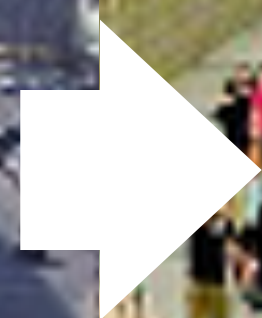
## CO<sub>2</sub> Emissions per Household by Income Group



SOURCE: Environmental International "Scale, distribution and variations of global greenhouse gas emissions driven by U.S. households"







**Thank You**



Metropolitan **Planning** Council

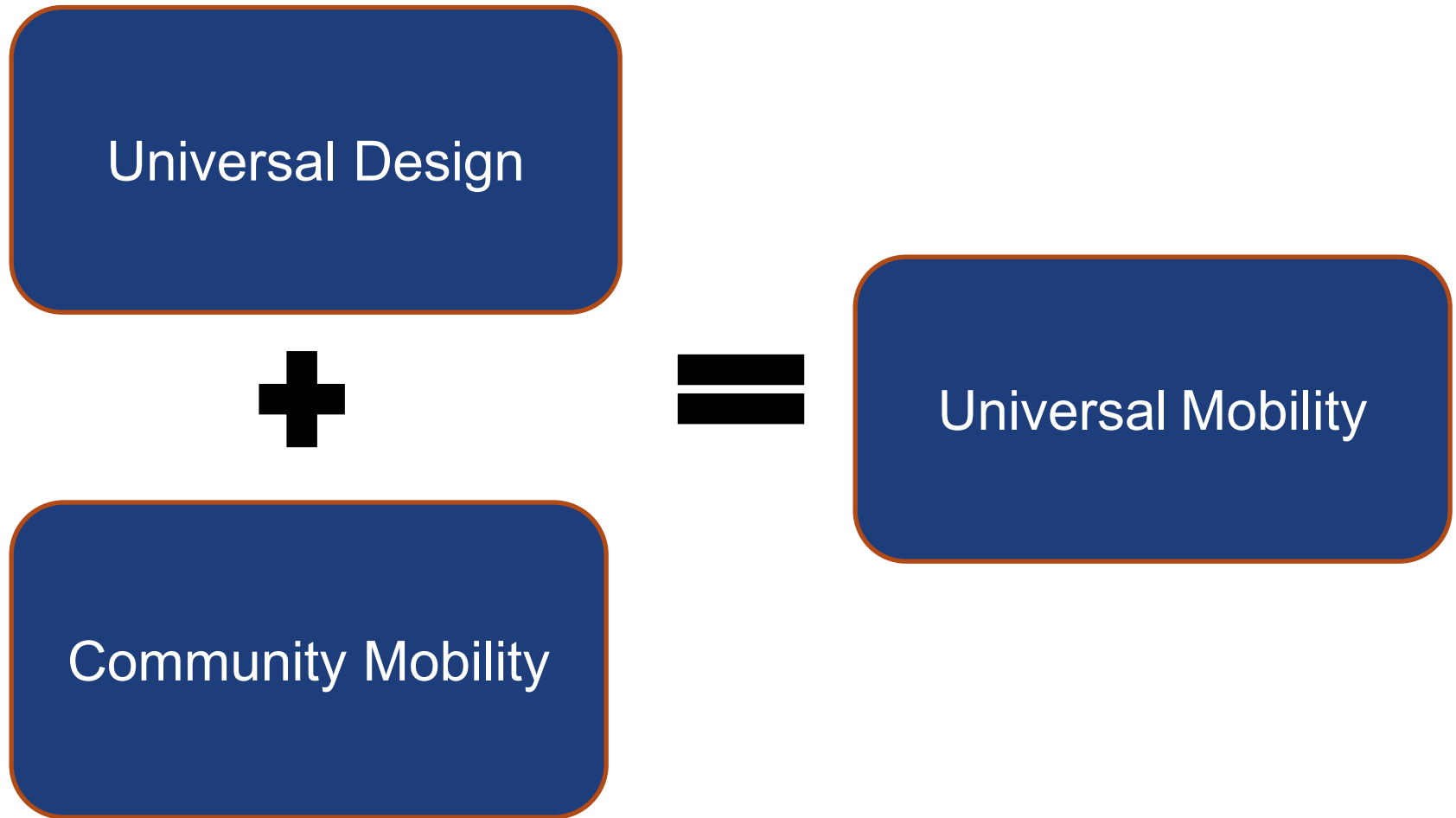


# TOWARD UNIVERSAL MOBILITY

Charting a Path to Improve Transportation Accessibility

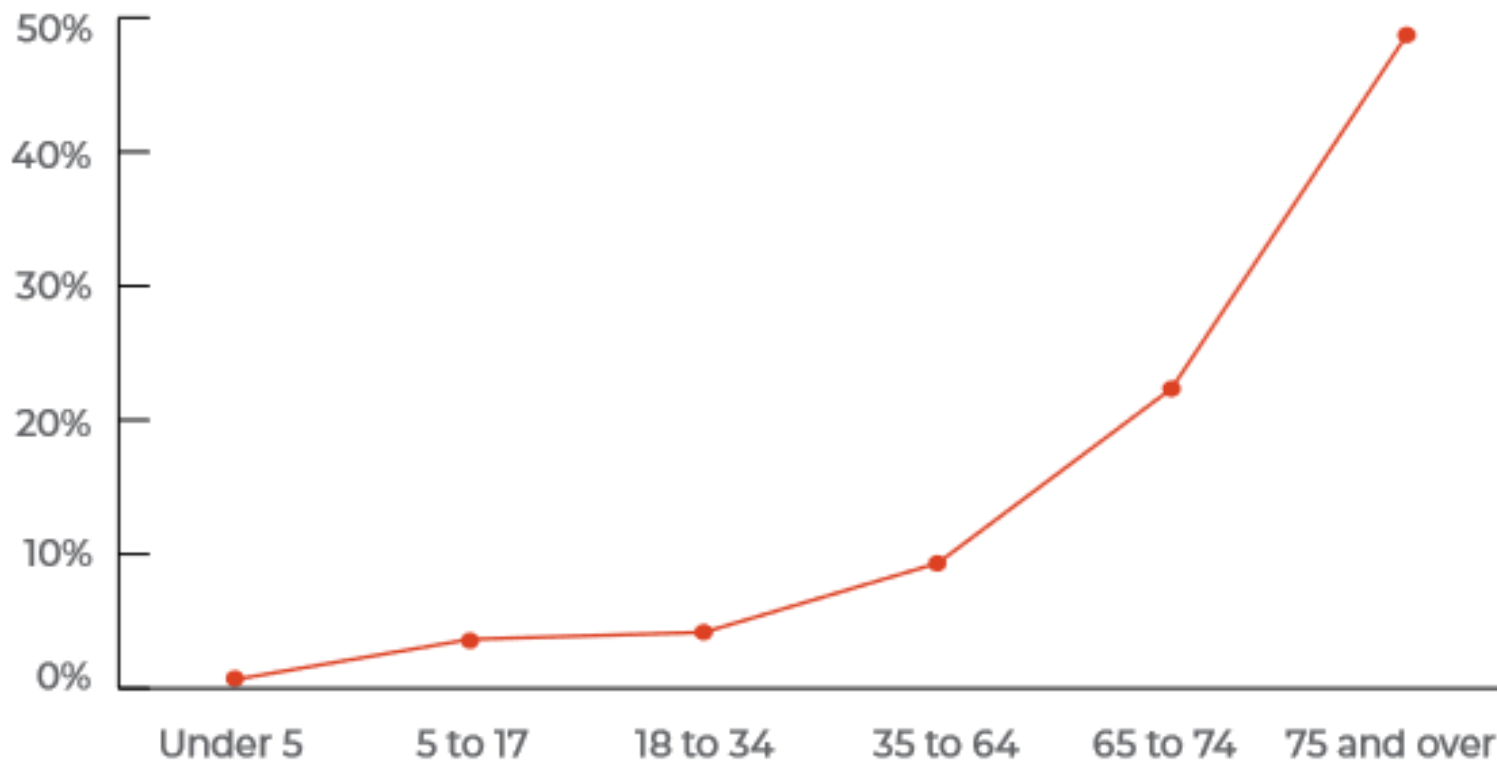


# What is Universal Mobility?



# Need for Universal Mobility

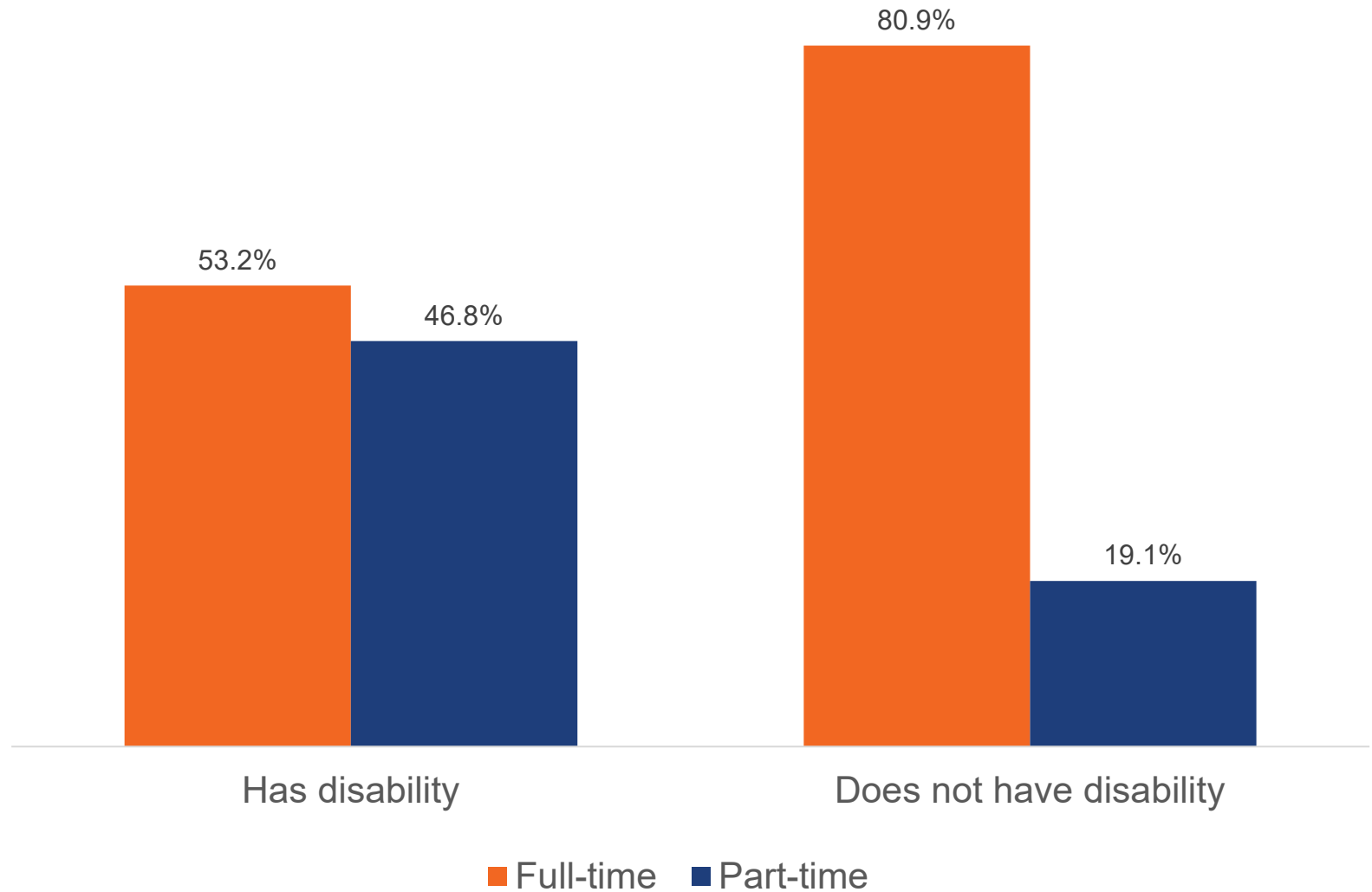
Figure 1. Prevalence of Disability in the Chicago Region, 2017



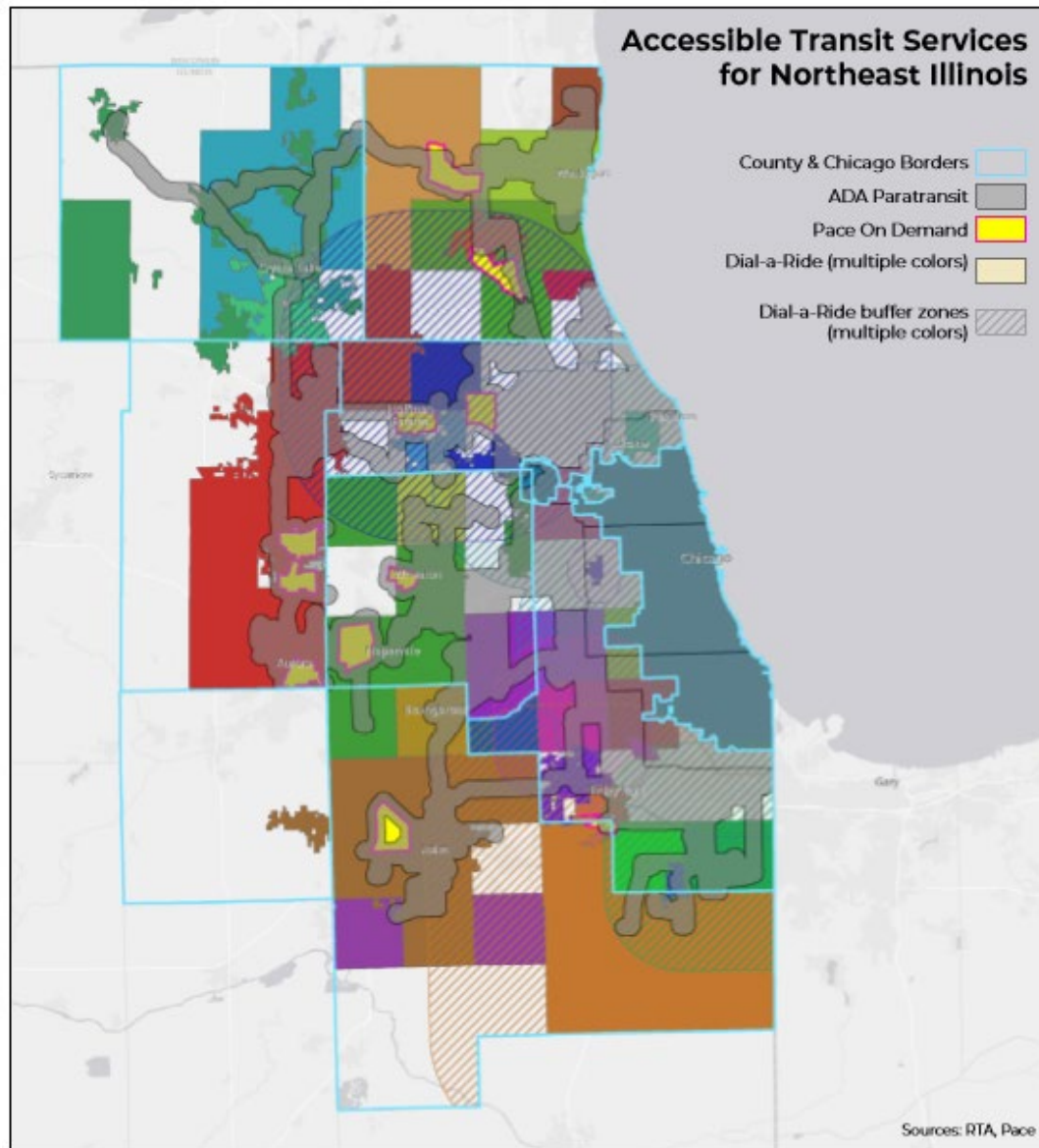
Source: American Community Survey 5-year estimate, 2013-2017. Data for Cook, Lake, DuPage, Kane, McHenry and Will Counties.



# Workers by Disability Status

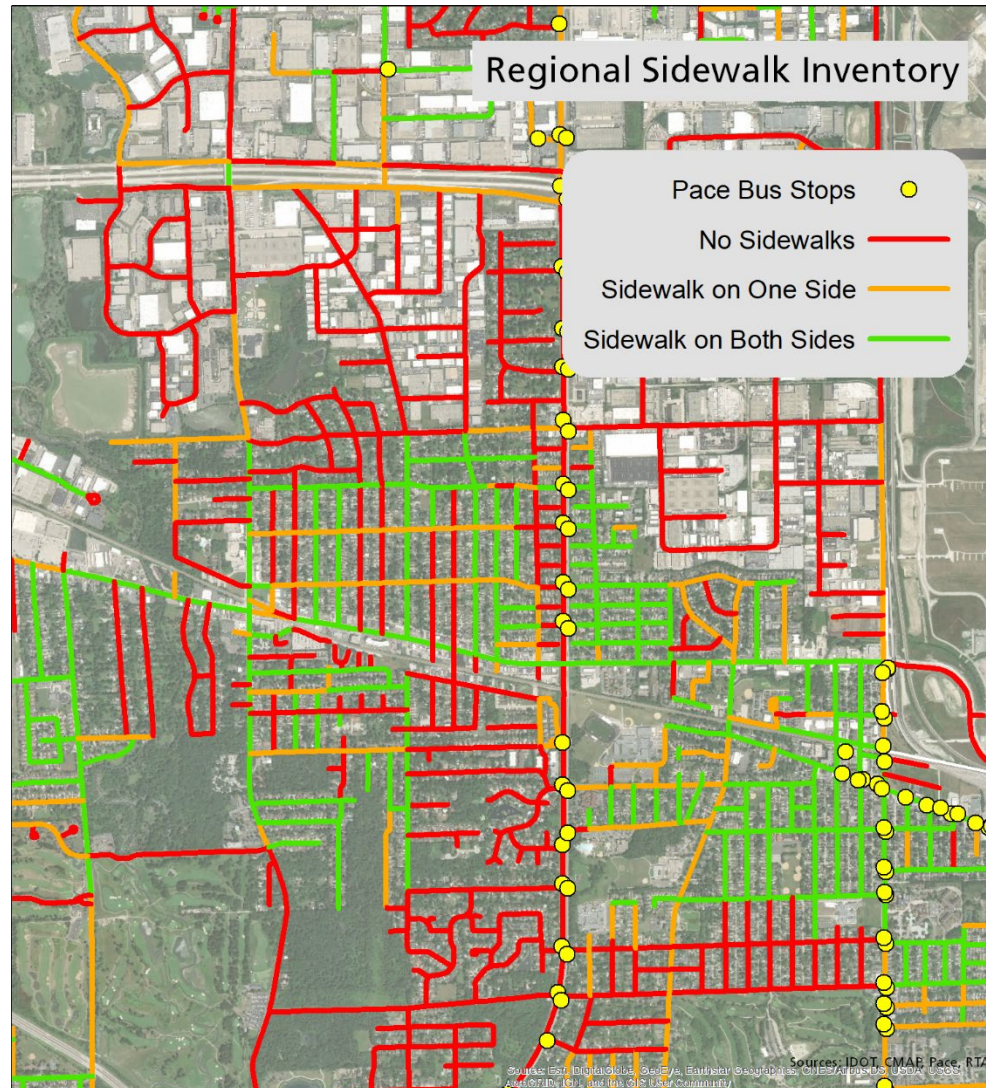


# Fractured Accessible Transit System





# Fractured Sidewalk Network



Metropolitan **Planning** Council



**RECOMMENDATIONS**



# Improve service coordination



# Unlock mobility options with information

**“We’d like to see transportation systems that are fully integrated every step of the way. No matter the mode of transportation, no matter your disability...” - *Adam Ballard***



# Upgrade technology to improve the customer experience





# Improving the Final Steps of the Journey

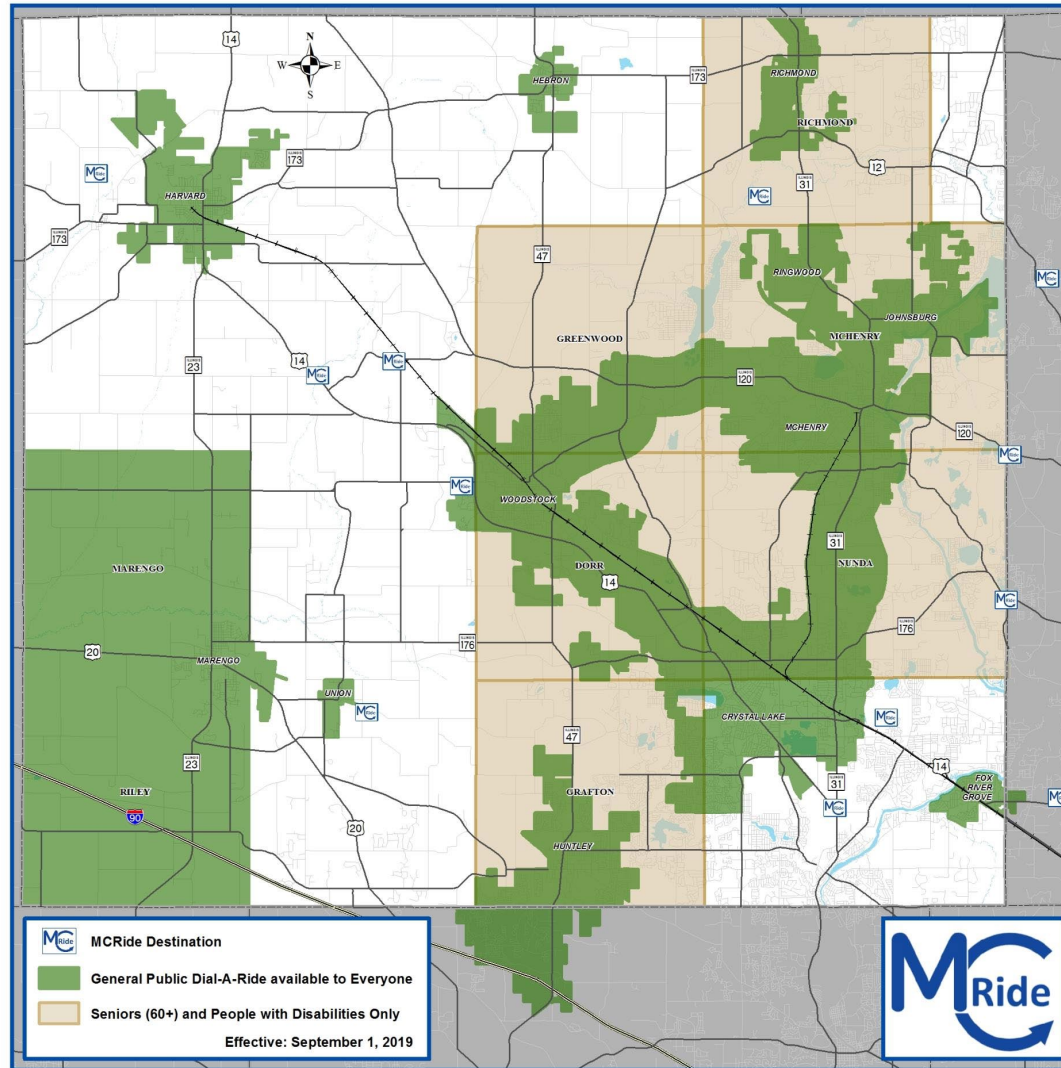




# Upgrade Accessibility of Fixed-Route Transit



# Improve Funding Structures





# Empower People to Advocate

“Barriers to independence are usually a function of societal and architectural barriers, rather than of a disabled individual’s reluctance to pursue independence.” - *Andrew Webb*

# Metropolitan **Planning** Council



[www.metroplanning.org/universalmobility](http://www.metroplanning.org/universalmobility)

[jglover@metroplanning.org](mailto:jglover@metroplanning.org)    [@jgrantglover](https://twitter.com/jgrantglover)



# Carrots vs Sticks in Transport Policy

Russell Pildes and Jesse Boudart

25 Sept 2020

**Warning:**

**This is a provocation.**

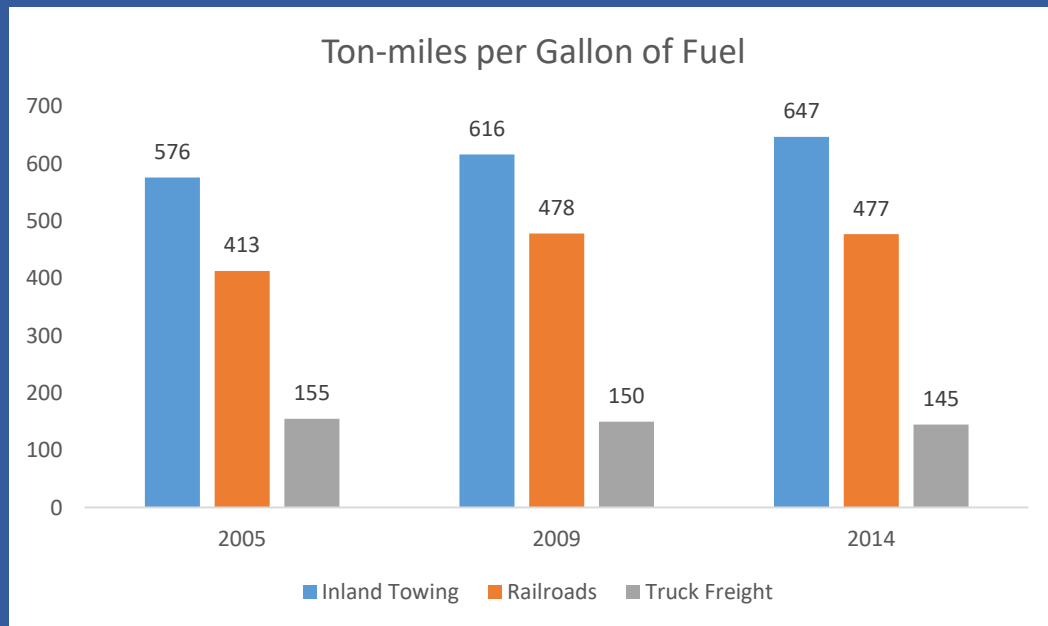


# Why This?

- Transportation = ~29% of US energy consumption and GHG emissions
- ~39,000 people died in traffic incidents

# Why This?

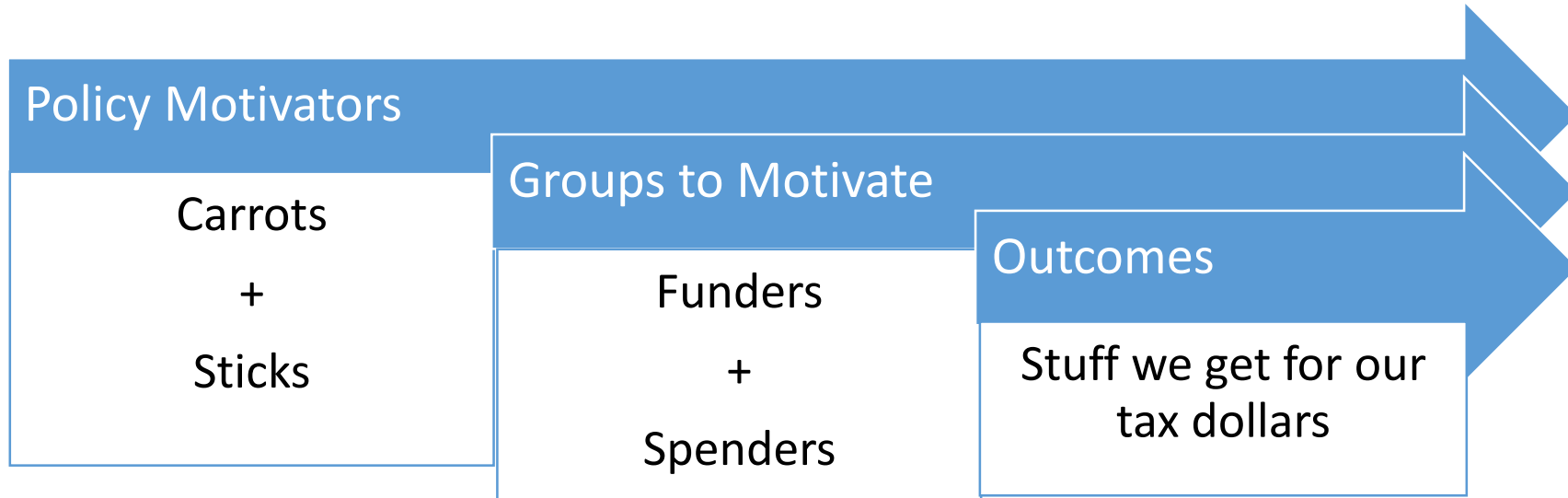
- Transportation = ~29% of US energy consumption and GHG emissions
- ~39,000 people died in traffic incidents



Sources: EPA, EIA, NHTSA, TTI, Brent Toderian



# Analytical Framework



# Carrots

A carrot is a gift that makes it easier to do a desired activity.

Basic examples: transit priority, midblock crossings, Ben & Jerry's free cone day, etc.





# FAHP and the Federal Match

# FAHP and the Federal Match

Are they carrots or sticks?



# FAHP and the Federal Match

Are they carrots or sticks?

Carrots! They are a structured approach to make roadbuilding easier.

# FAHP and the Federal Match

Are they carrots or sticks?

Structured approach to make roadbuilding easier.

Most DOT modal administrations use the same basic structure.



# FAHP and the Federal Match

Are they carrots or sticks?

Structured approach to make roadbuilding easier.

Most DOT modal administrations use the same basic structure.

What do they do?

# FAHP and the Federal Match

Are they carrots or sticks?

Structured approach to make roadbuilding easier.

Most DOT modal administrations use the same basic structure.

What do they do?

- 1) Feds kick in money for your eligible projects.



# FAHP and the Federal Match

Are they carrots or sticks?

Structured approach to make roadbuilding easier.

Most DOT modal administrations use the same basic structure.

What do they do?

- 1) Feds kick in money for your eligible projects.
- 2) Feds pay a share of the total cost.

# The Big Dig





# The Big Dig



Purpose: bury I-93  
Timeline: decades  
Planned cost: \$7.4bn  
**Actual cost: \$22bn**



# The Big Dig



Purpose: bury I-93  
Timeline: decades  
Planned cost: \$7.4bn  
Actual cost: \$22bn

**Was the project worthwhile?**



# The Big Dig



Purpose: bury I-93

Original MA Share

Timeline: decades

Planned cost: \$7.4bn

Planned cost: \$1.2bn

Actual cost: \$22bn

Actual cost: \$3.3bn

**Was the project worthwhile?**

**Congress revised its offer. Had it not...**

# FAHP and the Federal Match

	FHWA	FTA	FRA	MARAD
Federal Match	80-90%	80-90%	80%	80%



# FAHP and the Federal Match

	FHWA	FTA	FRA	MARAD
Federal Match	80-90%	80-90%	80%	80%
Share of DOT Appropriations FY19	\$48.9bn (70%)	\$13.4bn (19%)	\$2.5bn (3.6%)	\$20mn (0.03%)

# FAHP and the Federal Match

	FHWA	FTA	FRA	MARAD
Federal Match	80-90%	80-90%	80%	80%
Share of DOT Appropriations FY19	\$48.9bn (70%)	\$13.4bn (19%)	\$2.5bn (3.6%)	\$20mn (0.03%)

**If the match is the same, but the amount is so much smaller, policy has its finger on the scale.**



# FAHP and the Federal Match

	FHWA	FTA	FRA	MARAD
Federal Match	80-90%	80-90%	80%	80%
Share of DOT Appropriations FY19	\$48.9bn (70%)	\$13.4bn (19%)	\$2.5bn (3.6%)	\$20mn (0.03%)

If the match is the same, but the amount is so much smaller, policy has its finger on the scale.

# Proposition:

Highway-funded transit is a false flag.



# Highway-funded Transit is a False Flag

- Congestion Mitigation and Air Quality Improvement (CMAQ) Program
  - \$2.5bn annual appropriation to implement the Clean Air Act
  - Eligible projects include transit expansions and active transportation

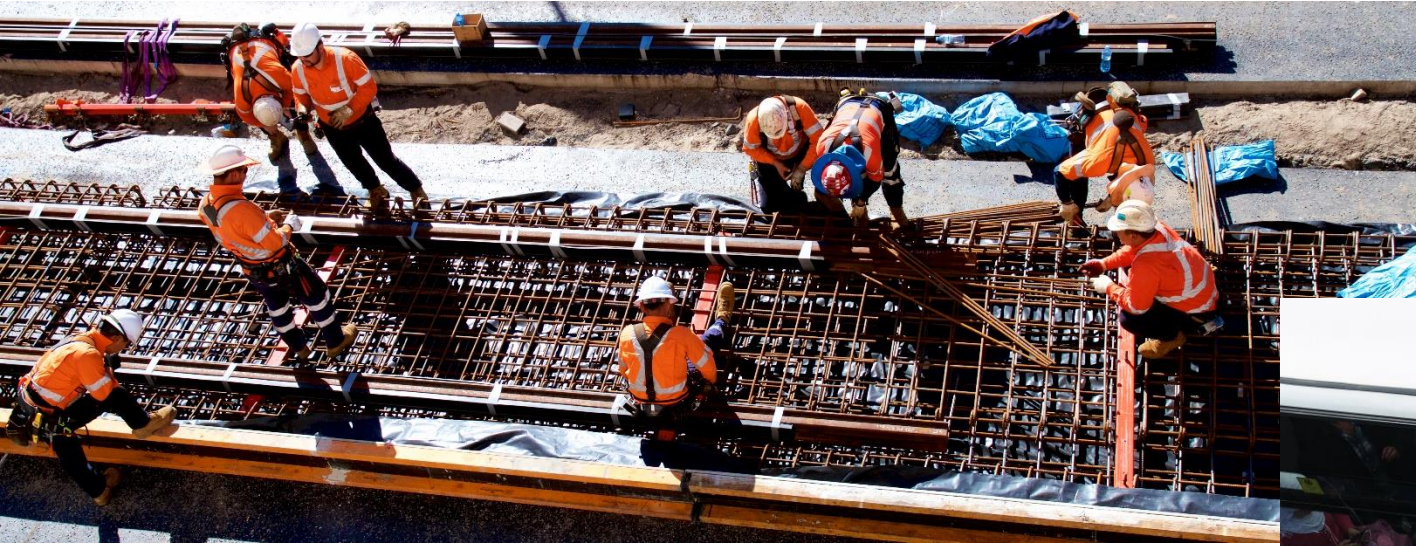
# Highway-funded Transit is a False Flag

- Congestion Mitigation and Air Quality Improvement (CMAQ) Program
  - \$2.5bn annual appropriation to implement the Clean Air Act
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**If CMAQ's carrot were effective, it would make it easier to do the right thing for people and the environment...  
right?**



# Highway-funded Transit is a False Flag



“In using CMAQ funds for operating assistance, the intent is to help start up viable new transportation services that can demonstrate air quality benefits and eventually cover costs as much as possible. *Other funding sources should supplement and ultimately replace CMAQ funds for operating assistance.*”

- CMAQ Revised Interim Guidance (July 2014)



# Sticks

A stick adds burdens to make unwanted behaviors less desirable.





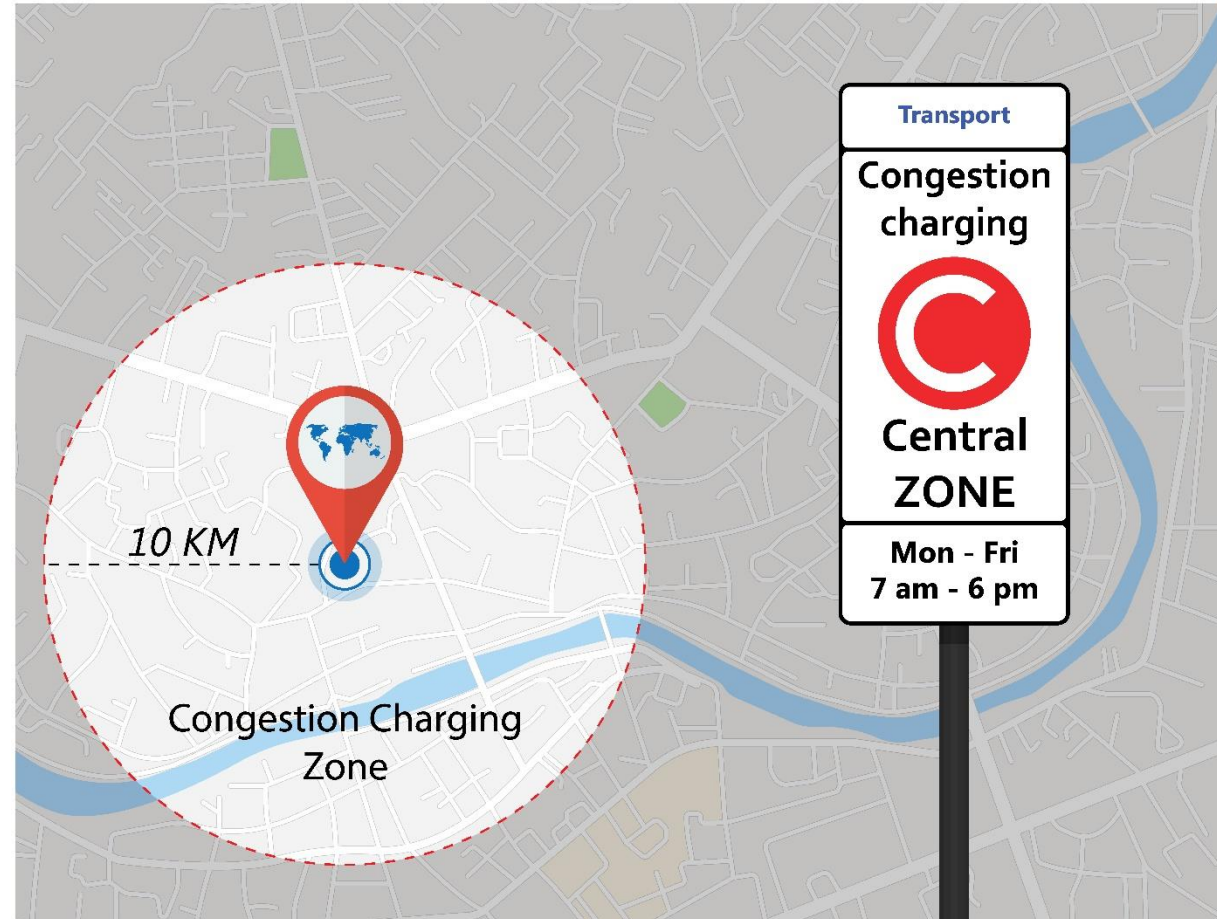
# Proposition:

Sticks are more effective than carrots to achieve stated policy goals.

# Example: Congestion Pricing

If your goal is to reduce auto travel and associated environmental and safety impacts...

Why not just do that?





# Example: Congestion Pricing

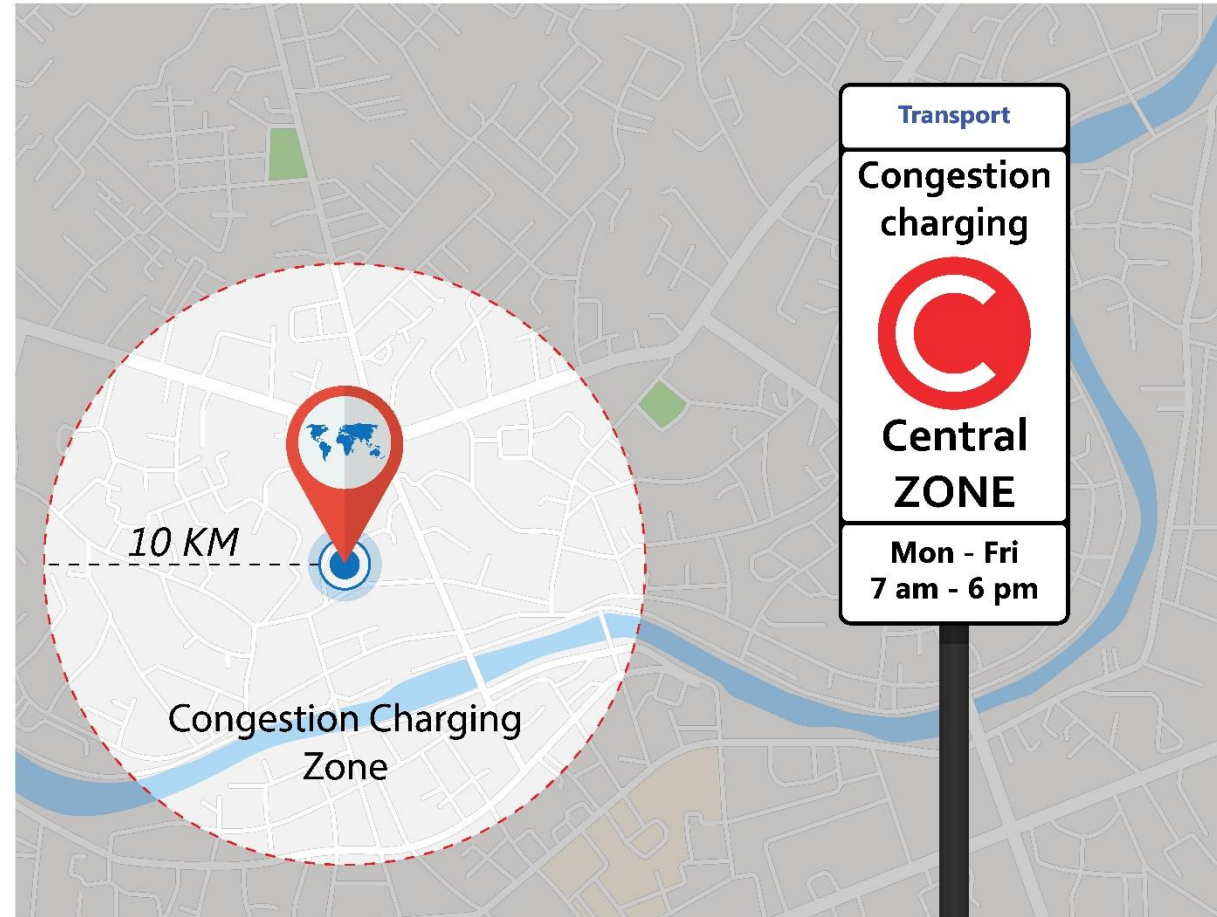
If your goal is to reduce auto travel and associated environmental and safety impacts...

Why not just do that?

Increase reliability, decrease air pollution and incident exposure.

Raise revenue.

Success stories: London, Stockholm, Gothenburg, Singapore, Milan



# Synthesis: A Bigger Picture





# Why This?



- Transportation = ~29% of US energy consumption and GHG emissions
- ~39,000 people died in traffic incidents

# Thank you!

## **Ryan Kucinski**

Urban Designer, Steinberg Hart  
[ryan.e.kucinski@gmail.com](mailto:ryan.e.kucinski@gmail.com)

## **Jeremy Glover**

Transportation Associate, Metropolitan Planning Council  
[jglover@metroplanning.org](mailto:jglover@metroplanning.org)

## **Russell Pildes**

Associate, EBP-US (formerly EDR Group)  
[rpildes@gmail.com](mailto:rpildes@gmail.com)